

OVERSEAS NEWS

Arafat warns PLO of imminent Israeli attack

BY IHSAN HIJAZI IN BEIRUT

SMOULDERING of the Palestinian Liberation Organisation's forces in anticipation of a major Israeli attack against guerrilla positions in Lebanon, has been ordered by Mr Yasser Arafat, the organisation's leader.

In a speech to Palestinian students who form part of PLO reserves, Mr Arafat rejected the idea of any curb by the Arab League on the flow of weapons to the guerrillas in Lebanon. He also opposed expansion of the size and mandate of the United Nations peacekeeping force in southern Lebanon. The speech, made on Saturday, was reported in the Lebanese Press yesterday.

Mr Arafat's warning echoed growing anxiety among diplomats that Israel might be preparing an onslaught against Palestinian positions in Lebanon, our Tel Aviv Correspondent reports. One cause of this fear was an elaborate exposition at a Press conference last week by Mr Ariel Sharon, the Defence Minister, of a PLO build-up in south Lebanon. Mr Sharon said that Israel would not watch the build-up continue indefinitely.

Some diplomats are also worried about the possibility of Israeli provocations against Saudi Arabia. Israeli leaders

are believed to have told the U.S. that they will continue reconnaissance flights over Saudi Arabia, if necessary, to protect Israeli security.

Mr Arafat's speech coincided with a recurrence of tension in Lebanon's border region with Israel after three Christian militia men from the forces of Major Saad Haddad were killed by a landmine on Friday. Major Haddad said that in as far as he was concerned, the ceasefire on the Lebanese-Israeli border—now in its fourth month—no longer existed.

Mr Arafat said recent declarations by the Israeli Defence Minister and other officials meant war.

In their next attack, the Israelis would strike at the Lebanese capital, Beirut, the PLO leader said. Israeli troops would land at the Palestinian-controlled town of Damour on the coast south of the capital and would fan out to the north and south, he claimed.

The PLO chairman reported that he had informed the Arab League that his guerrilla movement did not agree to last week's decision by a league committee to stop the flow of arms via Lebanese ports.

Sattar elected Bangladesh President 'by 7-1 margin'

BY KEVIN RAFFERTY IN DACCA

BANGLADESH'S acting President, Justice Abdus Sattar, has been elected President by a crushing margin, according to government media in Dacca last night.

Four hours after the polls closed yesterday unofficial government returns gave Justice Sattar a lead of 10 to one over his nearest challenger. The margin later narrowed to seven to one.

News of the immense majority claimed for the acting President brought an immediate charge from Dr Kamal Hossain, the presidential candidate of the opposition Awami League, that the ruling Bangladesh Nationalist Party had "manufactured" the results.

"Democracy has been destroyed," he claimed. "We cannot accept these results and they will not go unchallenged."

The early returns showed that Justice Sattar had about 700,000 votes compared to fewer than 100,000 for Dr Kamal Hossain. The next of more than 30 hopeful candidates had only 12,000 votes.

The margin of victory surprised almost everyone. It was greater than any victory achieved by the assassinated President, Ziaur Rahman, even at the height of his power and popularity.

When he became President in 1978, he had only a four-to-one majority over retired Gen Osmani, currently in third place in yesterday's poll.

Rome-Bonn bid for a new model Europe

BY JOHN WYLES IN BRUSSELS

JUDGING BY the number of facilities designs now in circulation, the European Community is a curiously unattractive and ineffective creature. A few weeks ago, the new French Government launched its "Relance Européenne" on an unsuspecting world, sketching out its political centrefold the contours of a more robust and "relevant" EEC. At the end of last week, EEC capitals received a blueprint for an altogether more ethereal confederation designed to transport all member-governments into a state of European Union.

Conceived in Bonn with additional styling from Rome, the proposals are bound to excite curiosity, welcome, dissatisfaction and opposition in various parts of the Community. They carry the joint imprimatur of the West German and Italian Governments and the personal recommendations of their principal architects, Herr Hans Dietrich Genscher, West Germany's Foreign Minister, and Sig. Emilio Colombo, his Italian counterpart.

The sponsorship is both predictable and interesting. Predictable, because when Herr Genscher first floated his ideas for European Union in a speech in January, he was promptly supported by Sig. Colombo. Interesting, because it is not at all clear what has driven both men to resurrect such an unfashionable and, to some, embarrassing concept as European union.

The idea dates back to the early 1960s and has been lying in the political dust ever since Mr Leo Tindemans, then Belgian Premier, produced a celebrated report on how it could be achieved at the beginning of 1974.

He was responding to a mandate issued by his fellow-heads of Government at the Paris summit of December 1974 and issued them with an ambitious grand design for achieving union based on a single decision-making centre.

Every year since then, EEC summits, whether inconsequentially harmonious or bitterly divided, have issued unconvincing communiqués outlining progress towards European Union.

Why then have Herr Genscher and Sig. Colombo taken up this apparently discredited idea? According to them, because the Community is beset by so many economic difficulties and internal contradictions that it

is approaching a growing public disillusion. If, as is needed, they say, is a renewal of political will and a strengthening of institutions so that European union can gradually develop among European peoples and their Governments on the foundation of genuine and effective solidarity.

Some of this rhetoric can certainly be taken at face value, but there are other and more complex forces at work. There is, first of all, the problem of West German policy towards the Community, or to be more accurate, of West German politics.

On the one hand, there is an increasingly aggressive and impatient Chancellor Helmut Schmidt, demanding a limit on West German payments to the Community budget and being extremely tepid about most ideas recently produced for developing new policies. The Genscher-Colombo initiative serves, at the very least, to emphasise that a broader and more enthusiastic West German view of the Community exists.

It also offers a coherent response from at least two member-states to the string of proposals coming out of the European Commission for developing new policies, reform-

ing the Common Agricultural Policy and restructuring the EEC budget.

As with all major internal Community negotiations, this exercise, which reaches one important milestone at the EEC summit in London this month, risks plunging the Ten into mutual recrimination and acrimony. The European union proposal could at least remind heads of government that they are involved in an enterprise which is concerned about other things apart from dairy spending and net budget balances.

According to reports in Brussels, the proposals are firmly rooted in existing institutions and practices and will not easily be dismissed as starry-eyed idealism.

Having once called for a new Treaty of European Union, Herr Genscher has now agreed with Sig. Colombo that this is politically impractical and that a European "Act" is needed which would be a statement of principles, an agreement to reform institutions, and a somewhat vague definition of objectives.

The overall aim, however, would be the achievement of European Union.

There are at least three

elements to the strategy:

1—A decision to locate the European Council—the three-yearly summits which have no constitutional role under the EEC Treaty—as the formal political director of the EEC. Among other things, this would mean that its decisions would not need to be adopted by the Foreign Affairs Council before they had legal force.

2—The Genscher-Colombo proposal says that the European Council would be the source of all decisions on advancing towards European union and that these decisions would not, strictly speaking, need to be based on the principle of unanimity. Abstentions, which can at present block an agreement, would in future not be allowed to do so.

3—An expanded role for the European Parliament, which would receive and debate every year a report from the European Council on progress towards European union. The Parliament would also be offered new areas of consultation.

4—The creation of a Council of Ministers responsible for cultural co-operation and of other councils covering areas

which are not regulated by EEC Treaties.

Herr Genscher has kept his proposal for regular formal consultations on security policy and implies that, if does not suit Ireland because of its neutrality, the C-6 could take place without participation.

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BM outstrips rivals in European computer sales

BY DE JONQUIERES

AN-OWNED manufacturer by International Machines, captured an 80 per cent of the European market for equipment and services, according to a survey of the top 25 companies by the Logica company of London.

The survey, published in the U.S. magazine, that IBM, with revenues of \$9.9bn, controls 80 per cent of the total estimated by Logica to be worth roughly \$25bn.

is rather lower than previous industry estimates, which have been thought to be as high as 60 per cent in the early

all its rivals, according to the survey. Only Siemens of West Germany, ranked second in the revenue table, and Memorex of the U.S. did less well. All the figures are expressed in terms of dollars and are, therefore, subject to currency fluctuations. Among the most sparkling performers were several younger U.S. manufacturers of smaller computers, led by Data General, whose European revenues rose 56 per cent last year. Hewlett-Packard and Digital Equipment, also American companies, showed increases of 54 per cent and 39 per cent respectively.

Britain's Ferranti and Sweden's Datasaab also fared well, with increases of 47 per cent and 36 per cent respectively, while the U.S.-British Rank-Xerox scored an increase of 50 per cent.

The figures tend to confirm recent broad trends in the computer market. Sales of bigger machines, in which IBM is dominant, have been relatively sluggish, while the market for

smaller computers has expanded rapidly.

It is interesting to note that the list contains no Japanese companies, several of which have been expanding their international sales efforts, or personal computer manufacturers like Apple and Commodore of the U.S.

The survey is the first of its kind carried out by Logica, so no comparisons can be made with previous years. It covers the 10 EEC member countries as well as Scandinavia, Austria, Portugal, Spain and Switzerland.

The figures include revenues from data processing equipment, comprising computers and peripherals, software, services and data communications equipment. Except in IBM's case office equipment was excluded.

Logica points out that some anomalies are inevitable because company reporting requirements are generally less stringent in Europe than in the U.S. and because of differences between the countries involved.

£16m deal in Africa for Elco Power

By Our World Trade Staff

ELCO POWER PLANT, a Bradford company set up in 1978, has concluded 18 months of negotiations with the Anambra state Government in Nigeria by winning a £16m contract to provide electrical equipment, set up a workshop and grant training facilities for a water programme.

The contract will mean that Elco will have to employ an extra 50 people. It is providing 300 generating sets and 600 pumping sets which will be driven by Perkins and Rolls-Royce diesel engines.

Like others seeking the order, Elco had to submit a tender, but what swung the contract in the company's direction was its willingness to provide a workshop and to train, on site, Nigerian technicians to maintain the equipment.

The equipment has to be provided over the next two years.

Williams and Glyn's Bank and Charterhouse Japhet are providing Anambra with £15m to help finance the project, and this credit is being covered by the Export Credits Guarantee Department.

Wymesplan, the North Humberdale portable building manufacturer, has won a contract to provide Hawker Siddeley Power Engineering with accommodation for an electrification project in the Nigerian state of Oyo.

Hawker Siddeley Power Engineering itself has been awarded a contract, through the Crown Agents, to supply the National Institute of Energy in Guinea Bissau with a diesel generating set, and supervise its installation at an existing power station, in a deal worth £750,000.

Paul Cheeseright on one company's growing Nigerian business

Taylor Woodrow's drive pays off

AYLOR WOODROW will know within the next month whether it has won a contract worth more than Naira 400m (£335m) to build the new National Assembly building in Nigeria's developing Federal Capital Territory, based on the new town of Abuja. Its main competitor is Bouygues, the French group.

The award of the contract would mark the culmination of a more aggressive marketing policy in Nigeria—a policy which is aimed at taking the company away from the relatively small scale state and private contracts into the larger scale work of prestigious Federal Government contracts.

The company, 40-per-cent owned by Taylor Woodrow International and 60 per cent owned by Nigerian interests, is the most aggressive of the British construction groups active nationwide in Nigeria. But only this year is it likely to arrest a trend of falling profits.

Between 1977 and 1980 turnover fell from N41.7m to N30.5m

and net profits slipped from N1.5m to N637,000. But in the first year of decline, 1978, as earnings per share dropped to 11.5k from 21.5k the previous year, the dividend rose to 3.8k from 2.8k before trailing off to 3.5k in 1980.

Turnover this year will more than double to N70m while next year, on the basis of the present order book, it will be a minimum of N90m.

The recovery is partly due to general economic factors. The poor years of 1979 and 1980 reflected the change to civilian government and the re-ordering of official priorities which cut into the flow of routine local contracts. But by the end of 1980 orders were beginning to come through again and this year the company has won contracts worth N170m.

All of these contracts are financed in local currency and all come from the federal authorities, enabling Taylor Woodrow to build up the sort of track record necessary to stand a realistic chance of winning the major contracts in the Federal Capital area, like that for the construction of the National Assembly.

Importantly for the future growth of the company, Taylor Woodrow is now on the list of companies held by the Federal Government and invited to bid for contracts. Most orders from this source do not result from winning through open tenders. And the new contracts also result in a better balance between overheads and turnover. With headquarters in Lagos, an expensive staff of expatriates to maintain and costly plant to be financed, a rising turnover is essential.

"We've grown a lot this year—there have been the pains of re-birth. But now we have the team to make the company grow further," said Mr Frederick Shepherd, the managing director.

But there are risks attached to the growth policy, although Taylor Woodrow is now doing more work with the same staff, and is, hence, more productive than it was during the lean

years. These risks are precisely those which have made London boards of competing companies dubious about the future of the Nigerian market.

Taylor Woodrow suffers from the cash flow problems which are a concomitant of official contracts in Nigeria at both state and federal level, but especially at state level. By September the company was having to carry N20m of overdue payments, of which half was due from state governments and of which N2m had been outstanding for more than a year.

Although prices may be higher for state contracts, this benefit is more than offset by the cost of financing the absence of expected funds and the sheer drudgery of conjuring money out of state capitals.

This at least partly explains why Taylor Woodrow has been making a drive into the federal contract area, where the delays on payment are not usually more than two months and arise from procedural difficulties rather than a shortage of cash.

THE TOP 25 COMPANIES OPERATING IN EUROPE

Company	Parent co's nat.	European data processing revenue (Jan-Dec, 1980) \$m	% change European data processing revenue between fiscal year 1979 and fiscal year 1980	World data processing revenue, fiscal year 1980 \$m
IBM	U.S.	9,902	+12	24,213
Honeywell Bull	U.S.	1,525	+10	2,040
	France	1,444	+23	1,489
	UK	1,300	+13	1,494
veit	Italy	876	+23	1,221
rry Univac	U.S.	825	+13	2,800
R	U.S.	810	+27	2,525
ital Equipment	U.S.	786	+39	2,368
ntrol Data	U.S.	764	+34	2,791
rough	U.S.	724	+14	2,902
rd Computer	W. Germany	707	+23	855
lett-Packard	U.S.	593	+54	1,546
son-CSF	France	497	+17	518
Alcatel	France	493	+18	518
eywell Info. Systems	UK	491	+29	1,634
sey's	U.S.	289	+18	268
asab	Sweden	276	+36	276
id Xerox	U.S.	254	+50	845
nd	W. Germany	232	+17	216
rand	UK	218	+47	201
nores	UK	175	—	501
a General	U.S.	171	+56	654
i	France	156	+14	168
	U.S.	155	+24	394
idahl	U.S.	152	+23	394

available † Figures include word processing ‡ Profit before tax, not net income § Estimates excludes Phillips (Netherlands), for which no figures are available Source: Logica/Datamation

EC sees Chinese recovery

TONY WALKER IN PEKING

OFFICIALS who have visited Peking for annual talks believe there are times ahead for Sino-European trade which has fallen in recent years.

Mr Denman, Commission General, said that in the first half of this year the Community's exports to China increased by some 31 per

cent, while imports rose by 18 per cent. But, he pointed out that China's trade with the Community was growing rapidly and Europe was now the largest market for Chinese manufactured goods.

China's exports to the EEC jumped 45 per cent last year to some \$2.6bn compared with the Community's exports to China of \$2.4bn.

The Commission official said his delegation had complained to the Chinese about the shrinking Community share of the Chinese

market, pointing out that both the U.S. and Japan had held their share at 18 and 27 per cent respectively, while the EEC's had dropped to 11 per cent.

"We did make the point strongly to the Chinese that while we could not expect absolute mathematical equality with our main competing trading nations, we did want to have more of an equal share of their market," Sir Roy said.

"If European goods aren't competitive in a particular area, we agree there is no obligation on the Chinese to purchase them. But we do think we are strongly competitive in a whole range of sectors.

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more valuable, too, because the tightly-knit way we're structured means that our managers in their turn have ready access to all our top banking specialists, who are always ready to attend meetings, give on-the-spot advice, and when necessary make on-the-spot decisions.

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UK NEWS

Government 'resigned to high total of jobless'

By David Marsh

THE GOVERNMENT is resigned to fighting the next election with unemployment high, probably well above 2.5m. It will not renege the economy before then because of the fear of further worsening its re-election chances by adding to inflation, according to Mr George Cardona, who has just left his job as one of the Treasury's political advisers.

In an article to be published in the Economic and Monetary Review of London stockbrokers Laing and Cruckshank next month, Mr Cardona—a keen devotee of present government policies of "sticking firm"—says reflation would have only a minimal impact on unemployment by the next election.

It would however push up both inflation and interest rates. If the Government stuck to its present strategy, it could realistically hope for a "healthy" inflation rate of around 6 to 7 per cent by the next election.

Mr Cardona, who was attached to the office of Mr Nigel Lawson, former Financial Secretary, departed from the Treasury in September when Mr Lawson became Energy Secretary.

He says in the article that unintended inflation could take place if borrowing by local authorities and nationalised industries overshoots.

Reflation through extra public borrowing might mean, by the next election, unemployment of 2.5m instead of 2.9m or 2.7m instead of 2.8m. "To suppose a grateful public would re-elect a Conservative Government in such circumstances is naive nonsense."

Moves to expand the economy could trigger a sterling or funding crisis. Higher interest rates would arise that would make recent levels of 16 to 17 per cent look "positively pleasant."

Clearing house take-over is stalled by row over price

BY DAVID MARSH

BRITAIN'S clearing banks are on the verge of an embarrassing dispute involving the Treasury and the Bank of England over their planned take-over of a company due to play a key role in London's ambitious new financial futures market.

The banks are complaining that the initial asking price for the International Commodities Clearing House they are proposing to buy is about twice as high as they think is reasonable. The ICCH is owned by the Trustee Savings Bank.

The new ownership plan for ICCH, which provides clearing facilities for commodity markets, is vital to the success of London's financial and gold futures markets, planned to start next year.

Further delays on the shareholder restructuring—which has already dragged on for months longer than participants would like—could deal a damaging blow to the international prestige of the City. There is already virtually no prospect of agreement before the New Year. The Bank of England has insisted that ownership should

be transferred to the clearing banks to guarantee financial solidity because ICCH has been chosen effectively to underwrite the contracts to be traded on the financial futures exchange.

The banks fear that the Treasury—which is ultimately responsible for the TSB—may be exerting quiet pressure that the price should be as high as possible. The Treasury maintains the matter is simply a commercial question for the TSB. Proceeds of the sale will go to the TSB's reserves, not to the Government.

Under the restructuring plan announced after months of preliminary negotiations in August, ICCH is to be sold to a consortium of five London clearing banks.

In initial soundings between the merchant banks acting for the two sides, Lazards (for the TSB) and Schroders (for the clearing banks), a value of around £80m has been put on ICCH. Based on the company's post-tax profits of around £1.5m, the banks say ICCH is worth only around £30m-£35m, although there is some feeling

that £40m-£50m might be acceptable.

The banks' lack of enthusiasm for the asking price is influenced by the possibility that they will be asked to subscribe new capital—perhaps as much as £20m—to bolster the present capital of £15m. Lack of agreement on the take-over could prompt the London International Financial Futures Exchange, which plans to start trading in September in the Royal Exchange building, to change its plans for clearing facilities.

ICCH was chosen earlier this year to provide these. But Mr Michael Jenkins, the Exchange's managing director, said at the end of last week that other solutions not involving ICCH might have to be found if the financial backing of the company were not resolved.

Another compromise solution put forward by the banks would be for the ICCH shareholding to be left unchanged, with a separate consortium of banks and insurance companies set up to guarantee the workings of the financial futures market.

Textile machinery industry 'declining'

By Nick Garnett, Northern Correspondent

TEXTILE MACHINERY manufacturers experienced a serious decline in average return on investment in the past few years, and faced further difficult trading and an uncertain future, according to a report published today.

The report analyses 98 textile machinery manufacturing and distribution companies. It says the knock-on effect of the decline in textile production has been serious.

It distinguishes, however, between makers, whose performance slumped badly, and distributors, whose profit margins are four times higher, and whose return on investment is almost eight times higher than those of the makers.

The report is by ICC Business Ratios, a management information company. It covers three years to mid-1980. The company said yesterday the forecasts in its report for this year appeared to have been borne out. The sector's overall position had if anything worsened this year.

ICC concludes investments in advanced machinery, will be the major and perhaps only base from which makers are likely to obtain sufficient margins to return profits to adequate levels. It also says there appears to be a core of well-managed companies willing to change. They show sales and export growth in a difficult period.

In spite of a 38 per cent sales increase between 1977 and April 1980, most companies could not improve margins, owing to fierce overseas competition and sterling's high level.

The average return on investment for the makers and distributors as a whole fell from 5.5 per cent to 3.2 per cent. Textile Machinery Manufacturers and Distributors; ICC Business Ratios; £95.

Trouble afoot for shoes

THIS WEDNESDAY morning representatives of workers and management of C. & J. Clark will meet at the company's headquarters in Street, Somerset, to discuss shedding 1,000 of the 8,000 workforce.

The crisis at Clark, Britain's biggest shoe manufacturer—turnover £331m last year—is one that has hit the whole of the British footwear industry. To an extent it has hit most of Europe too, with the possible exception of Italy.

Last year was the worst in the industry for at least 20 years; there are some who say it was the worst since the war. The British Footwear Manufacturers' Federation says 220m pairs of shoes were supplied in Britain in 1980 compared with 240.4m the previous year—the sharpest single drop since 1963.

Furthermore, British suppliers accounted for only 114.5m pairs compared with 172.6m as recently as 1973. In the same period imports have gone up from 79.6m pairs to 105.6m.

Inevitably, the result has been contraction. The industry's turnover at the end of last year was 68,900 compared with 88,400 in 1973 and it is set to fall further even without redundancies at Clark.

There have been a number of closures since, including the collapse of Norvic early in July which cost about 350 jobs, most of them in Norwich, one of the centres of the industry. The downward trend was therefore continued this year, although the civil servants' strike at Customs and Excise has obscured the figures.

It is known, though, that by July one in 10 jobs had been lost compared with a year earlier. By August manufacturers' deliveries were 9 per cent down over the year and in the single month of September (not, admittedly, any sort of guide) imports were 14 per cent higher by volume than in September 1980 and 30 per cent higher by value.

From such figures of international trade as can be gleaned, import volumes from Italy, Germany and France rose 30 per cent between January and June compared with the same period last year.

Everyone admits that such statistics spell serious trouble. What makes the position more difficult is that children's shoes, the one sector which has held up reasonably well so far, is now also feeling the cold.

The industry claims the main reason for deterioration is the high sterling exchange rate

Anthony Moreton on an industry being trampled by cheap imports and the downturn in the economy

UK IMPORTS 1980	
	Per cent
EEC	36.4
Italy	29.3
France	4.3
Other	2.5
Other Europe	11.2
Spain	5.9
Poland	2.6
Portugal	3.3
Far East	40.8
S. Korea	11.1
Hong Kong	10.9
Taiwan	4.8
Malaysia	3.2
India	3.0
Other	5.8
Rest of World	11.9
Brazil	2.8
Other	7.2

Source: British Footwear Manufacturers' Federation

Ten buyers are said to accept for half the orders placed Britain.

External factors have played a considerable part in the crisis. Although it has yet been proved to the satisfaction of the EEC Commission that Poland is dumping on the market, it is widely considered that Brazil has been subsidising export prices.

India is another country beginning to loom in the mind of the British industry. Although its share of the market is relatively low (3 per cent last year), it is growing. The whole matter of Eastern supplies is causing concern. Italy may be the largest importer (29.3 per cent of UK imports) but the East imports from low suppliers last year account for 40.8 per cent of the total.

Protection

This rise in supplies from places like South Korea, Hong Kong, Taiwan and Malaysia, mirroring what has happened in textiles, is causing concern. The Economic Development Committee last year called for some arrangement bringing about orderly marketing in other words, protection.

It specifically suggests Multi-Footwear Arrangement parallel to the Multi-Fibre Arrangement which has been in force since 1974 under auspices of the General Agreement on Tariffs and Trade.

Government, even though wholeheartedly backs the idea.

It has also been suggested that the temporary short-working compensation scheme might be strengthened and tuned (Clark itself is, with exception of its Weston factory on a four-day week) and companies should give priority to new technology.

The Footwear Committee brought manufacturers together, it appears to be having beneficial effects. But this cannot be the deep-seated cause of crisis. Only an upturn in economy can fund reverse the downturn in industry.

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Telephone 542859 Telegraphic Address BARCLAYREP LISBON.

COMPANY NOTICES

(Free translation of the official French text)
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Société Anonyme
Registered Office:
rue de la Chancellerie 1, Brussels
Brussels Register of Commerce No. 13,377

NOTICE TO SHAREHOLDERS
Shareholders are invited to attend the Extraordinary General Meeting which will be held on Tuesday 24th November, 1981, at 2.30 p.m. in the Office of the Société Générale de Belgique, 30 rue Royale, Brussels.

AGENDA

- Report of the Board of Directors relating to the interest for the company of the shareholders and the results of the operations of the company for the year ended 31st December 1980.
- Anticipated dissolution and winding up of the company.
- Duties of the liquidators:
a) transfers of the non-ferrous branch of the company's activities to a new "société anonyme" to be incorporated under the name of "Union Minière", with a capital of 10,000 million francs, represented by 1,000,000 shares without par value, on the basis of the company's financial statements as of August 31, 1981. All operations connected with the date upon which the transfer will be effective, within the limits of the above-mentioned branch of activities, will be deemed to be made for the account of the new company.

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b) subsequent transfer to the "société anonyme" of the "société anonyme" of the "Union Minière", with a capital of 10,000 million francs, represented by 1,000,000 shares without par value, on the basis of the company's financial statements as of August 31, 1981. All operations connected with the date upon which the transfer will be effective, within the limits of the above-mentioned branch of activities, will be deemed to be made for the account of the new company.

c) Allocation among the shareholders of the "Union Minière" of the shares of the "Union Minière" which are to be transferred to the "société anonyme" of the "Union Minière", with a capital of 10,000 million francs, represented by 1,000,000 shares without par value, on the basis of the company's financial statements as of August 31, 1981. All operations connected with the date upon which the transfer will be effective, within the limits of the above-mentioned branch of activities, will be deemed to be made for the account of the new company.

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16th November 1981.

EXHIBITIONS

LOOT VII. New Jewellery and silver 700
Foster Lane, EC2. 21. Goldsmiths' Hall, Foster Lane, EC2.

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L15.25% 12.11.81 maturing 15.11.81

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BI set to decide working party help jobless

By Ian Elliott, Industrial Editor

Some of the Confederation of British Industry are to decide on Wednesday whether to set up a special working party to examine possible steps to help jobless.

The CBI's annual conference will consider inviting to join the working party even though their help has been sought in the past by disorganised labour law reformers. The CBI's annual conference will consider inviting to join the working party even though their help has been sought in the past by disorganised labour law reformers.

Industrialists—Sir Adrian Cadbury of Cadbury Schweppes and Mr Ronnie Utiger of British Aluminium—demanded Government action and an outspoken approach. It remains to be seen if Wednesday's meeting of the CBI's policymaking council will adopt the conference's ideas. Council members will probably feel under considerable political and moral pressure to accept the proposed unemployment working group even though many may be sceptical about its chances of achieving much. But there may be considerable opposition to the idea of attacking the Government on industrial issues because of staunch support for the Conservative Party in the council. The Prime Minister has told Sir Ray Penneck, CBI president, and other CBI leaders that they will not win concessions by criticising her in public. This has led Sir Ray to keep CBI meetings with her and other Cabinet ministers secret since the thwarted "bare knuckle" fight threat a year ago.

Medical Research Council boost commercial links

By David Fishlock, Science Editor

The Medical Research Council is initiating more contracts with commercial companies to the controversial one with Celltech, the new biotechnology company. Cell researchers have criticised the contract as commercial pressure on research programme. Medical Research Council hopes to expand its research programme help of royalties from discoveries by Celltech. A substantial part of any from Celltech will be the Celltech Fund, set up by the council with government approval—to finance additional research. The council spent an £7m of a total expenditure of £85m in 1980 directly related to its interests—cell and research (£3m), and the system (£4m). Cell is a venture capital company specialising in biotechnology, set up last year by a group of private investors. Dr James Gowans, the secretary, is on the Celltech. Cell's first products, based on the council's laboratory molecular biology at age, are already on sale in the U.S. These are monoclonal antibodies, a new and effective form of antibodies, are finding important

uses in the diagnosis of disease and the purification of drugs. Celltech's contract with the council runs for five years, but it is not exclusive and does not preclude research collaboration between the council and other companies. If the research is of potential interest to Celltech, however, the council must first consult the company.

The council's annual report states that it has "attached particular importance to training scientists for biotechnology, both for research laboratories and for industry." Ten additional research studentships have been provided.

The council has also regained control of a substantial portion of its research budget, dealing with health care, which has been controlled by the Department of Health since the mid-1970s, following the Rothschild plan for reorganising government research. But in return the council has agreed to continue with an enlarged health care research programme.

Such a programme, originally resisted by the council, was the reason why it lost control of part of its budget. Last year the DHSS provided £13m and the Scottish Home and Health Department £1.8m towards a total expenditure by the council of £93m.

Medical Research Council annual report, SO, £4.

Computerised gift shops

By Raymond Snowden

A company is applying computer power to the problem of buying.

The Gift League plans to chain of High Street shops with a computer connected to a data-bank of gift ideas.

The running out of time through folders of stories and seek advice. The gift could be in a particular restaurant, a set

of driving lessons in the recipient's locality, or a weekend in Paris.

The purchaser receives a form of gift voucher and a personal message from a word-processor which is sent to the recipient with details of stockists or providers of services.

"We intend to do for the whole range of gifts what Interflora has done for flowers," Mr Cliff Prichard, chief executive of The Gift League, said.

BP N. Sea oil reserve estimates may rise

By Ray Daft

BRITISH PETROLEUM has hinted that the recoverable reserves in two of its North Sea oilfields may be substantially higher than previous forecasts have indicated.

Mr David Walker, chief executive of BP Petroleum (UK), said recoverable reserves in the Buchan Field look like being appreciably more than the initial estimate of 50m barrels.

Since the field was commissioned in May, he said, production had averaged 37,000 b/d and had reached its designed capacity of 75,000 b/d. But it was too early to gauge the amount of oil that would ultimately be produced.

BP is also optimistic that its £1.3bn Magnus Field development—the most northerly in the North Sea—will yield more than originally estimated. Dr Peter Lane, BP's general manager for the Magnus project, said that eventually the company would probably extract more than the 450m barrels stated recoverable reserves.

The Magnus Field is due to come on stream in 1983. By the fourth quarter of that year it should be yielding its peak output of 120,000 b/d.

The fall and rise of Barnsley's collieries

A REMARKABLE renaissance is taking place among the elderly collieries surrounding Barnsley—and the fall and rise of this South Yorkshire mining area epitomises the resurgence of the UK coal industry as a whole.

The local collieries, in steep decline until the early 1970s, are being reborn under a £455m capital investment plan which is part of the National Coal Board's wider, multi-billion pound programme to expand production.

The Barnsley area—one of 12 into which the NCB divides the country—is enjoying a higher rate of investment than any other existing British field.

Capital spending there now runs at £2m a week—on a par with the much better known Selby project in North Yorkshire, which involves a £1bn network of new pits on a green field site.

To the chagrin of some Barnsley officials, it is dramatic new projects like Selby that tend to grab the headlines, yet the schemes under way in Barnsley—concentrating on rejuvenating elderly, existing pits—are, in many respects, more typical of the Coal Board's programme.

Of the £2.7bn the NCB has spent since 1974 on capital projects, only £340m has gone on developing new collieries.

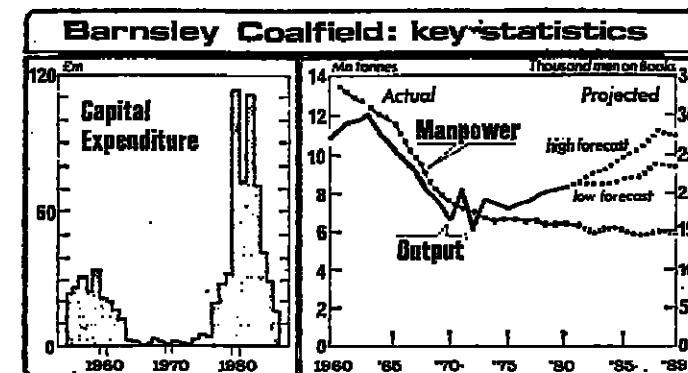
Until the 1973-74 oil crisis the Barnsley colliery—like the NCB as a whole—seemed set for painful decline. Local output had dropped from 11m

tonnes in 1960 to around 7m tonnes as coal's UK markets were taken over by cheap oil. Manpower fell from 33,500 to around 16,000. However, the quadrupling of the oil price and the resultant new NCB capital investment programme mean that Barnsley is now steadily expanding. Production should rise from 8.4m tonnes this year to 10m to 11m tonnes by the late 1980s.

Why should there be so much action in Barnsley, given that its coal seams are relatively thin and that it is one of Britain's oldest fields?

"We just seized our chance," says Mr John Keirs, the area director. "We had a tradition of a good work force with good industrial relations, and had shown good results in the past, despite our seam conditions."

The Barnsley rejuvenation programme, which began in 1976 and will end in the middle of this decade, involves four key elements:



● Its old, existing collieries are being rehabilitated. New shafts are being sunk and new surface facilities installed. For example, at Darfield Main, reserves are due to run out in about three years. To reach a new seam the NCB will have to deepen a shaft filled with rubble when the coalfield seemed set for a decline.

● Three new "drift" mines, offering some of Britain's best productivity: Royston, which came into operation in 1976 now holds the world record for coal-face productivity; Kinsley, yet to reach full production; and the recently approved Calder, due to come on stream in 1985.

Drift mines have sloping entry tunnels, allowing easier access than vertical shafts. Coupled with an agreed trimming of manpower by around 2,000 over the life of

present, the coal is usually hauled to the surface up vertical shafts at each of the 18 pits. This caused frequent bottlenecks.

In future the coal will be brought up at three places only—along drift tunnels being sunk at Grimeethorpe, Woolley and South Kirkby. It will travel to the drifts along a complicated network of underground conveyor belts. More than 23 miles of tunnels are being built to link the collieries.

● Once on the surface, the coal will be fed into three new computer-controlled washeries, said to be the most modern in the world. These will be able to blend it for any market—relatively low quality for power stations to high quality for the steel industry. This plant will cost more than £70m.

● Coal transport systems are being revolutionised. At

the programme, the plan should boost the area's productivity to 3.4 tonnes a manshift by the end of 1985, compared with 2.62 tonnes last year and a national average of about 2.3.

"That should put us in the top two or three areas," says Mr Keirs, "and we'll be one of the most profitable too."

However, a shortage of funds during the past year has meant an investment slowdown which, in turn, will delay the return to profitability.

The area is expecting operating losses of nearly £20m this year but aims to turn this into a profit of a similar amount—in 1981 pounds—by 1985-86. That does not take account of interest charges. Even so Mr Keirs insists "we will be making a real profit at the end of the day."

But will the area be able to sell all it produces? The recession has slashed demand and the NCB, which is adding steadily to its stockpile, can see little sign of an upturn during the next few years.

Barnsley seems to be escaping lightly, selling all it produces.

This jaunty self-confidence epitomises the expansionary side of the NCB as it pours investment into coalfields with a long life ahead.

There is another side, however, the painful process of closing pits in heavy loss-making areas with worked out reserves. Barnsley's optimism presents a stark contrast to the gloom that envelops the South Wales field.

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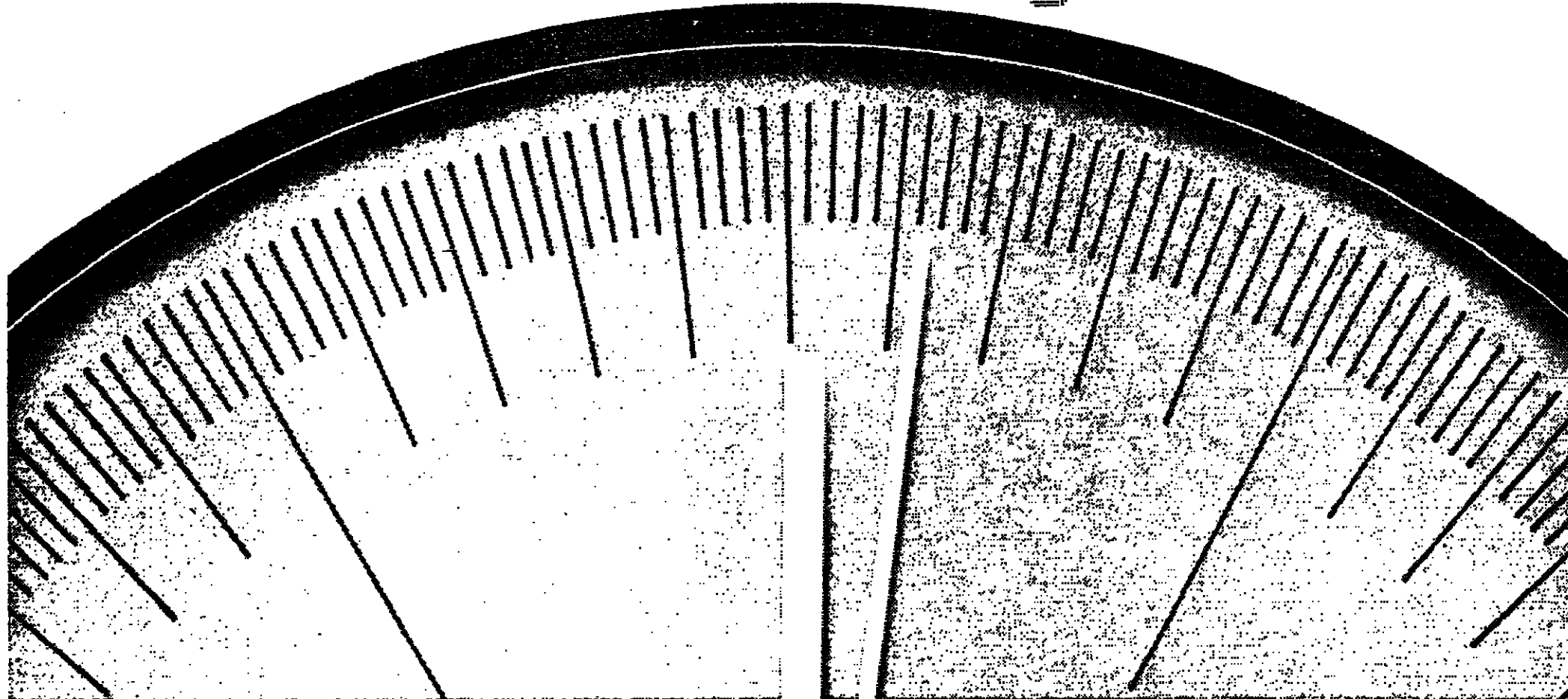
announce that on and after 16th November, 1981

the following annual rates will apply:

Base Rate....15% per Annum
(Decreased from 16%)

Deposit rate (basic) 13%
per Annum
(Decreased from 14½%)

Bank of India



UK NEWS

Fall of 3%
in output
forecast
for 1981

By Our Banking Correspondent

UK OUTPUT is expected to have fallen by 3 per cent this year but will rise by 4 per cent in 1982. Output in the first half of next year is forecast to drop by 1 per cent and increase by 14 per cent in the second half.

These predictions are contained in the latest quarterly issue of Chartered Bank's Business Forecast which assumes that there will be an expansionary budget next year. However, the group forecasts that unemployment will reach 13m by early 1983 and remain above 12m.

Charterhouse says that the major wave of stock-cutting has come to an end, which will "contribute substantially to a changed tempo in the total output of the economy next year."

On inflation, Charterhouse forecasts that labour costs will continue to decline and price rises, averaging 11-12 per cent year on year in coming months, will drop back to single figures later next year.

A cut in employers' national insurance surcharge is an option in the 1982 Budget along with increasing income tax allowances. The group warns that it might be prudent to assume that exchange controls are reimposed in some form and this could possibly involve a restriction on industrial investment overseas.

Big advance in
photographic
retail market

By Sue Cameron

CONSUMER spending on photography — cameras, films, developing and printing — will rise by 34 per cent in Britain this year, to £550m, a report by Key Note Publications, a market analyst group, forecasts.

The increase would mark a dramatic doubling of the annual rate of the UK photographic market. The report states that since 1977 spending on photography has risen by only some 16 per cent to 17 per cent a year.

Although no figures are yet available, the Royal Waddington will almost certainly have boosted sales of both cameras and films.

The report adds that a trend towards an annual increase in volume sales of film is already established and "seems set to continue."

It also notes a National Opinion Poll survey which found that 25 per cent of people in Britain do not own any photographic equipment.

This was the "potential market" which most of the camera manufacturers are now attacking.

Despite the substantial increase in predicted sales, however, Key Note says competition is fierce and dealers' margins are being squeezed.

Banks' staff fear for independence

BY OUR BANKING CORRESPONDENT

STAFF of the Royal Bank of Scotland Group are uneasy over the implications of two rival £500m takeover bids. And their fears are likely to be heightened by a report that one of the suitors, Standard Chartered Bank, plans to seek much more integration between the group's two constituent banks — the Royal Bank of Scotland Ltd and Williams and Glyn's Bank.

The staff of Williams and Glyn's Bank have been reportedly particularly concerned about the effect a takeover would have on the independence of the English bank, which operates completely separately from the Scottish bank.

Mr Peter Graham, chief executive of Standard Chartered Bank, the preferred suitor of the Royal Bank of Scotland's board, says in the latest issue of Retail Banker International, that the two banks within the Royal Bank group have "not been doing as much as they could have been on an integrated basis." He added: "We would like to get the two banks working much more closely together."

The fear among some Williams and Glyn's staff members is that any integration could threaten such things as the bank's international department and reduce job opportunities.

In contrast, Mr Michael Sandberg, chairman of Hongkong and Shanghai Banking Corp, the rival bidder, stresses that he would keep both banks separate.

On the question of integration he says: "I don't think the two banks want it. There could be places where there is some duplication of overheads, but they are two distinct banks serving distinct clientele. You can't just knock people on the head and say you've got to get together. That is why we talk about a partnership rather than a merger. There is a world of difference between the two."

The two bids were referred

to the Monopolies and Mergers Commission on May 1, 1981. Because of the complexity of the bids, the Commission was granted a three-month extension for its investigation and has to report before the end of next January.

It is believed the report will be sent to the Government next month.

● A total of 24 foreign banks opened offices in the City of London over the past year, bringing the total number of foreign banks directly represented to 353. Another 65 banks are indirectly represented through links with London consortium banks.

Bank and building society in joint plan

BY ALAN FRIEDMAN

WILLIAMS AND GLYN'S Bank is having talks with "a major building society" to develop a cheque-cashing and cash-dispenser system for the bank's customers. The move could pave the way for the first trading link between a building society and a clearing bank.

Mr Rob Farley, the bank's executive director in charge of domestic banking, said such an arrangement would give Williams and Glyn's the chance "to go to places where we are not now located much more cheaply than by opening an orthodox branch."

Discussions were informal and tentative, Mr Farley said,

though the idea was a definite option.

Williams and Glyn's, with 312 branches, is the smallest clearing bank. Mr Farley said one reason for a reciprocal arrangement would be to increase the bank's market-share from its current level of between 2 per cent and 3 per cent.

"To the degree that we want more outlets, we look at people who have natural outlets. That leaves supermarkets or building societies," he said.

Mr Farley would not name the building society but said it had about 120 branches.

One option under consideration would allow Williams and

Glyn's cash-dispensers to be installed at the society's branches, enabling customers of both bank and society to draw funds.

The bank's current account customers might be allowed to cash cheques at the society's branches. This option would help the bank to cope with the introduction by Barclays and other banks of a 50p charge for cheque-cashing.

Mr Farley said that while the whole business of the 50p charge had prompted consideration of new options, Williams and Glyn's was not worried about its effect on its 350,000 current-account customers.

A new relationship was something the bank might form "as an aggressive move." It would be part of its growth strategy, which included installation of 130 cash-dispensers in its branches by the end of next year.

Mr Farley said that while the bank was proceeding with its range of options to increase market-share, its plans could be affected by the outcome of the bid battle for the Royal Bank of Scotland group, Williams and Glyn's parent, between the Hong Kong and Shanghai Banking Corporation and the Standard Chartered Bank.

BL dealer network to have computer link

BY JOHN GRIFFITHS

BL's NETWORK of 1,700 dealers is expected to be on a direct computer link to the company by the end of next year.

Viewdata terminals have already been installed in about 300 outlets. They allow a dealer seeking a particular car to key in to BL's central computer at Redditch to find out what vehicles are being stocked at all other dealers in the country.

The facility works even if the dealer is among the 1,400 not yet on the system, or whether they want their colleagues to know what stock they are carrying.

This facility—called Stock Locator—is, however, regarded as just a first step. For not only can BL use the system to seek all types of information from its dealers, car salesmen also use it as a sales aid.

For example, prices, specifications, even comments on vehicles by the motoring press, can be called up for customers to view in showrooms.

The system is also expected to cut operating costs by reducing paperwork and mailing costs.

Talks are also going on with BL's components arm, Umpart, about extending the system to parts with terminals installed in retail outlets.

BL believes it has a lead of 18 months, although other major car networks are expected to start their own systems in the next few years.

BL decided to launch the system in December 1979 with the first trials—among 25 dealers—getting under way a year later. The scheme was set up in conjunction with Philips

Business Equipment and Viewdata Systems.

Philips says it represents the first major terminal order in the world for a private system on this scale.

BL admits it has had a communications problem identifying stocks in the past. "Under the old manual system," says Mr Geoff Hull of BL Systems, which developed the project, "listings could be up to two weeks out of date. The new system is updated every three days."

When trials began one Glasgow dealer refused initially to have it installed. He changed his mind when the computer found a particular version of the Austin Allegro he wanted. It was the only one in the country, at a dealership only five miles away.

The point of the story, says Mr Hull, "is that a dealer can no longer hide stock. Some dealers do hang on to cars for various reasons—there are all kinds of new MGs up on blocks for investment purposes, for example."

But if the reasons are not good ones, and in effect a sale is being held up which could be made elsewhere, BL clearly is in a position to pressure a stockist into passing it on.

The overall effect says BL has been very positive. Because specific cars can be located quickly, dealers are reporting increased sales.

The system is being operated on a rental basis, of £280 per annum for the terminal itself, and £240 a year to BL. This is roughly equal to the profit margin on one small new car.

Legal uncertainty blamed for falling motorcycle sales

BY JOHN GRIFFITHS

SALES of powered two-wheeled vehicles in Britain are expected to be down just over 14 per cent this year at 270,000 according to latest industry forecasts.

The drop is attributed mainly to uncertainty over forthcoming legislation affecting the maximum capacity of motorcycles which learners and young riders will in future be able to ride. The current maxi-

mum is 250 cc, but this is to be reduced to 125 cc next year.

According to the Institute of Motorcycling, however, many learners, who are concentrated heavily in the 16 to 18 age group, are still not fully aware that anyone buying a 250 cc machine will be able to ride it until the end of September next year. This, says the Institute, would allow adequate time for

the riding test to be taken.

The effect of the uncertainty is that manufacturers have rolled back prices of 250cc machines, which have become difficult to sell.

Sales of all powered two-wheelers in the first 10 months of this year were 250,000, compared with 290,000 last year—a drop of just under 14 per cent. Sales of motorcycles alone, however, were down by 19 per

cent, and scooters by 30 per cent.

The only group to have gained ground is mopeds, 82,310 of which have been sold in the first 10 months of 1981—a gain of 1 per cent.

Although well down on 1980, sales this year compare favourably with other recent years. Last year's total of 315,000 two-wheelers sold was the highest for about 20 years.

Casino lobby asks
Whitelaw to clarify
Gaming Act

BY MICHAEL THOMPSON-NOEL

THE British Casino Association has written to Mr William Whitelaw, the Home Secretary, asking for clarification of the law on casinos. It says casino operators have to grapple with major problems of interpretation and of application of the law relating to their acceptance of clients' cheques.

No operator forced out of business in the past three years lost its gaming licence for offences related solely to the giving of credit or the acceptance of cheques. None the less the association says the courts have had no opportunity to provide definite interpretations of the law relating to the acceptance of cheques under section 16 of the Gaming Act 1968.

The Gaming Board said it could make no comment before Mr Whitelaw had replied to the association.

Britain has about 120 casinos. In the past three years eight of these closed because of the loss of licences by three operators. These included Ladbroke and Coral. All were in London. Another five casinos, all in London, are under threat from

pending or expected proceedings. They include those of Playboy.

The Casino Association said it was apparent from the introduction of the 1968 Act that the Act would eventually need adjustment. It says the Act was largely experimental in that neither the Government nor parliament had at the time any real experience of dealing with a volatile business like gaming.

The association said the provisions of the Act which caused most difficulty were those relating to use of cheques (section 16), to admission (section 12) and to the ban on advertising (section 42).

"The last two have been largely resolved but the first, governing acceptance of cheques, leaves major problems of interpretation and application," it said.

The Act, it said, must be recast so that its demands and provisions were made crystal clear. "Section 16 is essentially a ban on credit. But what is 'credit' and what is a 'cheque'?"

Capacity proposals sent to
steel castings companies

BY ALAN PIKE

DETAILED PROPOSALS for a self-financed reduction of capacity in the steel castings industry have been sent to companies with a request that they confirm agreement by next Friday.

Lazard Brothers, the merchant bank which organised the scheme on behalf of the industry, has told companies that it believes an acceptable arrangement can be agreed upon. Companies which volunteer to close capacity will be compensated by a levy on those that remain in business.

In the general steel castings sector, companies representing only 11 per cent of total tonnage have so far indicated firm willingness to close. Yet a reduction of 25 per cent is the ideal target of the scheme.

The Department of Industry has agreed that the Lazard plan will be regarded as a rationalisation scheme under the Income and Corporation Taxes Act, 1970. This means that all payments under the scheme will be treated as allowable deductions for tax purposes.

It is generally agreed that capacity in the steel castings sector is considerably in excess of existing needs. One of the objectives of the Lazard scheme is that it should allow rationalisation to be planned in a way which preserves a balanced industry.

On the timetable envisaged by Lazard, the scheme will come into operation around the New Year, with closures by the end of March.

Women 'no choosier about husbands'

By Sue Cameron

BALD, bearded men from Birmingham who are still bachelors at a certain age are likely to have a tough time persuading women to marry them, according to a survey by the Hen Jenner Marriage Bureau.

Many men in the Midlands are seemingly desperate to marry—certainly much less than unmarried women in areas. Midlands women are demanding about 10% more than they were 10 years ago and as a result take a long time to select husbands.

The survey was based on a study of 800 couples who had been married for at least 10 years. The survey, however, women's movement, according to the survey, has had a major impact.

Women now expect more to be much more of an equal partnership. In 1971, expected to be the "new" and "make all the decisions." Today the woman is "allowed her own ideas" and "men have become nervous of meeting 'brill' women."

The survey says more women want to marry for than for practical reasons as money.

Cuvee auction prices up 40%

By Edmund Penning-Rossell

PRICES for red and white cuvees at yesterday's auction the Hospices 1981 wines, about 40 per cent up on year. This reflected the published, if not yet established, reputation of France of the Burgundy vintage. The whites are acknowledged as superior to the same light reds and the vintages generally short, particularly among the red wines.

Only 500 cases were available for sale compared with 650 last year. The highest price: red cuvee was £35,000 for the Mazi Champt Madeleine Collignon. For rather than domestic, dominated, notably the Swiss. One lot of Mont Genevriens were bought by Aveyrs of Bristol in conjunction with Andrew Lloyd-Webber, composer.

CONTRACTS AND TENDERS

NEW URBAN COMMUNITIES ORGANISATION

SIXTH OF OCTOBER CITY DEVELOPMENT AUTHORITY

1, ISMAIL ABAZA STREET, 6th FLOOR
CAIRO, ARAB REPUBLIC OF EGYPT
TELEX: 92571 MOHR UN, CAIRO, EGYPT

The Authority invites investors specialised in health care facilities for the construction, management and operation of an:

INTERNATIONAL SPECIALTY HOSPITAL
IN THE SIXTH OF OCTOBER NEW TOWN

The hospital will be established in the touristic area of the New Town, which is on the Cairo Fayoum desert road 17 km from the Pyramids of Giza. The city will be connected to 26th July Street, in the centre of Cairo by means of an elevated highway currently under construction. The hospital will be within 25 minutes of downtown Cairo. The main utility networks for the New Town are currently under construction.

The site, 190 m above sea level, enjoys an excellent climate most of the year. It is surrounded by vast open spaces and overlooking the Pyramids of Giza. It is favourable for those seeking to combine therapy with tourism.

The hospital is intended to be an integrated, specialised health care unit, accommodating an in-patient facility with 300 beds or more, which would focus on the specialised treatment of diseases and disabilities and meet the growing demand from well-off Egyptians, Arabs and Africans for such a facility, who see Egypt as the major medical centre in the Middle East.

The hospital must also include an out-patient unit to serve middle-income Egyptians. Further, a limited number of beds, to be agreed upon by the developer and city authority, may be set aside for use of Sixth of October City inhabitants. Interested proposers may obtain a copy of the Terms of Reference (TOR) at the Sixth of October City Development Authority. Offers are requested to be submitted before the 31st of January 1982. For any inquiry please telephone 21823.

GHANA NATIONAL
MANGANESE CORPORATION

MINING CONSULTANCY SERVICES REQUIRED

Ghana National Manganese Corporation, a wholly owned Government Corporation, invites tenders from Mining Consultants to carry out the following programme at their Nsuta Manganese Mines.

- (1) Up-dating and evaluation of ore reserves by means of a comprehensive drilling programme
- (2) Development and Exploitation Plans for the reserves by (a) Open Cast Mining (b) Underground Mining
- (3) Determination of Mineable Reserves by Open Cast and Underground Mining
- (4) Determination of investment costs for Open Cast and Underground operations

Applicants are welcome to Nsuta for site checks on conditions and facilities at the Mine prior to submission of their tender.

Applicants should address tenders to the Managing Director, Ghana National Manganese Corporation, c/o Cam International Ltd., Garrard House, 31/45 Gresham Street, London EC2, UK.

Closing date of tenders is 31st January 1982 and the reviewing panel for the tenders will invite applicants to London at an appropriate date in mid February 1982 for final selection.

INTERNATIONAL TENDER

FOR THE PURCHASE OF
ROAD CONSTRUCTION AND TRANSPORT EQUIPMENT

IFB No. T-02/74

The Provisional Military Government of Socialist Ethiopia, Ethiopian Transport Construction Authority announces the release of an international tender for the purchase of Road Construction and Transport Equipment. The Government has received a credit from the International Development Association towards the cost of the Second Agricultural Minimum Package Project and intends to apply the proceeds of this credit to eligible payments under the contracts for which this Invitation to Bid is issued. Interested Suppliers from member countries of the World Bank, Switzerland and Taiwan are invited to collect Bid documents during office hours from the Procurement Office, Room 106, of the Ethiopian Transport Construction Authority against payment of 10,000 Birr for each set of documents. Bids will be opened in Public in the Conference Room, 4th Floor of the Ethiopian Transport Construction Authority Headquarters building on December 3, 1981 at 10.00 hours Addis Ababa time. The Authority reserves the right to reject any or all bids that are not in conformity with all conditions and specifications mentioned in the Bid Documents.

ETHIOPIAN TRANSPORT CONSTRUCTION AUTHORITY



N.V. KONINKLIJKE NEDERLANDSCHE
PETROLEUM MAATSCHAPPIJ

Established at The Hague, The Netherlands

(Royal Dutch)

GENERAL MEETING OF SHAREHOLDERS

to be held on Thursday 10th December, 1981, at 10.30 a.m. in the "Nederlands Congresgebouw", 10 Churchillplein, The Hague, The Netherlands.

AGENDA:

Appointment of a member of the Supervisory Board.

The nomination for the appointment, listing Mr. J. Zijlstra first and Mr. O.C. Fischer second, is available for inspection by shareholders at the Company's office, 30 Caral van Bylandtlaan, The Hague.

A. Holders of share certificates to bearer may attend and address the meeting in person and exercise voting rights if their share certificates, or evidence that their certificates are held in open custody by De Nederlandsche Bank N.V., are deposited against receipt not later than 4th December, 1981, at one of the banks mentioned below, viz:

In the Netherlands

Algemene Bank Nederland N.V.; Amsterdam-Rotterdam Bank N.V.; Bank Van der Hoop Offers N.V.; Bank Mees & Hope N.V.; Banque de Paris et des Pays-Bas N.V.; Kas-Associatie N.V.; Pierson, Heldring & Pierson N.V.

In Austria

Creditanstalt Bankverein, Vienna; Österreichische Länderbank AG, Vienna; Schroeder & Co., Vienna.

In Belgium

Société Générale de Banque S.A., Brussels; Crédit Lyonnais, Brussels; Kredietbank N.V., Brussels.

In the Federal Republic of Germany

Deutsche Bank AG, Frankfurt/Main, Düsseldorf, Hamburg or Munich; Dresdner Bank AG, Frankfurt/Main, Düsseldorf, Hamburg, Munich or Saarbrücken; Deutsche Bank Berlin AG, Berlin; Bank für Handel und Industrie AG, Berlin; Deutsche Bank Saar AG, Saarbrücken.

In France

Lazard Frères & Cie, Paris.

In Luxembourg

Banque Internationale à Luxembourg S.A., Luxembourg.

In Switzerland

Schweizerische Kreditanstalt, Zürich; Schweizerische Bankverein, Basel; Schweizerische Bankgesellschaft, Zürich; Bank Leu AG, Zürich; Pictet & Cie, Geneva.

In the United Kingdom

N.M. Rothschild & Sons Limited, London.

In the United States of America

The Chase Manhattan Bank, N.A., New York.

B. Holders of registered shares may attend and address the meeting in person and exercise voting rights if they make known to the Company in writing not later than 3rd December, 1981, their desire to do so:

with respect to shares of The Hague Registry:

at the Company's office at The Hague;

with respect to shares of Amsterdam Registry:

at the office of Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands;

with respect to shares of New York Registry:

at the office of The Chase Manhattan Bank, N.A., New York.

C. Holders of certificates for "New York shares", which are depositary receipts issued pursuant to an agreement dated 10th September, 1978, under which The Chase Manhattan Bank, N.A., is successor depositary, may attend and address the meeting in person if their certificates for "New York shares" are deposited against receipt not later than 4th December, 1981, at Algemene Bank Nederland N.V., C.K.E., P.O. Box 2230, Breda, The Netherlands, or The Chase Manhattan Bank, N.A., New York.

What is stated above with respect to the availability for inspection of the nomination for the appointment likewise applies to holders of certificates for "New York shares".

POWERS OF ATTORNEY:

Holders of share certificates to bearer, holders of registered shares and holders of certificates for "New York shares" who wish to have themselves represented at the meeting by a proxy must not only comply with what is stated above under A, B and C respectively, but also deposit a written power of attorney not later than 7th December, 1981, at the Company's office, 30 Caral van Bylandtlaan, The Hague. If desired, forms which as from today are obtainable free of charge at the Company's office and at the offices in the Netherlands and the head offices in foreign countries of the above-mentioned banks may be used for this purpose.

The Hague, 16th November, 1981

The Supervisory Board

UK NEWS - LABOUR

Row over 'corrupt' union election

JOHN LLOYD, LABOUR CORRESPONDENT

has erupted between the deputy general secretary and the candidate of the centre-right. The 7,500-strong membership of the Newcastle central branch—who are voting in batches—are showing a three-to-one majority for the left candidates.

But a number of CPSA officials pointed out yesterday that the larger branches are traditionally to the left, and that the bulk of the membership is in smaller branches who have yet to return their votes. The ballot closes on November 20.

Mrs Kate Losinska, right-wing president of the CPSA, which is the country's biggest civil service union, said last night she had received a great many complaints of irregularities in voting procedure. She said she

would discuss the position today with the union's general secretary, Mr Ken Thomas, to determine if there were sufficient grounds for ordering a ballot re-run.

Among other allegations is one concerning literature circulated by Mr Macreadie's civil aviation branch, expressing support for his candidature in contravention of union rules.

But Mr Macreadie believes Mrs Losinska's intervention is through fear that the right-wing candidates are losing. He said he told Mr Thomas yesterday that "any attempt to reverse the democratic decision of the membership, whatever it is, will be met with firm resistance and those who try will pay the penalty."

Mr Graham said last night that he had had no reports of irregularities sufficient to justify a ballot re-run. But he said he believed the Militant Tendency, of which Mr Macreadie is a supporter, had poured money and organisation into his rival's campaign.

The left believes the CPSA membership, many of whom are low-paid, have turned against the present leadership because of a "sell-out" on wages earlier this year, when the Civil Service unions' campaign of industrial action was defeated by the Government.

But many on the right are confident that Mr Graham and Mr John Raywood, the right-wing candidate for the treasurer's post, will defeat Mr Macreadie and the left's candidate for treasurer, Mr Terry Ainsworth.

Power staff's deal 'must equal miners'

BY JOHN LLOYD, LABOUR CORRESPONDENT

A POWER WORKERS' leader has given notice that he intends to seek a pay deal for his members at the same level as the settlement agreed by the miners' — whose current offer, rejected by the miners' executive, is about 9.1 per cent.

Mr John Lyons, general secretary of the Engineers' and Managers' Association, advises his 34,000 members in the electricity supply industry "not to pay any special attention" to the Government's 4 per cent public sector pay rise guideline.

Writing in his union's journal, Mr Lyons says that "since the (electricity) industry's own wage costs are substantially less of a burden to it than the costs of miners' wages, it is very difficult for the industry to argue that it will pay up on another industry's pay settlement (in terms of the price it pays for coal) but will not do so for its own staff."

The electricity managers, who should settle in February, traditionally wait until after the

settlement date of the 96,000 manual workers in March to determine their own settlement. Neither the EMA nor the manual worker unions have yet formulated a claim.

● The EMA is consulting other small unions to develop a system whereby they could be represented on the TUC's general council, once the new system of proportional representation—passed by this year's TUC conference—is agreed. However, Mr Lyons warned of efforts which "will undoubtedly be made to thwart the decision."

Mr Lyons also criticised the increasingly close relationship between the TUC and the Labour Party, saying that the former "has come to be used increasingly as an adjunct of the Labour Party."

"This is not the conception of the TUC's role held by the general secretary, Mr Len Murray, and neither is it consistent with the formal position of the general council."

UC sets out Civil Service pay plan

PHILIP BASSETT, LABOUR STAFF

SERVICE pay settlement should be implemented without being offset by other items of public finance, the TUC says. It recommends that the deal should be built on service's cash limits for financial year.

The TUC's evidence is unlikely to find favour with the Government, which is opposed to comparability forming the basis of determining Civil Service pay. It has used the system of cash limits to restrict pay increases to its 540,000 white-collar workers.

The Government's opposition to the TUC's proposals is likely to be increased by the decision announced last week to transfer responsibility for pay from the Civil Service Department to the Treasury. Union leaders expect this will lead to an even tougher government line on the issue.

But the TUC's evidence may also fall short of Civil Service union leaders' expectations. While it blames the Government's abrogation of the comparability-based pay agreement for causing the 21-week Civil Service pay strikes earlier this year, it refuses to support fully the reintroduction of comparability in any new system.

The TUC says: "This is not to say comparability should be the sole determinant of public service pay. Other considerations, such as internal relationships, low pay and efficiency, should be taken into account in the negotiations."

It denies that comparability is more likely to lead to inflationary pressure and leapfrogging pay claims, arguing that problems over comparability-based systems have arisen mainly because of delays in implementing rises shown due, leading either to industrial strife or embarrassingly-high rises.

(Committee of Inquiry into Civil Service Pay: Memorandum of Evidence by the TUC General Council, TUC, London.)

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(Committee of Inquiry into Civil Service Pay: Memorandum of Evidence by the TUC General Council, TUC, London.)

Scargill given ovation

MR ARTHUR SCARGILL, the National Union of Mineworkers' presidential candidate, took his election campaign to South Wales yesterday and attacked the union's right-wing. He said the union needed a president prepared to stand up and fight, to put forward the arguments, views and decisions of its national conferences.

The Yorkshire miners' Left-wing president, who has the South Wales NUM executive's recommendation for a next month's ballot, said the result would determine the industry's future. Previous union policies of restraint had weakened and destroyed its credibility, he said.

THE KYOWA BANK LIMITED

London Branch

US \$10,000,000

NEGOTIABLE FLOATING RATE

CERTIFICATES OF DEPOSIT

MATURITY DATE NOVEMBER 15, 1982

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month Interest Period from November 16, 1981 to May 17, 1982 the Certificates will carry an Interest Rate of 14.375% per annum.

Agent

FIRST CHICAGO LIMITED

Public Works Loan Board rates

Effective November 14

Years	Quota loans repaid at		Non-quota loans A* repaid at	
	by EIPT	at maturity	by EIPT	at maturity
Up to 5	15 1/2	16 1/2	16 1/2	16 1/2
Over 5, up to 6	16	16 1/2	16 1/2	16 1/2
Over 6, up to 7	16 1/2	16 1/2	16 1/2	16 1/2
Over 7, up to 8	16 1/2	16 1/2	16 1/2	16 1/2
Over 8, up to 9	16 1/2	16 1/2	16 1/2	16 1/2
Over 9, up to 10	16 1/2	16 1/2	16 1/2	16 1/2
Over 10, up to 15	16 1/2	16 1/2	16 1/2	16 1/2
Over 15, up to 25	16 1/2	16 1/2	16 1/2	16 1/2
Over 25	16 1/2	16 1/2	16 1/2	16 1/2

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

THE TRING HALL

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Close of business 13/11/81

BASE DATE 10/11/80 100

Tel: 01-638 1591

CORAL INDEX

Close 515-520 (unch.)

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Title	Venue
Caravan Camping Holiday Show and Mobile Homes (01-222 3341) (until November 22)	Earls Court
Times and Sunday Times Business to Business Exhibition (01-729 0677) (until November 18)	Belle Vue, Manchester
Computer Peripheral and Small Computer Systems Exhibition and Conference (01-643 8040)	Olympia
International Food Wine and Kitchen Exhibition (06284 2442)	Bristol
Life Insurance Congress and Exhibition (01-580 8881)	Wembley Conference Centre
International Building and Construction Exhibition and Kitchen International - INTERBUILD (01-438 1881)	NEC, Birmingham
City of London Exhibition (01-935 8200)	Barbican
Fluid Handling Exhibition and Conference - INTERFLOW (01-680 7525)	Harrogate
Software Information International Exhibition and Conference (01-948 3111)	Wembley Conference Centre
World Travel Market (01-643 8040)	Olympia

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Automobile Show (01-496 3686) (until November 22)	Sao Paulo
International Market of Subcontracting-MIDEST (0271 812686)	Lyon
Medical and Technical Exhibition and Congress-MEDICA (01-409 0666)	Düsseldorf
Arab Home and Leisure Show (01-486 1951)	Bahrain
International Mining Exhibition and Conference for South East Asia (021705 6707)	Singapore
International Technical Fair (01-486 1951)	Helsinki
UAE Autumn Fair (01-935 8200)	Dubai
European Plant Engineering and Maintenance Exhibition and Conference-FABRIK (021-384 3384)	Cologne
South East Asia's Gift Fair (01-681 7685)	Singapore

BUSINESS AND MANAGEMENT CONFERENCES

FT Conference World Telecommunications (01-621 1359)	Inter Continental, W1
College of Marketing UK Economic Prospects over the next five years (06285 2422)	Penta Hotel, SW7
Gower: International Treasury Management (01-240 5931)	Waldorf Hotel, WC2
Oyez: Implications of change in the London Gilt and Money Markets (01-242 2451)	Royal Garden Hotel, W8
European Congress for the Organisation of Financial Institutions (Luxembourg 2 09 31)	Luxembourg
First World Congress on Management Development (0234 48388)	Mark Lane, EC1
IPS Telecommunications—the Changing Market (0980 23711)	Metropole Hotel, W2
Gower: Offshore Workshop '81—Construction and Supply Contracts (01-240 5931)	Café Royal, W1
MSI: Computer Appreciation for Managers/Users (0908 34755)	Worthing
Oyez: Purchase of Own Shares and Accounting Problems (01-242 2481)	Carlton Tower, SW1
Wm. Mercer: Employee Benefits in the U.S. (01-405 4343)	Royal Garden Hotel, W8
Seaside Academy Ship Finance (0223 43451)	Hong Kong
Marketing Society Annual Conference on the Coming Moves (01-543 5191)	Royal Lancaster Hotel, W2
The Economist: Satellite Broadcasting—the next opportunity (01-538 7000)	Vienna
Brazilian Chamber of Commerce: Today's Business Opportunity (01-496 0193)	Café Royal, W1
FT Conference: Retail Banking (01-621 1355)	Royal Lancaster Hotel, W2
FT Conference: International Finance for Development (01-621 1355)	Barbican Centre, EC2
American Chamber of Commerce: Investing in the United States—a top management perspective (01-570 3170)	Hyde Park Hotel, SW1
IBL: The British Boating Industry—which way now? (01-643 8040)	Park Lane Hotel, W1

We wish to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

INTERNATIONAL FINANCE FOR DEVELOPMENT

11—December 1 and 2, 1981

For Jaime Laya of the Central Bank of the Philippines, a leading borrower country, will be chair and gave a keynote address at this practical seminar to be arranged by the Financial and the City University Business School.

Themes of the seminar will be the scope for private bankers in the light of the current trend in the official lending institutions; the opportunities for commercial banks to work with those nations; the new financing techniques currently available and the innovations that are likely to be valuable over the next five years.

JAPANESE BUSINESS FORUM: FINANCE INVESTMENT AND TRADE

—December 10 and 11, 1981

Italian Prime Minister, On. Giovanni Spadolini, will open this international forum to be held by the Financial Times, Istituto Nazionale Per Il Commercio Estero (INCE), Istituto Assistenza Allo Sviluppo Del Mezzogiorno (IASM) and La Repubblica.

Addresses will also be given by Mr Laurent Fabius, French Minister delegate in charge of adret, On. Emilio Colombo, Minister of Foreign Affairs for Italy and Mr Robert Hormatz, Assistant Secretary of State for Economic and Business Affairs.

Carrier: Atlanta

Inquiries should be addressed to:

Financial Times Limited

Finance Organisation

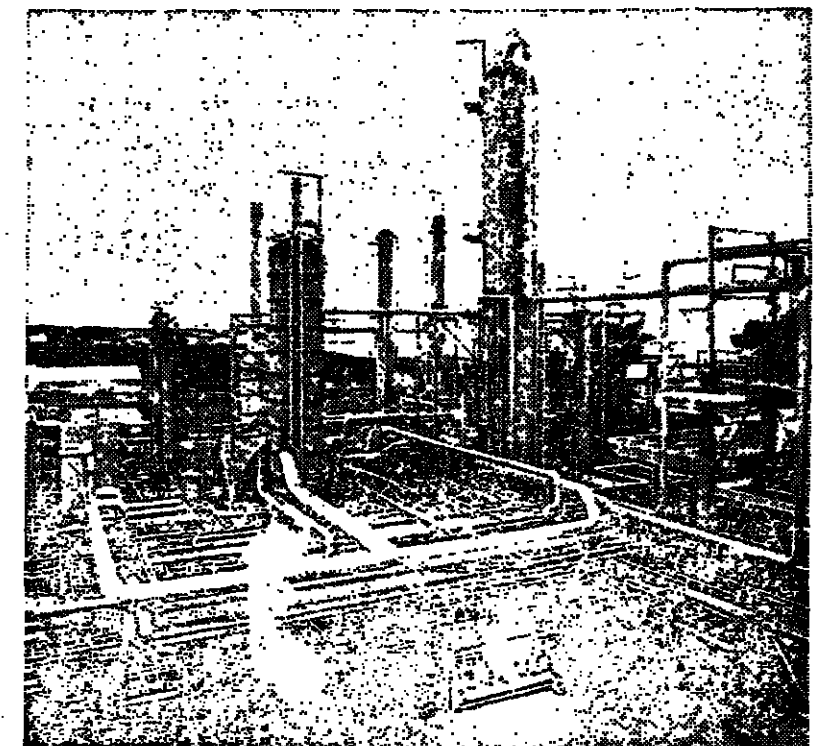
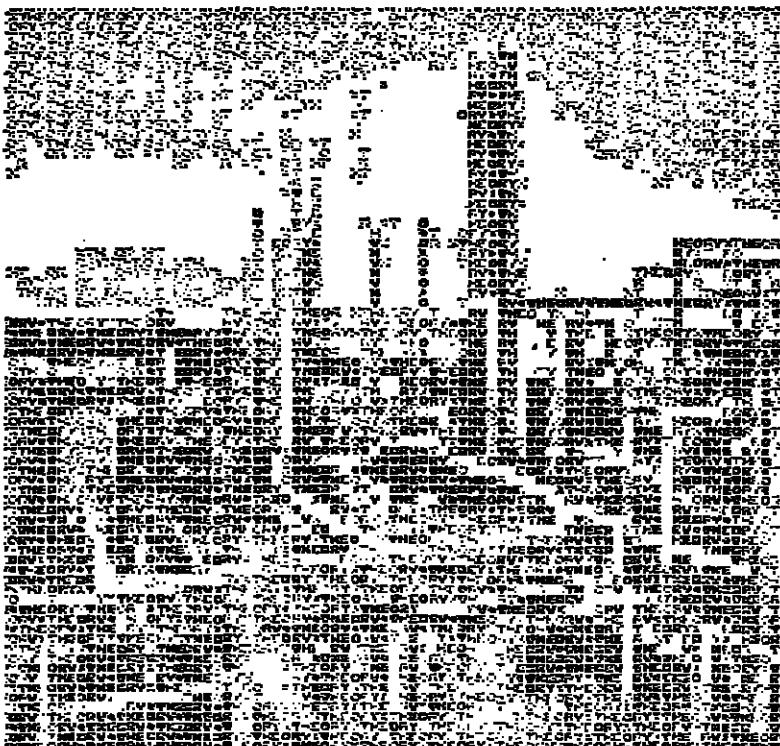
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THEORY

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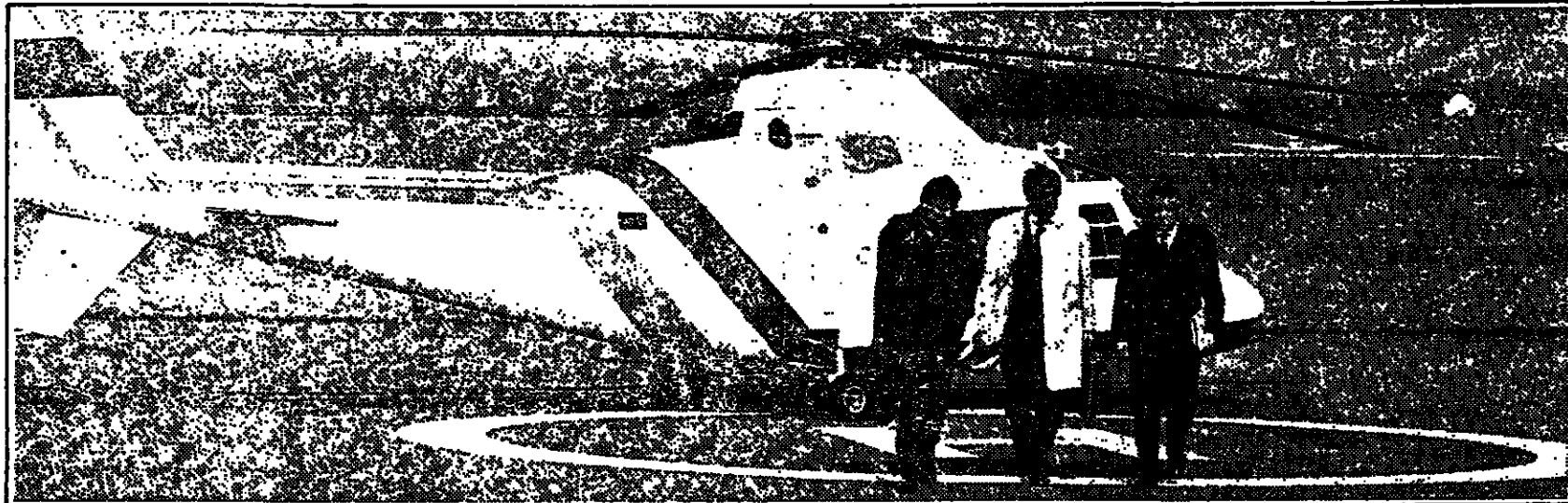


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APPOINTMENTS

Changes at Booker

Following the death of Mr. B. J. Dore, chairman and chief executive of BOOKER MCCONNELL'S food distribution division, the following appointments have been made: Mr. M. C. W. Wilby, vice-chairman of Booker McConnell, joins the board of the food distribution division as its non-executive chairman. Mr. W. J. Marjoram, a director of the food distribution division, becomes trading director for the division, while continuing to hold his present position as managing director of SBW Cash and Carry. Mr. D. A. Hawkins, group buying director for the division's wholesale and retail businesses, joins the divisional board. It is the intention, in due course, to appoint a chief executive of the division.

COMMERCIAL UNION ASSURANCE states that Mr. F. G. Evans will retire as chief general manager at the annual meeting on April 19. He will remain on the board and will continue as vice chairman. Mr. C. R. Harris, at present deputy chief general manager, will become chief executive of the Group and Mr. R. I. Sloan and Mr. J. Linbourn, as executive directors, will act as his deputies.

Mr. B. Arnold, general manager finance, Mr. V. C. Bryan, general manager, UK division, and Mr. L. W. Hammick, general manager, overseas division, have been appointed directors from January 1. Mr. A. Macfarlane, Dr. H. C. O'Connor, and Mr. E. D. Rainbow will retire on April 19.

Mr. K. Linfoot, managing director of the property division, has been appointed to the board of Espley-Tyas Overseas and Mr. F. Cleverly, who is managing director of the overseas activities, has been appointed to the board of Espley-Tyas Properties.

The new North East regional director of the Department of the Environment's PROPERTY SERVICES AGENCY is Mr. Sandy Singh, formerly director of works (procurement executive and overseas) at PSA in Croydon.

The BRITISH-EXPORT-FINANCE ADVISORY COUNCIL has been formed to study the problems of financing British exports. The members are: Mr. C. D. Hanks-Driess (chairman), Sir John Barracough, Mr. M. A. Coates, Mr. A. F. Frodsham, Mr. J. Gratwick, Mr. C. F. Haan, Mr. E. J. W. Hellmuth, Mrs. A. Money-Coutts, Mr. R. S. O'Brien, Sir John Read, Viscount Slim, and Mr. S. D. Wilks.

At TWIL Mr. J. W. Navler replaces Mr. A. S. Watts, who has recently retired; and Mr. G. D. Saul replaces Mr. J. S. Pennington. Mr. Saul also joins the board of TWIL Group Management taking over from Mr. Pennington.

Mr. Bryan Cassidy, currently European director of IPC Business Press becomes Director-general of the COSMETIC TOILETRY AND PERFUMERY ASSOCIATION from December 1.

Dr. Jack Firth has been appointed director of the HEALTH AND SAFETY EXECUTIVE'S occupational medicine and hygiene laboratories in Cricklewood. He succeeds Dr. G. W. Bloomfield who retired earlier this month.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES, WAITING STREET, LONDON, EC4M 3AA, NOT LATER THAN 10.00 A.M. ON THURSDAY, 19TH NOVEMBER 1981, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND, NOT LATER THAN 3.30 P.M. ON WEDNESDAY, 18TH NOVEMBER 1981. ENVELOPES CONTAINING TENDERS SHOULD BE MARKED "EXCHEQUER TENDER".

ISSUE BY TENDER OF £1,000,000,000

14 per cent EXCHEQUER STOCK, 1986

MINIMUM TENDER PRICE £95.75 PER CENT

PAYABLE AS FOLLOWS:

Deposit with tender £40.00 per cent
On Monday, 11th January 1982 Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 29TH APRIL

AND 29TH OCTOBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of The Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock.

The principal fund and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 29th October 1986.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable in multiples of one new penny by instrument in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty.

Interest will be payable half-yearly on 29th April and 29th October. Income tax will be deducted from payments of more than 15 per annum. Interest warrants will be transmitted by post. The first payment will be made on 29th April 1982 at the rate of £4.9518 per £100 of the Stock.

Tenders must be lodged at the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, not later than 10.00 A.M. ON THURSDAY, 19TH NOVEMBER 1981, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 3.30 P.M. ON WEDNESDAY, 18TH NOVEMBER 1981. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £95.75 per cent. Tenders must be made at the minimum price or at higher prices which are multiples of 25p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price.

A separate cheque representing a deposit at the rate of £40.00 for every £100 of the nominal amount of Stock tendered for must accompany each tender; cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man. Envelopes containing tenders should be marked "Exchequer Tender".

Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Amount of Stock tendered for	Multiple
£100-£1,000	£100
£1,000-£3,000	£300
£3,000-£10,000	£1,000
£10,000-£50,000	£5,000
£50,000 or greater	£25,000

Her Majesty's Treasury reserve the right to reject any tender or to allot a less amount than that tendered for. If undersubscribed, the Stock will be allotted at the minimum price, the balance of Stock not tendered for being allotted at the minimum price to the Governor and Company of the Bank of England, in the Department. If oversubscribed, all allotments will be made at the lowest price at which any tender is accepted (the allotment price), and tenders which are accepted and which are made at prices above the allotment price will be allotted in full.

Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject in each case to payment of his cheque, but such notification will confer no right on the tenderer to transfer the Stock so allotted.

No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by cheque despatched by post at the risk of the tenderer. If no allotment is made the amount paid as deposit will be returned. Payment in full may be made at any time after allotment but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling. Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such sources or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

Letters of allotment may be split into denominations of multiples of £100 of the Stock, unless requested by the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, or by any of the Branches of the Bank of England, on any date not later than 7th January 1982. Such request must be signed and must be accompanied by the letters of allotment.

Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 11th January 1982.

Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England, or at the Bank of Ireland, Moynagh Buildings, 15 Moynagh, Dublin, EC2N 6AN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND

LONDON

19th November 1981

THIS FORM MAY BE USED

TENDER FORM

This form must be lodged at the Bank of England, New Issues, Waiting Street, London, EC4M 3AA, not later than 10.00 A.M. ON THURSDAY, 19TH NOVEMBER 1981, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 3.30 P.M. ON WEDNESDAY, 18TH NOVEMBER 1981. Envelopes containing tenders should be marked "Exchequer Tender".

ISSUE BY TENDER OF £1,000,000,000

14 per cent Exchequer Stock, 1986

MINIMUM TENDER PRICE £95.75 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

I/We tender in accordance with the terms of the prospectus dated 18th November 1981 as follows:

Amount of above-mentioned Stock tendered for being a minimum of £100 and in a multiple as follows:

Amount of Stock tendered for	Multiple	1. NOMINAL AMOUNT OF STOCK
£100-£1,000	£100	£
£1,000-£3,000	£300	£
£3,000-£10,000	£1,000	£
£10,000-£50,000	£5,000	£
£50,000 or greater	£25,000	£

Amount of deposit enclosed, being £40.00 for every £100 of the nominal amount of Stock tendered for (shown in Box 1 above):

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £95.75

I/We hereby engage to pay the balance of the purchase money when it becomes due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

SIGNATURE of, or on behalf of, tenderer

November 1981

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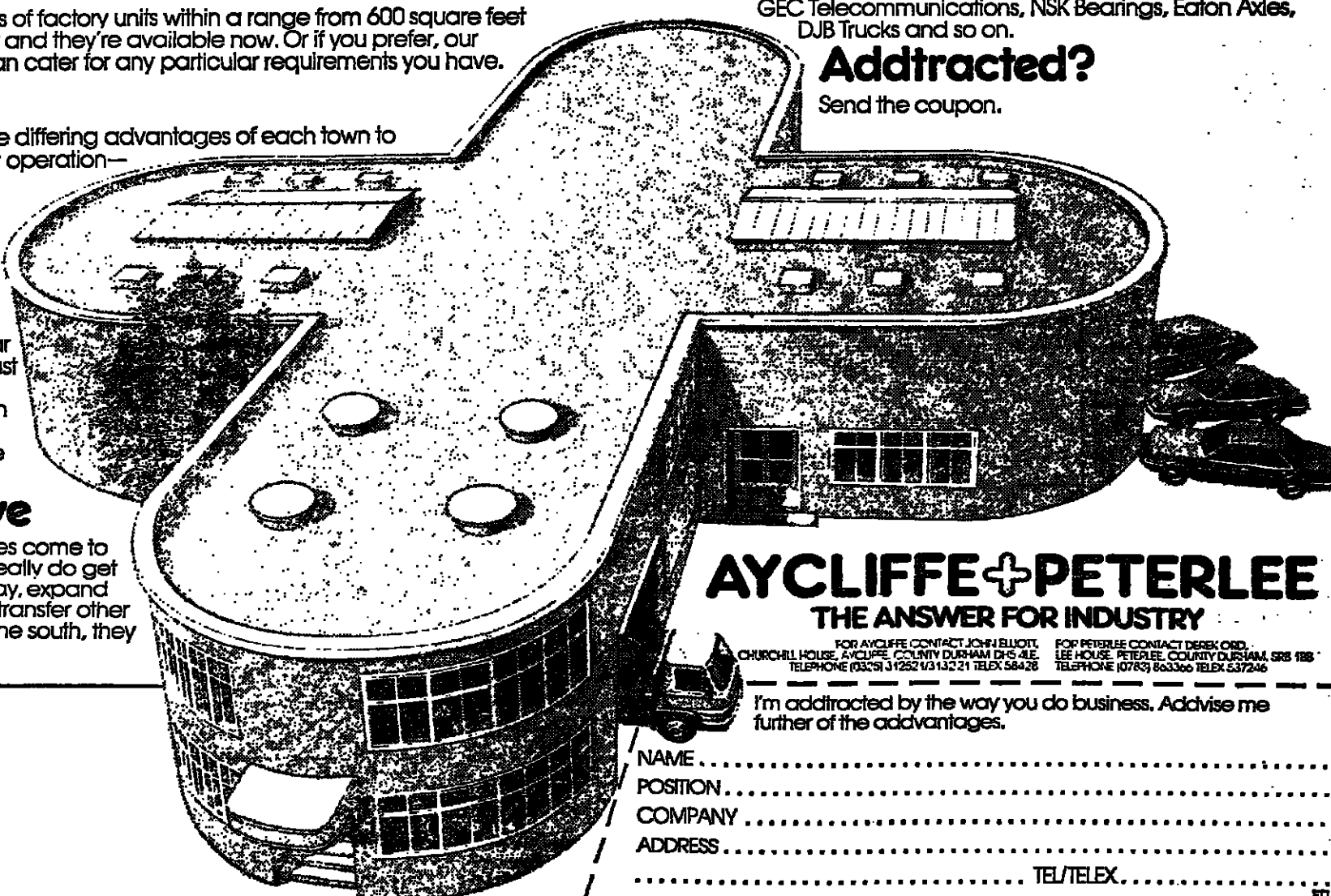
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TECHNOLOGY

Racal electronic detection unit captures the Army

VATE venture development by Racal in "electronic detection" equipment for military and security has resulted in the quick of a £0.75m contract by the Ministry of Defence for a "hand-held" unit of the type to be deployed by the Army starting early next year.

kind of sensor; a radio relay unit which will extend the range beyond the nominal 7 km; and a monitoring unit on which the soldier can see what is happening and where. All are connected by VHF radio.

Foliage

At the "sharp end" of the system the sensor units, of which up to eight can be used with each monitor, are hand placed at locations where there is the likelihood of personnel and/or vehicle intrusion.

Each of the units is cable coupled to the actual transducer, seismic (pressed into the ground) or infra-red (supported on a short stick). Each is concealed in grass or foliage.

Microelectronics in the sensor unit are able to process the transducer signals so as to tell the difference between men, vehicles or tanks. The result, for each detection, is coded

into tone signals which are frequency modulated on to the VHF carrier for transmission to the monitor unit.

Each of these transmissions takes only 250 milliseconds, so that the probability of detection by the enemy, or of interference with other sensors on the same radio channel, is small.

The monitor unit receives the VHF FM signal, decodes the data and presents the information on an LED display to show sensor identification, type and frequency of intrusion.

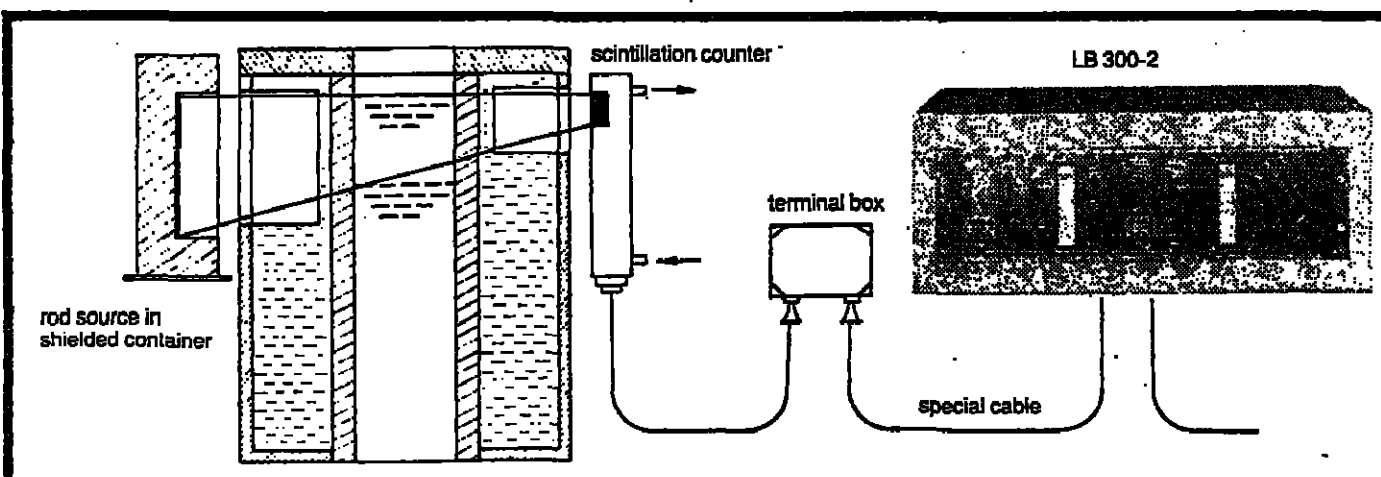
The relay unit is simply a combined receiver and transmitter working at the channel frequency, common to all the sensors. It sends any coded signal on to the monitor.

A miniature printer can also be provided so that a comprehensive record of events can be kept when the monitor is unattended.

Classic is intended mainly for use in military operations, but it might also find application in other areas where detection of movement outside the line of sight is essential.

Other possible users will be water authorities for temporary water level change alarm, and oil rig operators. Racal SES, however, is not aiming at fixed perimeter security which can be better performed by other means.

GEORGE CHARLISH



Impex technique to control mould levels

THE Industrial Control Group of Laboratory Impex at Twickenham has developed a mould level control system, using a non-contact measuring technique which, it is claimed, can control the level of the metal within 3 per cent of the measuring range.

The LB 300-2 consists of a

low intensity radioactive rod source unit and a high sensitivity scintillation counter detector, positioned diametrically opposite each other outside the mould.

A narrow beam of radiation is emitted and passes through the contents of the header. The intensity of the energy

reaching the water cooled detector is proportional to the molten metal level and a readout control function via an amplifier and thus an electronic signal can be fed to a controller regulating the speed of the casting.

The company claims that measuring is unaffected by temperature, viscosity of the

metal and surface conditions such as smoke or dust. Control of the mould level is automatic so that operators need no longer open molten metal gates manually. Further details and technical specifications are available from Laboratory Impex, Lion Road, Twickenham, Middx., 01-891 4881.

First flight for Sperry

THE SPERRY laser gyro inertial navigation system, developed under a contract placed by MoD in 1978, has been officially flown at the Royal Aircraft Establishment, Farnborough. The performance achieved was said to be excep-

tionally good and consistent with conventional electro-mechanical inertial navigation.

At the same time, Rediffusion Simulation has announced the first "flight" of the simulator that Boeing has ordered for the new generation 767 aircraft.

Auto running for coatings

FOR THE control of coating plants, mainly in the optical industry, Leybold Heraeus of London (01-947 9744) has developed a microprocessor controlled unit that permits automatic running of vacuum coating plant.

Plant can be programmed in conversational mode without computer language. In addition, computation and display of the spectral curves of the coatings can be carried out and it is possible to show similarly changes in pressure.

MAX COMMANDER



TH the Racal hand-held equipment the operator is presented with the type, frequency and location of intrusion at the eight sensor emplacements. An LED display, in conjunction with a map, enables rapid interpretation of intruder detection

Developments in field of computer aided design

SE DEVELOPMENTS have recently in the field of computer aided design.

Several Motors, for example, developed a technique which combines colour graphics finite element analysis so reduce the time required to solve tedious and complex design problems.

As a result has been a system, Coloursstress in which levels are indicated by colours. Previously, the stress calculations were shown in pages of computer print. Now, the whole stress can be seen in colour on a screen.

On the equipment side, the 120R, that has complete built-in intelligence can be used with many similar terminals in dispersed CAD systems. Idea of the development is to each designer, seated at a terminal, to have virtually undisturbed access to a central data-base while the terminals themselves provide the power for the CAD operations and calculations.

Each terminal has a 16 bit processor with up to 256k of memory and a 160 megabyte Winchester disc, a console and a tape unit.

Appropriate communications software connects the 120R over a phone line to the main computer. A 1280 x 1024 high resolution black and white display is provided, with colour as an option. More on 0276 652021.

The third announcement has come from Decision Graphics (UK) (associated with Decision Graphics Inc of Southborough, Mass.) which is now to offer a bureau service to handle the production of all types of architectural plans and drawings.

Clients will be able to use the system in conjunction with digitising boards, a Megatek refresh graphics unit, a VAX computer and an electrostatic printer to make the drawings.

Work that can be carried out includes detail draughting, to any scale, production of schematic designs and layouts, basic scheduling, and the creation of all kinds of standard graphics elements. More on 0293 543675.

Radio paging system for Greater London area

ADIO paging system has set up in the Greater London area (20 miles radius) by the Paging Systems (UK) of Wembley (01-903 0100).

PS is a subsidiary of the Scanning Corporation of U.S. which has to date some 200,000 pager units in service in America.

The system is based on a radio equipment. Using a series of transmitters, it provides a 24 hour service seven days a week, with a guarantee that faulty pagers will be repaired within 24 hours. Tone or tone with speech service is offered, with activation by public telephone.

Users wishing to contact a user simply dial the DPS

operations number and tell the operator the pager number. The operator keys in the pager number and the pager then "beeps" (in one of two tones, indicating one of two locations to be contacted).

In the case of speech the caller records his message, which goes into solid state store, is queued, and transmitted to the pager as soon as possible.

Large users can have a private line direct to the DPS computer, in which case the pager number itself can be dialled direct.

An additional facility offered is group paging in which, say, six salesmen could all be called at the same time.

The company says that customers signing up will get their pagers virtually immediately and that the minimum contract period is three months.

HERMOCELL ROOF LIGHT INSULATION



Full details from Tom Allison on 0804 36440 or Newbury House, York YO1 2NP

Batch weigher

A BATCH WEIGHER launched by Optics of Conington, Cambridgeshire, can deal with granular and powder products from 50g to 10kg. It has a two-speed feed control and averages 20 weighing operations per minute with an accuracy of plus or minus 1g up to 2kg and plus or minus 10g for weights over 2kg. More from 02602 6127.

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"Well, Qantas. This will not be taken lying down — says koala!"

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BUILDING AND CIVIL ENGINEERING

Hospital work for Higgs and Hill

NEW CONTRACTS worth over £15m have been announced by Higgs and Hill which will carry out major hospital construction projects in London.

Largest award is the £10m building of an extension to St George's Hospital for South Thames Regional Health Authority. This involves providing an extension to the medical school with attendant laboratory facilities, and completion is due at the end of this year.

Work worth over £5m is at Charing Cross hospital whose 19-storey structure was undertaken by the company and

opened by the Queen in 1973, together with several other subsidiary buildings in the following years. Current scheme has been awarded by the North West Thames Regional Health Authority and involves the construction of the north block and the medical oncology building to be completed by May 1984. A smaller project is for the Camden and Islington Area Health Authority at the Royal Free. This requires construction of a single storey building to house a whole body scanner unit and is due to be finished in April next year.

Kyle Stewart's £12m

THE REDEVELOPMENT of the old Heston Airfield as an 18-hole golf course and industrial estate is worth £8m to London-based Kyle Stewart (Contractors) included in a variety of new work which totals £12m.

Upon completion of this 70-week contract, there will be 21 industrial units on the 125 acre site, and the golf course and clubhouse should be completed after a 54 week term and ready to open in the spring of 1983. The London Open Golf scheme is for Kyle Stewart Investments (Hounslow).

Another project with a value of £4m is a new superstore, garden centre and petrol station for Tesco. The single storey

store will be steel framed and clad in brick. Contract period is 54 weeks.

The company's work on a warehouse and office block, and a separate office block for Amway in Milton Keynes (worth £3.6m) is underway and due to be completed next spring.

Next February, a pharmaceutical production and packing facility will be completed for the Wellcome Foundation at its production centre in Dartford, Kent. Work has been phased and is valued at £3.5m.

A second project at £1.25m involves a pharmaceutical development laboratory due for completion next summer.

Another £5½m for Gleeson

VALUED AT £21m is M. J. Gleeson's contract won from the PSA for building extensions to the automatic telephone exchange at Maidstone, Kent. This should start today, with completion in 27 months.

Following its earlier foundation contract from St Martins Property Investment at North End, Croydon, the company has secured another £2m for reinforced concrete frame and external walling here.

Third award is from the Hanover Housing Association of Egham to build a two-storey block of flats at Kingsmead Avenue, Worcester Park, Surrey. This will create 36 old persons' flats, one warden's maisonette and communal facilities with external works.

Segas scheme

THE DISTRIBUTION unit of the construction division of William Press and Son has been awarded a three year contract worth £2.7m by South Eastern Gas for mains and service-laying in west Kent.

Work started earlier this month, and the operations base will be at Tonbridge and Maidstone from where the company will carry out renewals, replacements and leakage control to mains and services, as well as the laying of new mains and services.

Awards reflect impetus in steel design

THIS YEAR'S Structural Steel Design awards attracted a record number of entries (submissions were up 20 per cent) and in presenting the winners with the 1981 glittering prizes, Viscount Caldercote president of the Fellowship of Engineering said: "All are fine examples of efficient use of materials and simplicity in meeting clients' requirements most effectively and elegantly."

Apart from announcing the unprecedented interest in the awards scheme (sponsored jointly by the British Constructional Steelwork Association and the British Steel Corporation and administered by Constrado) Lord Caldercote stressed the innovative factor necessary to meet market requirements, old or new, as being the best way to beat competition.

He suggested that, perhaps, "The Iron Lady who is in charge of all our destinies should convert to steel and become more ductile."

The material is highly competitive when compared to other materials, such as concrete, and the BSC is constantly trying to improve steel's competitiveness. With the help of tax-payers money it has improved its plant and set out to give an improved customer service, but it has been too reticent about what it can provide to the construction industry, and now must try to evolve a means of supporting the use of steel more effectively.

The 1981 winners are, however, symptomatic of the impetus and quality that can be evoked by the awards scheme, and undoubtedly reflect

the talents inherent in the UK. Top prize went to the Birmingham International Arena for the NEC, Birmingham. This gives a public arena and column free exhibition space totalling 10,000 square metres supplementing the six halls opened in 1975. The main roof structure comprises nine Nodus frames simply supported on their four sides by tubular box section trusses supported in turn at their intersection points by tubular steel tension members.

Advantages

The judges commented that the project convincingly demonstrates the advantages, under such circumstances, of the off-site fabrication of structural steel components and their speed of assembly, as well as good design and accurate fabrication. Architects were Edward D. Mills and Partners, structural engineers Ove Arup and Partners, and steelwork contractor Rodpath Engineering.

Involved in the Myton Bridge Kingston upon Hill project, is a counter-balanced unequal span cable-stayed steel box-girder swing bridge with a width of some two-thirds of the navigation span length—said to be unique. Structural steel was considered to be the obvious medium to keep weight down to a minimum and, in the opinion of the judges, the whole scheme is said to have been well designed and executed, bearing in mind requirements for inspection and maintenance.

This collected the second award for consultant architect

R. E. M. Slater, RIBA, structural engineers Freeman Fox and Partners, and the Cleveland Bridge and Engineering Company as steelwork contractor.

Two dramatic new structures highlight the skyline of South Humberside, the 51-metre high twin headframes of the phoenix-like Thorne Colliery now under reconstruction, winning the third prize.

This accolade is shared with Husband and Co., of Sheffield, consulting engineer and architect appointed by the National Coal Board to design the surface works of the Thorne Project, and steelwork contractor Fairfield-Mobey.

Recommendations went to: Kings Reach Project, London, SE1, for Sea Container Services; Refit Shop HM Naval Base, Rosyth, Fife, for the Ministry of Defence; Queen's Medical Centre, Nottingham, for the Trent Regional Health Authority; River Hull Tidal Surge Barrier for Yorkshire Water Authority; and export commendation for Pot Room Complex, Aluminium Smelter, Dubai.

DEBORAH PICKERING

Airways HQ

DERBY-BASED Ford and Weston has secured over £3m in new work which includes a headquarters building for British Midland Airways at Donington Hall, Leics, a municipal housing contract in Coventry, and the first phase of a new Islamic Centre in Nottingham.

Myton build for Hambro

MEMBER OF Taylor Woodrow, Myton, has a £4m contract for Hambro Life Assurance to refurbish and renovate a London office block at Holborn Viaduct.

Work has started on the building which is due for completion next August and includes replacing the existing curtain walling, installing new central heating and air conditioning systems, replacing and extending lift systems, renovating and redecorating the entrance lobbies and offices, and cleaning the external stonework.

Myton has also won two other schemes for the construction of a car park next to a warehouse for Countrycross at Perivale, and refurbishing the sixth floor at Bucklersbury House and some preparatory refurbishing work on the second floor, both awarded by Legal and General Assurance Society.

Bypass works

HENRY BOOT announces new projects worth £2.7m, including Bedfordshire County Council's £1.7m award for the construction of a 2.34 km single two-lane carriageway and 0.11 km of single four-lane carriageway and two roundabouts on the A6 Elstow bypass.

What's new in building

A PATENT has just been awarded to a leading British double-glazing designer, Eric Crehan, for innovative window architecture.

After five years of intensive research and development at the Abingdon plant of his company, Alaskan Windows, emerges a "triple component" double glazing system which is said to combine all the qualities of the three existing framing materials—hardwood, aluminium and pvc—in one unit.

The new design combines highest quality rotproof mahogany, durable high-tensile aluminium, tough pvc, and float glass in one engineered unit.

Its patented characteristic involves fully-encased glazing which promises much greater strength and security, with the strong, yet light, aluminium frame being assembled round the glass which is then fixed to the frame.

Exterior frame is exclusively pure mahogany and because of its indestructible ability, aluminium is used for the operating frame. The additional internal insulation frame is in thermally-pivoted heat-traveling through the aluminium operating frame to the outside. More 0 0235 30240.

AN EASILY operated unit called DriKing has been launched for drying out buildings quickly, without detrimental effects, says Greenham Humidity Control, Broadmead Road, Ruislip Road, Northolt Middx. (01-575 4168).

Apart from use as a built-in drier, it serves as following floor screeding on the aftermath of flooding or fire damage, burst pipes, and so on. It has low running costs (3.2 to 7.5 amps) and extracts water up to 45 litres a day.

Around the industry

THE MAN who made refurbishment his particular forte, and whose name is synonymous with the cutting and carving techniques of this specialised area, John Lelliott, is now moving into the management field.

The combination of flexibility, cost control and teamwork, is intended to give the client peace of mind from knowing exactly where he stands financially throughout an entire building programme, but with the free don to make changes at any time.

At the end of a contract, actual final costs are extracted from the Lelliott records, with all discounts credited to the client and the agreed fee applied.

TAKING PART in Arab Health 82 (the hospital, medical equipment and services exhibition for the Middle East) are 57 British exporters of health care products and services. British companies will form

one of the largest national groups at the event which opens at the Jeddah Expo, Conti Kingdom of Saudi Arabia, February 20 next year.

THE 1982 Building Industry Convention has already received pledges of interest and support from over 75 building industry organisations, including most of the major professional associations.

A new style event of a try not previously held in the UK, is described as an "upmarket" event comprising a host of activities, and aims to establish a badly needed annual forum as well as stress the role of importance of the British building industry in the U economy.

The convention will be held at the Royal Garden Hotel, London, W3, from March 1-5 1982. Details from A4 Publication Press House, PO Box 12, Church Road, Wokingham, Surrey (088 385 2051).

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FINANCIAL TIMES SURVEY

Monday November 16 1981

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ie EEC
Stewart Fleming

ESTORS WHO spent some time buying bonds issued by the European Investment Bank last year would probably be surprised to learn that they are helping to finance the development of peat bogs in Ireland and tea factories in Sri Lanka. It has not been necessary for EIB's bondholders to particularly closely at the Bank does with the money it raises on the international capital markets of the world. The Bank is one of the best names in world finance little too well known, some say, as they have faced the prospect of digesting more EIB money with a Triple-A credit rating in the U.S. and some (European Currency Unit) of loans outstanding to customers, the bulk of which (and 85 per cent) is guaranteed by governments and public institutions largely in the European Economic Community. If investors in the Bank's bonds do not normally need to know in detail what the in-

stitution is up to, there is a rising interest in its activities within the Common Market countries it serves.

The Bank has been growing very rapidly in the past three years. Loans on its books and its own borrowing on the world's capital markets have doubled in this period. Now, after a decision in mid-summer to double its equity capital base to ECU 14.4bn (it can lend only a total of two and a half times its capital), the Bank faces a further four or five years of relatively rapid growth which could take its assets to around the ECU 35bn mark.

Since it provides on average only about a quarter of the total financing for any particular project and concentrates its operations on particular regions or sectors in accordance with the Treaty of Rome and the broad policies established by the Common Market countries, the EIB can have an influence disproportionate to its now not inconsiderable size.

The EIB is one of the more unusual institutions created by the Treaty of Rome in 1958, poised as it is between the public and private sectors. It owes its birth to the political pressures at the time the Treaty was signed. But from the start, although its raison d'être was to promote political and economic integration in the EEC, it was consciously structured in a way which would give it a degree of political independence from its owners, the Common Market countries.

Today its executives, with half an eye on the international investors whose money they borrow, place great emphasis on the fact that the EIB is a "bank" lending on commercial terms in as much as it is re-

quired to assess the commercial or economic viability of the projects it finances.

But unlike a private bank it does not seek to make a profit. Instead it aims to pass on to its customers the advantage it has of being able to raise medium- and long-term fixed interest finance relatively cheaply as a result of its status as a top quality borrower and its freedom to shop around international financial markets for the best terms.

Advantage

In giving its customers longer term fixed interest finance the Bank aims to fulfil the functions laid down for it in the Treaty of Rome, the principal one of which was to contribute to the reduction of the regional economic disparities between members of the EEC — disparities which, it was feared, might otherwise widen and hamper progress towards political integration.

The focus then was particularly on Italy, and specifically on the regional development problems of the Mezzogiorno, the country's depressed South. This historical legacy is still clearly visible in the EIB's accounts. Between 1958 and 1980 Italy took over 40 per cent of the Bank's total lending. Since their entry in 1975 the regional problems of two other weaker economies, the UK and the Republic of Ireland, have been taking a growing share of EIB's finance, and it is anticipated that now Greece, and subsequently Spain and Portugal, will also make substantial demands on the bank in the wake of their entry into the Common Market. (In both Ireland and Italy currently much of the EIB's lending

attracts a 3 per cent interest rate subsidy provided for by the terms of the agreement which brought the two countries into the European Monetary System, and which is financed from EEC funds, not from the bank's own resources.)

Within the EEC, alongside its role in promoting regional economic development, the EIB was also given a brief by the Treaty of Rome to use its financial resources to help particular industries faced with difficult adjustment problems as a result of the creation of the Common Market and to help finance projects which contributed to the integration of the EEC countries and served a "common purpose." This latter range of operations initially led to investments in communications projects such as roads and telephone systems but it has also been employed to justify the sharp increase in the EIB's financing of energy projects since the surge of oil prices in 1973-74.

It was in the mid-1970s too that the EIB began to play a bigger role in countries outside the Common Market as one of the instruments through which the EEC countries conducted their joint financial relationships with the developing countries which had been former colonies of EEC members and with the EEC's Mediterranean neighbours. This field of operations, however, has accounted for only about a sixth of the EIB's total financing activities.

In its operations both within and outside the Common Market the EIB is only one of several agencies active in different ways in the fields it covers. Considerable sums for

example, are spent directly through the EEC Budget on regional grant aid, in part through the European Regional Development Fund. It is the establishment of the EIB as a bank which gives it its special character.

Thus, as a bank, the EIB must fulfil the previously mentioned requirement to base its lending on its assessments of the economic viability of a project — a difficult task when dealing with private enterprise but doubly difficult when financing a road or sewage disposal scheme for a local authority, for example.

ECU

The European Currency Unit (ECU) used throughout this survey is the working currency of the EIB. It is a cocktail of European currencies based on a weighted average; at the end of last week it was valued at \$1.097/1.098.

Moreover, it is not burdened with any regulations laying down quotas for its lending to particular countries. These factors, coupled with its dependence on international financial markets for funds all help to insulate the EIB from direct political pressures on its lending decisions.

Since its creation some of the more optimistic assumptions about the development of the Common Market have had to be revised. Hopes of a growing convergence in the economic performance of the EEC mem-

FUNDS RAISED FROM 1961 TO 1980

	Issues Amount (m ECU)		Participations by third parties in EIB loans (m u a)	Funds raised (m ECU)
	Private Issues	Public Issues		
1961-70	335.9	745.2	1,081.1	1,081.1
1971	208.0	204.9	412.9	412.9
1972	133.4	328.6	462.0	479.5
1973	207.0	401.0	608.0	612.3
1974	704.2	121.3	825.5	825.5
1975	318.6	495.1	813.7	830.7
1976	221.0	510.9	731.9	748.9
1977	321.9	707.6	1,029.5	1,161.5
1978	509.0	1,353.9	1,862.9	1,949.7
1979	983.2	1,453.4	2,436.6	2,481.2
1980	874.5	1,509.0	2,383.5	2,466.8
1961-80	4,816.7	7,830.9	12,647.6	12,050.1

bers, a convergence which could readily be promoted with the help of national and Community-wide regional economic support programmes, have been dashed. Instead the economies of the Common Market have been convulsed by a succession of oil price increases and increasing international competition.

These developments have exacerbated the problems posed by diverging economic performance, contributed to a secular rise in the level of unemployment across the Community, accelerated the decline of whole industrial sectors such as the steel industry and textiles and raised fear that, far from facing a future of steadily rising living standards and growing prosperity, EEC members are now facing a major challenge if they are to catch up with and keep abreast of developments in the more vigorous of the world's economies.

The performance of the EIB

in the face of these changing economic conditions and the enlargement of the EEC to include the UK, Ireland and Denmark in 1973 and of Greece this year, has been bolder than might have been assumed in view of the instinctive conservatism of its leadership and the unpredictable economic landscape it has been operating in.

There are signs, of course, that it, too, has been on a learning curve. With hindsight, no doubt, the EIB might have been better advised to have avoided the heavy commitment of funds it made to help with the restructuring of the British Steel Corporation just after British entry to the EEC (some ECU 340m up to 1977, to help modernisation and restructuring plans). These days the EIB is rather more conscious of the dangers of investing in declining industries and is anxious to

avoid any suggestion that it is being tempted into supporting either "lame ducks" or the workers of one of the Community's members at the expense of another.

That the bank has been able to adjust to the more difficult economic environment in Europe and to pursue lending policies which are relevant to today's conditions is the result of a number of factors. One is the broad terms in which its task was laid down in the Treaty of Rome. Another has been the flexibility the EIB's management has shown in looking for ways to keep abreast of the changing economic climate. But of fundamental importance, too, was a policy statement of the EEC Council of Ministers in 1977.

In March of that year the Council specifically encouraged the EIB to put increased emphasis on lending for energy

CONTINUED ON NEXT PAGE

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Expanding role in Community's foreign policy

Stewart Fleming

The continued expansion of the EIB's operations outside the EEC over the next five years also now seems to be firmly established, reflecting in part the economic pressures on the EEC's own finances, partly as a result of which the emphasis has shifted away slightly from outright grants to developing countries. Thus under both Lomé II and the agreements now being worked out with the



CONTINUED FROM PREVIOUS PAGE

† Excludes certain loans made outside the EEC, therefore columns do not total 100 per cent.

behind the doubling of its capital base this year. Like many other borrowers around the world, nothing would be more welcome to the EIB than a return to the normal pattern according to which short-term interest rates are lower than long for this would considerably ease the job of raising long-fixed interest funds. Moreover, however, the EIB is planning to pursue its policy of diversify its financing sources to try ensure that funding does become a constraint on activities inside or outside Common Market.

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With further heavy demands on its funds expected as a result of the entry this year of Greece into the EEC and the expected entry of Spain and Portugal, the EIB is likely to continue to make heavy demands on the financial markets for new funds. That indeed is part of the rationale

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• Caisse des Dépôts et Consignations	• Caisse d'Epargne de France
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• Caisse d'Epargne de Cognac	• Caisse d'Epargne de Bergerac
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Enlarged EEC is expected to increase the demands

Development of Lending Activities

Y-axis: ECU bn (0 to 5)

X-axis: Years (1970 to 1980)

Legend: Annual Average

Year	Lending Activities (ECU bn)
1970	0.2
1971	0.5
1972	1.2
1973	1.8
1974	2.5
1975	3.2
1976	3.8
1977	4.5
1978	5.2
1979	6.0
1980	7.5

Annual Average: 3.5

The relative weakness of the UK and Irish economies and the fact that regional problems were common in both countries were among the factors which produced forecasts that the two countries would turn quickly to the EIB. The support of regional development is, under the Treaty of Rome, one of the main criteria governing the EIB's lending decisions. In the case of the UK, moreover, the weakness of sterling in the mid-1970s and the Government's heavy borrowing needs made

The latest enlargement of the EEC, the accession of Greece at the beginning of this year, and the expectation that Spain and Portugal will also join the Community have aroused expectations that these countries too will turn frequently to the EIB for funds. All three countries are relatively underdeveloped compared with the more industrialised of the Community members and will be in a position to qualify for funds not only on the grounds that they face regional development problems but also under the com-

Portugal too already has a substantial relationship with the EIB, with loans outstanding of ECU 301m at the end of 1980 which are in part the result of special help advanced from the EEC in the wake of the revolution but also as a result of the Community's policy of building its relationships with its Mediterranean neighbours.

And Spain has recently signed a pre-accession agreement with the EEC which will shortly lead to it having access to higher EIB loans.

Stewart Fleming

Ireland emerges as the best customer

The Department asks the pending Ministries to come up with projects which might be suitable for EIB funding. The public capital programme (CEP) is drawn up, however, on the basis of what the Government believes is required, rather than the likelihood of loans.

Two categories of customer can avail of EIB funds without exchange risk. Small firms and farmers can borrow through the state development banks — the Industrial Credit Company (ICC) and the Agricultural Credit Corporation (ACC).

Belgium—Construction of third second unit of Tihange (1 ECU 123m)

Ireland—Development of harbour at Killybegs and Greencastle (Dublin). (ECU 8.8m)

Italy—Extension of Pertusillo aqueduct to central Apulia. (ECU 26.5m)

UK—Rebuilding of aluminium smelter at Wrexham to reduce electricity consumption at British Aluminium. (ECU 26.5m)

unit of Doel (Antwerp) and
(a) nuclear power stations.
facilities for commercial fishing
(Co Donegal) and Howth (Co
queduct for supplying drinking
(41m)
water with reduction of specific
Lochaber, Fort William, for
(m)

Britain's link man

unit of Doel (Antwerp) and
(a) nuclear power stations.
facilities for commercial fishing
(Co Donegal) and Howth (Co
queduct for supplying drinking
(41m)
water with reduction of specific
Lochaber, Fort William, for
(m)

Brendan Keenan

Alan Friedman

EXAMPLES OF EIB LOANS WITHIN THE EEC

(value in brackets)

Belgium—Construction of third unit of Doel (Antwerp) and second unit of Tihange (Laige) nuclear power stations. (ECU 123m)

Ireland—Development of harbour facilities for commercial fishing at Killybegs and Greencastle (Co Donegal) and Howth (Co Dublin). (ECU 8.8m)

Italy—Extension of Pertusillo aqueduct for supplying drinking water to central Apulia. (ECU 41m)

UK—Rebuilding of aluminium smelter with reduction of specific electricity consumption at Lochaber, Fort William, for British Aluminium. (ECU 26m)

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European Investment Bank


U.S. \$80,000,000

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Kreditbank International Group	Kuwait Investment Company (S.A.K.)
LYCIB International Limited	Manufacturers Hanover Limited
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Nippon Credit International (HK) Ltd.	Nomura Europe N.V.



EUROPEAN INVESTMENT BANK

\$20,000,000

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Dfls	30 million	4¾%	1962 due 1982	Dfls	75 million	8%	1976 due 1991
Dfls	30 million	5¼%	1964 due 1984	Dfls	100 million	7½%	1977 due 1992
Dfls	40 million	5¾%	1965 due 1990	Dfls	75 million	8%	1977 due 1985
Dfls	40 million	6¾%	1968 due 1988	Dfls	75 million	7¼%	1978 due 1985
Dfls	60 million	8¼%	1970 due 1975	Dfls	125 million	7¼%	1978 due 1993
Dfls	75 million	7¾%	1971 due 1986	Dfls	75 million	8¼%	1979 due 1986
Dfls	50 million	7¾%	1972 due 1987	Dfls	150 million	9%	1979 due 1994
Dfls	50 million	6%	1972 due 1982	Dfls	150 million	10½%	1980 due 1995
Dfls	50 million	9½%	1974 due 1979	Dfls	150 million	10¾%	1980 due 1996
Dfls	75 million	9%	1975 due 1982	Dfls	100 million	12%	1981 due 1991
Dfls	75 million	8¾%	1975 due 1990	Dfls	200 million	12¾%	1981 due 1993

As co-manager:

US\$	25 million	5 1/4 % 1966 due 1976	Euro	60 million	8 % 1974 due 1989
US\$	25 million	6 1/2 % 1967 due 1987	US\$	60 million	8 1/2 % 1975 due 1985
US\$	30 million	8 3/4 % 1970 due 1975	US\$	50 million	8 3/4 % 1976 due 1968
US\$	30 million	8 3/4 % 1971 due 1986	US\$	75 million	8 1/4 % 1976 due 1983
FF	100 million	7 3/4 % 1971 due 1981	Yen	10 billion	7 1/4 % 1977 due 1984
US\$	25 million	7 3/4 % 1971 due 1978	£	25 million	9 3/4 % 1977 due 1992
US\$	25 million	8 1/4 % 1971 due 1986	US\$	75 million	8 7/8 % 1977 due 1934
US\$	50 million	7 1/4 % 1972 due 1987	US\$	50 million	8 1/4 % 1977 due 1987
US\$	75 million	7 % 1972 due 1987	US\$	50 million	8 3/4 % 1977 due 1992
US\$	50 million	7 1/4 % 1972 due 1980	US\$	100 million	8 1/4 % 1978 due 1988
FF	200 million	7 1/4 % 1973 due 1986	£	100 million	8 1/4 % 1978 due 1993
<i>Euro</i>	30 million	8 1/4 % 1973 due 1988	£	25 million	9 1/4 % 1978 due 1966
US\$	75 million	7 1/4 % 1973 due 1988	Yen	15 billion	7 3/4 % 1979 due 1969
US\$	60 million	8 % 1973 due 1988	£	20 million	13 % 1980 due 1991
US\$	30 million	8 1/4 % 1973 due 1988	US\$	100 million	9 3/4 % 1980 due 1987
Ecu 40 million 13 1/4 % 1981 due 1989					

Ecu 40 million 13¼ % 1961 due 1969



Amsterdam-Rotterdam Bank N.V.
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EUROPEAN INVESTMENT BANK IV

Colin Amery, Architecture Correspondent, looks at some of the principal features of the Bank's new headquarters.

A building in contact with the landscape



Decade as chief

"IN THIS house we don't attach very much importance to individuals. We are more collective."

These are the self-effacing words of M Yves Le Portz, president of the European Investment Bank. M Le Portz, a quiet Frenchman who was sent to Algeria as director-general of finance by General de Gaulle, has been with the EIB for nearly two decades.

M Le Portz joined the EIB straight from Algeria as a vice-president in 1962. He was elected to his first six-year term as president in 1970 and re-elected in 1976.

"When I arrived here," he recalls, "the bank was in its infancy. We had to recruit staff and make the bank work." In 1962 the bank had a staff of less than 100; today there are more than 500.

M Le Portz says he has always tried to keep the bank as small as possible in terms of staff "because we believe in the virtues of being small. We have to be modest about our role," he continues. "What we do is involvement financing for important projects."

Nevertheless, M Le Portz is a firm believer in the European Community and feels it is absolutely necessary for the Community to increase investment. He sees the EIB as a contributor to Community growth, but not a key player. "We cannot solve the problems of the region simply by lending," he points out.

As for his own future, M Le Portz shrugs off any speculation about a third six-year term as president. At the age of 60 he still feels and looks active and willing to serve.

Alan Friedman

THE NEW headquarters of the European Investment Bank stand on an impressive and dramatic site in the City of Luxembourg. The landscape of the Grand Duchy is a distinctive one of rocky ravines and elevated plateaux and the Bank buildings occupy a part of the Kirchberg Plateau which forms the meeting place of two ravines.

This is an area of the country which the Luxembourg Government has set aside for institutions of the European Economic Community. Among the building's neighbours are those of the European Parliament, the European Court of Justice and some of the offices of the EEC Commission.

The architect for the new building is Sir Denys Lasdun, who was chosen, after some preliminary interviews, from among several other British architects. In England Sir Denys is best known as the architect of the National Theatre on the South Bank of the Thames. His other London buildings include the Royal College of Physicians in Regent's Park, a distinguished block of

flats overlooking Green Park and the new London offices for IBM that are being built at this moment alongside the National Theatre.

It was in 1973 that the appointment of Denys Lasdun's firm—Denys Lasdun, Redhouse and Soffley—was confirmed by the Bank. Interestingly enough this was the first time that an institution of the Common Market had appointed its own architect. The normal practice with EEC projects is for them to be built by the governments of the host countries and then leased to the various institutions.

There is a good representation of other professions from member countries of the Community. The British engineers (Scott Wilson Kirkpatrick and Partners) worked as a team with Belgian (Frogeco) and German (HIL Technik) services engineers. The complicated procedure of adapting bills of quantities and UK quantity surveying procedures to Continental usage was carried out by Widnell and Trollope. The main contractor was the



The north-east elevation with approach to forecourt on the left

West German group Philipp Holzmann.

A complex schedule of accommodation was prepared by the Bank in association with Bouwcentrum of Rotterdam. This took account of the particular communication needs of the Bank and its internal organisational structures. There is room within the new headquarters for staff to grow to 800, from its present 500. Because of the skilled nature

of the work undertaken by the Bank the staff consists principally of highly qualified experts in the fields of banking, economics, law, administration and languages. These international experts, recruited from the member states of the EEC, need individual offices—with some offices for two or three.

Another requirement of the Bank was that the new building should respect the surrounding woods; to meet this the archi-

tect from the beginning determined that the building should not be higher than the trees. On energy-saving and environmental controls the Bank decided from the start that it wanted a building where the windows opened and there was not reliance on air conditioning. Contact with the landscape was seen by the architects as an important factor in the working environment and it is one of the most agreeable aspects of

the whole ambience of the building.

The great success of this building is the way that as soon as you see it you are aware of the careful way it is inserted into the site. It is cruciform in plan and the long arms of the cross make a long low horizontal building that rises gently from the site. The arms open to form a welcoming entrance forecourt and from this point you see right through the centre of the building to the wonderful views of the landscape beyond. The wings of the cruciform plan are unequal in length, taking advantage of the maximum and minimum lengths of the site.

The entrance to the Bank is through a porte cochère and the wings of offices stretch away to the left and right. Immediately ahead are the official areas for conferences and EEC signing ceremonies. The entrance to the conference room is via a grand staircase. Broad flights of steps lead down through a triple-height space with splendid views.

Height is an annoying aspect of architecture and here it is employed with tremendous effect. The walls are made of natural finished concrete. The coffered ceiling crosses great space as the diagonal creating a geometric tension that is almost classical. On of the main conference rooms there is a smaller treaty signing room with glass walls rounded by a pool filled with gently moving water.

It is here that the elegant qualities of Denys Lasdun's architecture seem to have reached a level of refinement that we have not quite seen any of his British buildings is also in this great public sequence of spaces that whole point of the architect's concern with a processional perience through the building is evident.

But its chief distinction is that it represents the serious concern of the architect to express through design a sense of continuity to European humanism.

Dependence on capital markets for borrowing

"WE ARE an excellent borrower. I don't think you could find, in the market, a better institution. But we have to adjust our borrowings to the absorption capacity of the market."

This is the plain-spoken view of Yves Le Portz, president of the European Investment Bank, on the credit-rating and borrowing power of his bank. There can be little dispute about the fact that the EIB is a Triple A borrower and there can be even less dispute that the Bank must fine-tune its funding requirements very carefully given its voracious appetite on the world's capital markets.

Like the World Bank and other similar supranational institutions, the EIB depends on capital markets for its oxygen. Article 23 of the Bank's statute declares very simply that "the Bank shall borrow on the international capital markets the funds necessary for the performance of its tasks." The article goes on to say that the Bank may borrow on the capital market of a Member State in certain cases, but adds that the

competent authorities in the Member States may refuse to give their assent if there is reason to fear serious disturbances on its capital market.

These are difficult times on the world's capital markets and the EIB is a major borrower. The high level of interest rates and the abundance of outstanding EIB bonds are making its job more difficult. While the job of assessing and preparing EIB loans to clients is a difficult task, some would argue that the funding of EIB operations is twice as challenging an exercise.

Between 1981 and 1980 the EIB raised a total of 13bn ECUs through 336 separate issues and loan participations. Of this total, 7.9bn ECUs were raised through public issues. In 1980 the Bank made calls on financial markets amounting to 2.47bn ECUs as against 2.38bn in 1979 and 1.95bn in 1978.

This year the EIB will have raised a total of about 2.5bn ECUs, not a significant change on 1980. These figures should be compared with the total volume of new international

bond issues: the EIB's share of issues over the past two to three years has generally comprised 6 to 9 per cent of the total.

Is this too much? Is there an excess of EIB paper in the world's capital markets? Many bond dealers in London, Frankfurt and Zurich seem to think so. One seasoned trader explained: "We cannot keep taking EIB issues over and over again. It doesn't matter that they are a quality-rated borrower. There is simply a limit to the amount of EIB paper we can put into our clients' portfolios."

Too little

M. Andre George, the EIB's director of finance and treasury, disputes this view. The average portfolio holding of EIB paper, he reckons, amounts to 2 or 3 per cent, and this, he feels, is far too little.

With the doubling of the EIB's subscribed capital to 14.4bn ECUs, and the attendant loan leveraging capacity at 36bn ECUs, the Bank probably will

borrow significant amounts over the next five years. But neither M George nor M Le Portz foresees any problem in the future.

"We certainly are the largest borrower on the Euro-markets," M Le Portz admitted. "But so far the response has been good." How much will next year's borrowing requirement be? M Le Portz explained: "I can't read tea leaves. If interest rates decline we will borrow more than 2.5bn ECUs next year. If the market stays difficult we will borrow less."

But there are ways of borrowing without actually using the EIB's name as a borrower. One such way is the use of the New Community Instrument (NCI), better known as the "Ortoli facility." This is an arrangement with the European Community which allows for issues to be made in the name of the EEC and the proceeds to be deposited with the EIB.

Until recently, the limit on NCI borrowing has been 1bn ECUs. It has now been increased to 2bn ECUs and the EIB expects the further 1bn to

be taken up through EEC issues over the next two years, at a rate of roughly 500m ECUs a year.

EIB officials always feel uneasy when people speak of an excess of EIB issues in the market. They point out that the Bank is a frequent borrower and that its constitutional make-up requires it to borrow to fund itself.

M George is convinced that through a diversified programme of borrowing the EIB can meet all its requirements in the next few years. "We have not exhausted our borrowing capacity in the public and private markets," he explained. In particular, he believes the EIB has not yet got its "fair share" of money from OPEC countries and from Japan.

According to M George, the EIB has a number of methods for coping with a difficult period in the capital markets. These methods include flexibility in currencies, the use of the Ortoli facility, the use of participation certificates and a number of private placement techniques.

The EIB borrows in a dozen currency markets: these are the Eurodollar, the D-Mark, the Swiss franc, the Dutch guilder, pound sterling, the French franc, the Belgian franc, the Luxembourg franc, the Japanese yen, the Austrian schilling, the ECU and the U.S. dollar in the Yankee bond market.

Supplement

Like M Le Portz, M George refers to the Ortoli facility as a useful supplement to EIB issues. "When the market feels it might be difficult for the EIB to come with another issue, the EEC may come instead," M George said.

Another helpful device is the sale by the EIB of participations in its loan portfolio to third parties. Between 1972 and 1980, this technique was used to raise 405m ECUs, not a large amount, but not to be ignored either.

The least publicised EIB borrowing method is its operations in the private capital sector. This year about 50 per cent of

all EIB borrowings will have been private transactions.

EIB private placements take several forms. There are bank-to-bank transactions, usually medium-term loans for a five to 10-year period. There are also the more common private placements of bond issues in up to a dozen currency markets. Year after year these two techniques account for half of the EIB private placements, or a quarter of total 1981 borrowing.

Less well known are borrowings through institutional investors groups such as insurance companies and pension funds. There are also placements through government finance ministries, but it is difficult to estimate the size of such activities, especially in the Middle East.

The one borrowing technique which the EIB does not use is that of floating rate notes. EIB's borrowings and its loans to clients are all in fixed transactions. This is because long-term fixed rate finance is the raison d'être of the bank.

Alan Friedman

How the loans system works

AS THE potential borrower is quickly likely to discover, the EIB is not a charity institution and it is constrained in its activities by a tight set of guidelines outlined in its statute. These criteria include the three categories of regional development projects, modernisation projects or projects of common interest to several EEC countries or the community as a whole.

EIB loans may be made to both public and private institutions, to government projects or to individual companies. There are also a number of indirect loans made to small business ventures through "global" loan packages.

The EIB's loans are entirely in the form of long-term fixed-interest facilities. Mr Richard Ross, the British vice-president of the EIB, explained: "We provide what in the UK would be called old-fashioned debenture finance."

More than 100 EIB loans will have been agreed this year and the loans are provided in a cocktail of European and other currencies. Theoretically, the client should be able to request any mix of currencies it desires, but the package is generally conditioned by the availability of currencies in the EIB's coffers.

Reason

How is an EIB loan put together? Mr Dennis Kirby, a member of the loan division of the bank explained that most loans "start with a telephone call."

"Someone rings up and says he has a project which he would like us to consider. The reason people come to us is that our loans are cheaper than many others and ours are of a type not normally obtainable elsewhere."

In the initial telephone conversation, the potential client usually provides details of the project, the amount required, who else is participating in the financing and where the guarantee will come from. This last point is crucial as 90 per cent of the EIB's loans are guaranteed by governments.

"We can usually say right away on the telephone that this particular project looks all right, or no, it is not really on," says Mr Kirby. On rare occasions, the telephone call will suggest a "borderline case" which requires further details.

More than half of the EIB's business is repeat business and this is one major reason why an EIB executive can make a

tentative judgment so quickly on the telephone.

The next step is for the borrower to send a "dossier" to the bank, complete with the last three annual accounts, a statement about the project, details about costs, the financing plan and the project's impact on capacity or the region.

EIB loans may be made for up to 50 per cent of the total financing cost, but the size of a loan is frequently smaller. The EIB is rarely the leader of a financing package, but its presence in a loan can be important in boosting confidence in a project. This is partly because of the EIB's rigorous project assessment, but also because of the semi-official psychology of the presence of the EIB creates.

Nevertheless, there is another reason why other banks are usually willing to join with the EIB in project financing. The overwhelming majority of EIB loans are made to ventures which fall in the low- to medium-risk category. The EIB rarely engages in speculative ventures.

The next step in the odyssey of an EIB loan is for copies of the dossier to be sent to the three divisions within the Bank which do the assessment of the venture. The research department, composed largely of economists, reviews the loan request to determine its likely impact upon the region in question and also ensures that the project meets the eligibility criteria laid out in the statute of the Bank.

Technical

The technical department, composed of engineers, reviews the request to ensure it is technically and commercially sound.

The operations department then coordinates the request and acts as the conduit for further projects. This division is comparable to the corps of loan officers in a commercial bank.

After the three divisions have reviewed the request, a preliminary decision is taken on the loan and if it is favourable, the next step is the preparation of a four-page report which is sent to the Bank's management committee. The management committee, composed of the president and the four vice-presidents, meets every Wednesday to examine requests and may then authorise a formal "investigation."

It is at this stage that a team of loan officers, technical and research department staff

arrange to visit the potential borrower on site. They return from their examination and produce detailed reports which are synthesised into another four-page report for the management committee.

If the management committee agrees that the loan is viable, the package is presented to the Bank's board of directors, which meets seven or eight times a year to approve loans. The next step after board approval is an offer on specific fixed-rate financial terms.

At the same time, the government concerned and the European Commission are both informed of the loan. If no objections are filed within two months the loan has made it through the cycle.

An average EIB loan takes about three months to process from telephone inquiry to the time of signature. The money is usually disbursed within 10 days of the signing ceremony.

Growth

Between the time of its establishment in 1958 and last year, the EIB has lent a total of 14.9bn ECUs within the EEC and 2.4bn ECUs to non-EEC countries. About 50 per cent of these loans were made within the past three years, illustrating the tremendous growth since the late 1970s.

Lending is a function of demand and availability of funds. The EIB does not have an annual budget of expected loans, nor does it have specific regional quotas. It operates on the basis of requests from eligible borrowers. Whereas Italy, the UK and Ireland have dominated the loan portfolio to date, with 40 per cent, 23 per cent and 15 per cent respectively, the accession of Greece to the European Community is seen as a new factor and the size of loans to Greece is likely to increase shortly.

The EIB's lending programme is also a function of its ability to raise funds on capital markets. While EIB executives claim they have not been constrained by any problems related to these markets, critics of the bank point out that the health of capital markets may be an increasingly important influence on the EIB.

An equally important factor is the relative lack of demand for loans in the current recession. Bank executives admit that demand is down on recent years and it may be some time before major capital investment projects are again in vogue.

A.F.



Job of selling

"I STILL belong to the Ministry of Finance in Paris," remarks M. Andre George, the EIB manager of finance and treasury. He thought he might be with the EIB for three to four years when he was seconded from the Ministry, 1974, but he is now a permanent name in the European bank's man who must sell EIB paper to managers and investors around the world.

At the age of 59 M George has one of the most diverse backgrounds of anyone at the EIB. Born near Paris, he holds a doctorate degree in economics and is a graduate of the Ecole Nationale des Langues Orientales.

In 1949 he was sent to South East Asia as a member of staff for financial services. The French High Commission in Indochina.

In 1954 he was attached to the Finance Ministry and later served as financial attaché at the French embassy in Washington. M. George was also an alternate director for France at the World Bank.

In the early 1960s he became a French delegate to the UI and wrote a book called *Requiescat in Pax* about the French economy. He was then seconded to the UN, says M. George: "This organisation [the EIB] is much more productive."

By 1962 he was back in Paris as Financial Counsellor to Africa. For the decade from 1964 to 1974 M. George was seconded to the Société Générale as director of external affairs.

M. George is very much the man-on-the-spot when it comes to raising funds through the international capital markets. He defends the EIB's name and technique with vigour.

"Although institutions, not private banks, are most competitive with the public and private sectors," he declares, "if we are not competing then we are not doing our jobs."

A.F.

Kredietbank International Group

managed or co-managed 45 issues for

European Investment Bank

These issues represent an equivalent of about

US \$ 2,000,000,000



European Investment Bank	Lux F	400,000,000	1971/86
European Investment Bank	FF	100,000,000	1971/81
European Investment Bank	FF	175,000,000	1972/87
European Investment Bank	US \$	50,000,000	1972/87
European Investment Bank	US \$	75,000,000	1972/87
European Investment Bank	Lux F	400,000,000	1972/87
European Investment Bank	US \$	75,000,000	1973/88
European Investment Bank	FF	200,000,000	1973/88
European Investment Bank	Lux F	500,000,000	1973/88
European Investment Bank	Burco	30,000,000	1973/88
European Investment Bank	US \$	30,000,000	1973/88
European Investment Bank	Burco	60,000,000	1974/89
European Investment Bank	Lux F	400,000,000	1974/89
European Investment Bank	US \$	60,000,000	1975/85
European Investment Bank	US \$	100,000,000	1975/80
European Investment Bank	Lux F	500,000,000	1975/85
European Investment Bank	BF	1,500,000,000	1975/85
European Investment Bank	US \$	50,000,000	1976/88
European Investment Bank	US \$	75,000,000	1976/88
European Investment Bank	Lux F	500,000,000	1976/84
European Investment Bank	Dfls	75,000,000	1976/83
European Investment Bank	¥	10,000,000,000	1977/84
European Investment Bank	Lux F	500,000,000	1977/87

BF	1,500,000,000	1977/85
US \$	100,000,000	1978/88
US \$	100,000,000	1978/83
US \$	60,000,000	1978/86
FF	200,000,000	1978/88
Lux F	500,000,000	1978/88
BF	250,000,000	1978/88
£	25,000,000	1979/91
¥	15,000,000,000	1979/89
ASCH	500,000,000	1979/89
Lux F	600,000,000	1979/91
BF	2,500,000,000	1979/87
¥	15,000,000,000	1980/90
SF	80,000,000	1980/90
SF	100,000,000	1981/91
FF	300,000,000	1981/88
BF	2,000,000,000	1981/87
ECUs	40,000,000	1981/89
US \$	100,000,000	1981/88
Lux F	600,000,000	1981/88
ECUs	45,000,000	1981/89

European Investment Bank	US \$	100,000,000	1978/88
European Investment Bank	US \$	100,000,000	1978/83
European Investment Bank	US \$	60,000,000	1978/86
European Investment Bank	FF	200,000,000	1978/88
European Investment Bank	Lux F	500,000,000	1978/88
European Investment Bank	BF	250,000,000	1978/88
European Investment Bank	£	25,000,000	1979/91
European Investment Bank	¥	15,000,000,000	1979/89
European Investment Bank	ASCH	500,000,000	1979/89
European Investment Bank	Lux F	600,000,000	1979/91
European Investment Bank	BF	2,500,000,000	1979/87
European Investment Bank	¥	15,000,000,000	1980/90
European Investment Bank	SF	80,000,000	1980/90
European Investment Bank	SF	100,000,000	1981/91
European Investment Bank	FF	300,000,000	1981/88
European Investment Bank	BF	2,000,000,000	1981/87
European Investment Bank	ECUs	40,000,000	1981/89
European Investment Bank	US \$	100,000,000	1981/88
European Investment Bank	Lux F	600,000,000	1981/88
European Investment Bank	ECUs	45,000,000	1981/89



KREDIETBANK

KREDIETBANK
S.A. LUXEMBOURGEOISE

Eccentric fares decision

OF some procedural consultation with the Transport Executive, which will promote the provision of integrated, efficient and economic transport facilities and services for Greater London. That hardly reflects the language of the articles of association and objects of a limited liability company formed to exploit a particular commodity or service in the commercial market.

Section 3 of the Act gave increase to the idea that there was no limitation upon the general duty. The Greater London Council is empowered to make grants to the London Transport Executive "for any purpose."

In the exercise of discerning

look at what a responsible Minister has said in Parliament when explaining the object of legislation that he is introducing, or indeed to the meaning of words as understood by him. (After all the words used by the draftsman are merely his translation of the instructions he will have received from the relevant government department.)

But Hansard is a closed book to the judiciary. Lord Denning is, however, a vocal proponent of the view that judges should be free to consult the parliamentary proceedings in a way that courts in other countries do.

He has not been slow to exhibit his maverick qualities in that respect. He was exultant a few years ago in a

relation to the Transport (London) Act 1969.

While it is true that law is nowadays seen by the judges as a function of society and not as a mere abstract of legal rules, the courts still are less than wholly free to ascertain the reasons of social policy that lie behind the language of the statutes. They decline to be provided with material that would point them in the right direction even though they are more willing to approach statutory construction on the basis of the purpose of legislation.

In the U.S. it has become commonplace for 50 years now for counsel to introduce evidence from the social sciences to show the probable results of legislation under review for its constitutionality. The acceptance of what is called a Brandeis brief (named after a famous Supreme Court judge, Mr Justice Brandeis, who developed the technique when he was practising at the Bar) means that courts in America frequently consider the real social problems instead of confining the argument to abstract legal and traditional canons of statutory construction.

Such material would readily provide the answer to Lord Justice Watkins' query whether a transport system could ever be run at a profit.

Once it is accepted that a policy of fare-cutting both as a method of attracting more passengers and of improving the public transport system and as a means of reducing the volume and flow of private transport in densely populated areas is not eccentric, it is a short step to acknowledging that Parliament would wish to hand over the type of policies to be pursued to the transport authorities. And if policy over transport is for the politicians it may even be legally permissible for the transport authorities to run a fare-free system.

It is not for the courts to import a notion of fiduciary duty to ratepayers to frustrate the method of financing a public service that must be dictated by social policies. Parliament did not declare how the Greater London Council should finance its transport services. It is the Court of Appeal that appears to be behaving in a legally eccentric way and is regarded by many as having gone off the rails.

THE WEEK IN THE COURTS

BY JUSTINIAN

the intention of Parliament by reference solely to the words used in the legislation, Lord Justice Oliver (whose judgments always command the highest respect from the legal profession) was overruled by the provisions of section 7.

That section provided that the Greater London Council was bound to have regard to a duty imposed on the London Transport Executive in regard to any deficit in the aggregate of its revenue account and general reserves. Parliament said that if there was a deficit at the end of one accounting period, the amount properly available to meet charges to revenue account for the next accounting period must at least exceed the amount of that deficit.

That the Lord Justice said, indicated a commercial approach to the financing of London Transport Executive's services. And so it might.

But anybody familiar with the financing of urban transport systems knows that deficits are regularly made up out of grants or loans from government, both central and local. Why did the Court of Appeal not investigate the social policy that lay behind the aid language of the parliamentary draftsman? Judges are not allowed to

case where it was necessary to decide the meaning of the word "maladministration" to determine whether the local ombudsman could investigate certain complaints against a local authority. Parliament had not defined the word.

But Mr Richard Crossman, when Lord President of the Council, had made a speech in Parliament giving illustrations of what maladministration meant. His illustrations became the guidelines for the Parliamentary Commissioner for Administration (the Ombudsman for central government) and they were adopted by the Local Commissioners (the ombudsmen for local government).

Lord Denning gleefully pounced on the fact that the guidelines had found their way into the text books on administrative law. By good fortune textbook writers are citable to judges. Lord Denning exultantly said: "I hope, therefore, that our teachers will go on quoting Hansard so that a judge may in this way have the same help as others have in interpreting a statute."

There was a notable absence in last week's decision of any desire on Lord Denning's part to search for some way of overcoming the obstacle of not being able to look at Hansard in

With Georgia on their mind

DRUD CUP
MICHAEL COVENEY

YES will be on England's mind this week. Will it be the Welsh? Ghosts of the Hunter and Lato in edev expectation, for a have at last arrived at World Cup Waterloo. The same could be said of the Welsh team under Mike Jones who travel this morning with 120 players, supporters and Press. Wednesday night will see the Soviet Union in the Soviet Union. Wales win, they will for the finals in Spain. The expense of Czechoslovakia seem incapable of their European onship form at World Cup. I saw the Soviet team in last month. The result, accomplished with a and a minimum of 50,000 almost onnoises.

The atmosphere in the Lenin Stadium is quite unlike that inside a Western European stadium. There is no alcohol on sale, no chanting, no scarves and no rosettes. The national anthems are played over the loudspeaker system, the crowd perched attentively on wooden benches. As an attack begins to build, the arena is flooded with the eerie warmth of a steady, slow handclap.

Although the Soviet Union has already qualified for Spain, Wales will be lucky to come away with a draw—a result that could still be enough.

The Russians are strong, skilful and intelligent, the team being built around two outstanding club sides, Dynamo Tbilisi (current holders of the European Cup-Winners' Cup) and Dynamo Kiev (whose star player, Blokhin, is a recent European Footballer of the Year).

The Soviet manager, Konstantin Bestov, has adopted the playing style of Dynamo Tbilisi, whose key players, Czvadze, Shengelya, Gutsayev and Kipiani, are among the most gifted in the world today.

The last two did not play against the Czechs: Gutsayev, a small and speedy striker with brilliant close control on the dribble, is temporarily out of favour with Bestov; while the balding, gazelle-like Kipiani, prominent in the destruction of West Ham in last season's Cup-Winners' Cup tie at Upton Park, has broken a leg.

Shengelya scored both goals against the Czechs. Like Jimmy Greaves, he is deadly in the six yard box though not all that impressive outside it. He has an insatiable thirst for goals, and a mesmerising turn of speed. A remarkable feature of Soviet play, apart from patience, is the refusal to waste any pass.

The ball is bobbled along the back four—a chilling sight, these efficient giants first snuffing out the opposition's attack before toying with ideas for their own—and then either fed to Blokhin to begin one of his dazzling runs, or released to the irrepressible Shengelya.

The pleasing aesthetic impression is one of careful pattern work and purposeful experiment. The Welsh will see nothing frantic, hopeful or hysterical.

Wednesday's clash of Soviet intelligence and Welsh passion should be fascinating. The Russians are taking this World Cup very seriously indeed. They will want to maintain their momentum, and will be disappointed not to figure in the semi-finals in Spain. With Ladbroke's currently offering 25-1 against an outright Soviet victory, they are an attractive dark horse for the championship.

Politics threaten future Tests

CRICKET
BY TREVOR BAILEY

TAN ARE currently in their first Test in the world and the West Indies are also out there. The England India and Sri Lanka has while Sri Lanka have invited for a three-Test in the Caribbean early ear.

Nothing may appear on the international scene. But there are al and political problems simmering below the which seriously threaten the distance of the game at level.

West Indies Board of a lost more than 500,000 after England's ut winter, so their cancel of New Zealand's visit lical, not cricket, reasons

also makes economic sense as it would unquestionably have produced a substantial loss. The West Indies will receive some revenue from their Australian tour, but not as much as they need to balance their books and subsidise the game in the islands.

The plan to replace the New Zealand visit with one by Pakistan would have been especially popular in Guyana and Trinidad but it failed to materialise. The Pakistani players were unwilling to fit in another five Tests, in which they would have been ceaselessly bombarded by very fast bowling, between their tours to Australia and England.

The Indian Government almost called off England's visit, because Boycott and Cook had been to South Africa.

I always felt that the tour would take place. Quite apart from the disappointment and anger of certainly the largest number of cricket lovers in the world, who are also probably the keenest, it would have cost India and India cricket a great deal of foreign currency.

Some West Indian politicians are clearly more interested in achieving publicity in the world Press than in the welfare of the game. They have been trying to pressurise other countries in their understandable quest to bring South Africa to heel.

Gerry Gomez, the former West Indian Test player and administrator, split out in a recent interview the danger of this policy when he said: "The threat to cricket is fairly serious. To the West Indies it is pregnant with disaster."

The truth is that, without those lucrative tours to England and Australia, cricket in the Caribbean could not continue in its present form as there is insufficient cash available.

To make things more difficult the inter-island rivalry and prejudice which stifled the political federation also exists in cricket, which in many respects provides the only real bond. This weakens the strength of the WIBC.

The England cricket authorities have made it plain that they will not accept interference in the composition of their chosen team. This could lead to an end of Test cricket between the West Indies and England, which would not only be sad for the game but also financial disaster for Caribbean cricket and cricketers.

Ekbalco sounds warning

RACING
BY DOMINIC WIGAN

FIVE AND six-year-olds have had a thin time in the past three Cheltenham Champion Hurdles, but this year there is every chance that one of them is ready to overturn the older generation.

On Friday, Broadsword put up a predictably workmanlike display in an 8 lengths Lancashire four-year-old hurdle victory over Another Generation. On Saturday, the year older Ekbalco looked even more impressive in disposing of the senior brigade in Newcastle's Fighting Fifth. One of them will probably prove good enough in March.

The odds must be firmly in favour of the northern hurdler rather than his Stow-on-the-Wold opponent. Not only did he achieve far more "on paper" than Broadsword in winning at Gosforth Park, but he again showed the instant and

devastating acceleration lacking in Broadsword.

Ekbalco, whose handler, Roger Fisher, has found himself in front of the stewards on more than one occasion recently over the improved running shown by one or two of his horses from one race to the next, was offered at 5-1 by Ladbrokes, following Saturday's effort. However, the Tote were in a more generous mood, quoting him at 10-1 for the Champion Hurdle.

Ekbalco would appear to represent tremendous value at 10-1 and backers prepared to side with him each way at two or three points below those odds will probably have no cause to regret their decision.

This afternoon's sport has a particularly drab Monday look, but anyone in search of a bet will do well to consider the ex-Chelton gelding Jugador, at Wolverhampton. His only rivals of any distinction are Spiders Web and New Lyric.

WOLVERHAMPTON
1.00—Jugador***
1.30—Tithammer Mill**
2.00—Barbale*

BBC 1

9.05 am For Schools, College.
10.00 You and Me. 10.15-12.07 pm For Schools, Colleges. 12.30 News After Noon. 12.57 Regional News for England (except London), London and SE only: Financial Report: News Headlines with subtitles. 1.00 Pebble Mill at One. 1.45 Chock-a-Block. 2.01 For Schools, Colleges. 3.00 See Hear! 3.25 Delia Smith's Cookery Course. 3.53 Regional News for England (except London). 3.55 Play School. 4.20 Undercover Elephant. 4.25 Jackanory. 4.40 Jigsaw. 5.05 John Craven's Newsround. 5.10 Blue Peter. 5.40 News.

6.00 Nationwide (London and South East only). 6.25 News. 6.55 Angels. 7.20 Blake's Seven.

8.10 Panorama examines the case for legal aid in Britain's tribunals, and some of the issues left unanswered in the wake of the Soviet submarine which ran aground inside Swedish waters.

9.00 News. 9.25 The Monday Film: "Willie Roy is Here," starring Robert Redford.

11.00 Film 61 with Barry Norman.

11.30 Speak for Yourself. 11.55-12.00 News Headlines.

TELEVISION

Chris Dunkley: Tonight's Choice

Apart from half an hour of World In Action which, after a rather rocky patch is now more reliable, ITV's Monday night schedule represents a desert for all but the most mindless viewers: a soap opera followed by a quiz followed by a soap opera followed by a pitiful sitcom, then World In Action and from 9.00 until after midnight secondhand American junk relieved only by News at 10.

Most of the evening's best bets are on BBC-2. Tales of 12 Cities features Newcastle upon Tyne and in particular a club singer named Val Lambert.

Horizon deals with a subject which seems to dominate the modern primary school curriculum: dinosaurs. The theory (which will be presented as God-given certainty if Horizon is running to form) is that extra-terrestrial phenomena can be blamed for the mass destruction of life on earth 65 million years ago. Newsnight is extended to include Mrs Thatcher's speech from tonight's Lord Mayor's Banquet.

BBC 2

10.10 am Supervisors. 10.25 Speak for Yourself. 11.00 Play School. 11.25 Write Away. 1.55 pm A Woman's Place? 2.20 Let's Go. 2.35 Inside Japan. 3.05 Whistle Blowers. 3.30 Teacher, Examine Thyself! 3.55 Star Movie: "So Goes My Love" starring Myrna Loy and Don Ameche. 5.20 Christopher Hogwood plays Haydn.

5.25 Under Sail. 5.40 The Five Faces of Doctor Who. 6.05 The Adventure Game. 6.50 Cartoon Two. 6.55 Living in the Past. 7.25 News Summary. 7.30 Tales of Twelve Cities. 8.10 Des O'Connor Tonight. 9.00 Kelly Moneith. 9.30 Horizon. 10.15 Newsnight. 11.30 Heute Direkt.

LONDON

9.30 am Schools Programmes. 12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 Doctor! 1.00 News plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Farmhouse Kitchen. 2.00 Money-Go-Round: Joan Shenton and Tony Bastable investigate consumer problems and offer advice. 2.30 Monday Matinee: John Mills and Eric Portman in "The Colditz Story." 4.15 Twenty Pie. 4.20 The Sooty Show presented by Matthew Corbett. 4.45 Theatre Box: Gary Beadle in "Death Angel." 5.15 Different Strokes. 5.45 News. 6.00 Thames News with Andrew Gardner and Rita Carter. 6.25 Help! The Seven Setbacks of the Setbacks—Episode 6, "A Setback for Barry." 6.35 Crossroads. 7.00 Bullseye. 7.30 Coronation Street. 8.00 Astonauts. 8.10 World in Action. 9.00 Quincy starring Jack Klugman. 10.00 News. 10.30 "The Dain Curse," starring James Coburn, Part 2. 12.30 am Close. "Sit Up and Listen" with Captain Brian Calvert.

† Indicates programme in black and white

All IBA Regions as London except at the following times:

ANGLIA

1.20 pm Anglia News. 2.30 "Doctor in Trouble," starring Leslie Phillips, Harry Secombe and James Robertson. 3.15 University Challenge. 6.00 About Anglia. 6.30 Survival. 10.30 Anglia Reports. 11.00 A New Kind of Family. 11.30 The Monte Carlo Show. 12.30 am Reflection.

ATV

1.30 pm News. 2.00 Rendezvous with Romance: "Paul and Michelle." 3.45 Money-Go-Round. 5.15 Joe 90. 5.50 ATV Today. 10.30 Left, Right, Stay! Alive. 11.30 ATV News. 11.15 The New Avengers.

BORDER

1.20 pm Border News. 2.00 Matinee: "When Eight Bells Toll." 3.45 Money-Go-Round. 5.15 Survival. 6.00 Look-around Monday. 6.15 Brain of the Border. 6.45 Travellers' Tales. 10.30 The Electric Theatre Show. 11.00 Rugby League Action (Warrington v Hull). 11.45 Border News Summary.

CHANNEL

1.20 pm Channel Lunchtime News.

RADIO 1

(S) Stereophonic broadcast. 5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Paul Burnett. 3.30 Steve Wright. 5.00 Peter Powell. 7.00 Stuart Pearce. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Suzannah Simons (S). 12.00 John Dunn (S). 2.00 pm Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News. Sport. 6.00 Much More Music (S). 8.00 Folk On 2 (S). 9.00 Hummel Lyrelet with the Best of Jazz (S). 9.55 Sports Desk. 10.00 The Law Game. 10.30 Star Sound. 11.00 Brian Matthew with Round Midnight. 1.00 am Truants' Hour (S).

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 Morning Concert (continued). 9.00 News. 9.05 This Week's Composer: C. P. E. Bach (S). 9.50 Czech Piano Music (S). 10.25 Mozart (S). 11.20 Boyce's Solomon (S). 1.00 pm News. 1.05 BBC Lunchtime Concert (S). 2.00 Matinee Musicale (S). 3.00 New Records (S). 4.45 News. 5.00 Mainly for Pleasure (S). 7.00 Debussy (S). 7.15 Edwin Lujeens: Architect and Arch-itect. 8.00 Boston Symphony

RADIO 4

6.00 am News Briefing. 6.10 Farming Week. 6.25 Shipping Forecast. 6.30 Today. 8.25 The Week On 4. 8.45 Miles Kingston with recordings from the BBC Sound Archives. 9.00 News. 9.05 Start the Week with Richard Baker. 10.00 News. 10.02 Money Box. 10.30 Daily Service. 10.45 Morning Story.

RADIO

2.00-5.00 You and the Night and the Music (S).

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

To Dip. or not to Dip.—the director's dilemma

BY ARNOLD KRANSORFF

COMPANY DIRECTORS will soon be eligible for a few letters after their name. All they will have to do is attend an approved series of courses.

This will entitle them, from 1982, to a Diploma in Management Direction—courtesy of the Institute of Directors.

The IOD is introducing the "qualification" as part of what Walter Goldsmith, the IOD's director general, sees as his drive to "professionalise" the company director, who currently needs no academic standing to hold office.

To be eligible, a director has to have held office for at least a year and then become a member of the IOD (cost £55 a year) within 12 months of completing the diploma programme.

In promoting his scheme Goldsmith is taking a calculated risk that company directors will either admit that they still have something to learn or feel that the diploma will give them extra cachet among their peers. For this to happen, much will depend on how many directors of sufficient standing will be prepared to give up their valuable time to help him set the trend.

The IOD's education committee has yet to decide how, if at all, the diploma is to be signified but two possibilities are M. Inst. D. (Dip) or F. Inst. D. (Dip), reflecting "Member" or "Fellow" status of the candidate within the institute.

The Diploma candidate will have to attend seven mandatory courses and four optional courses, each costing between about £100 and £200 for sessions lasting between one and three days.

The mandatory courses include lectures on the role of the executive director, strategy formulation, organisation, employee relations, product/marketing strategy, understanding company accounts and finance for non-financial directors. Among the optional courses are: the role of company chairmen and the non-executive director, quality control, current cost accounting, budgeting and profit planning and bids and mergers.

A spokesman for the IOD

said that it is conceivable that in the long term the institute will make "fellowship" status dependent on the achievement of the diploma. At present the basic requirements for fellowship is 10 years in business of which five years has to have been spent as a director.

It was also possible that candidates would, in the long term, have to take an exam for the diploma, the spokesman said. The institute feels that an examination would put many directors off attending courses and it wants to attract as many as possible at the outset.

"Obviously it is a long campaign that we have embarked on but we feel we have made considerable progress especially over the last year in our attempts to provide training for directors."



Not wanting to lead or be led

TOP EXECUTIVES at American Telephone and Telegraph Co. could be forgiven for worrying about the company's future after seeing the company's latest attitude survey of managerial recruits.

The new blood, it appears, is not particularly interested in aspiring to higher levels of management.

A company survey found that 204 college graduates hired into first level management between 1977 and 1979 are less keen than were their counterparts in the 1950s to be leaders. Paradoxically, the same individuals also have no wish to be led.

The researchers found that compared with the attitudes of 274 white male college recruits made between 1956 and 1960, the new intake are less optimistic and feel that the future has less to offer.

They are less motivated than were their predecessors towards

"powerful, high status and well-paying positions" and "just aren't interested in advancing up the corporate ladder," say the researchers.

The company notes that the two samples differed in that half of those in the more recent study were women and one-third were members of racial minority groups.

This change in emphasis is a reflection of the success of various lobby groups in forcing AT and T, among others, to employ more women, negroes, and Hispanics over the past decade.

However, the inclusion of more members of minority groups does not explain the changing attitudes.

The researchers found that the women "showed they have the ability for higher management jobs, but their aspirational levels were geared more to

those of their (present) male peers than to those of their male peers of the past."

The minority groups were found to have higher aspirations and higher levels of optimism than the rest of the sample, but these were "geared more to financial rewards than a philosophy of working hard to achieve present and future goals."

In perhaps the most controversial part of the study, the researchers say that the ability of members of the minority groups "were not up to those of the white sample."

Another characteristic of the members of the group more recently studied was a greater wish to help others.

"The new managers apparently want to receive as well as give emotional support," say the study.

Arnold Kransdorff

Why dicey definitions are so dangerous

Continuing our series on the relevance of Boston Consulting Group theory in the 1980s, MICHAEL GOULD explains how to ensure that portfolios are constructed correctly.

LOOK AT the diagram. The two portfolios present starkly contrasting pictures of corporate diversity, competitive position and growth prospects.

Company A is in comparatively few businesses, and has generally weak competitive positions in slow growth markets.

Company B is much more diverse, and has a stronger and more rapidly growing portfolio.

For company A, key issues must include diversification into new faster growth businesses, and the careful management of the existing businesses, to generate adequate cash flow from basically weak positions.

For company B, the major corporate portfolio decisions appear to concern priorities: which of the various businesses with opportunities to grow should be funded and which should be given low priority? Even at a superficial and broad-brush level, these portfolios therefore seem to indicate radically different strategic directions.

A and B are actually two different representations of the same company. The difference lies in the definitions of the businesses, and the related assessment of their strategic positions. "Company A" is based on rather aggregated business definitions, while "Company B" identifies many



more separate segments. Strategic choices for this company cannot be made without prior agreement on which is the more valid representation of the realities of competition in these business areas.

The portfolio concept is essentially simple, and much of its power derives from its simplicity. Its application in practice, however, is much less straightforward. Correct business definition and analysis is a pre-condition for the successful use of the portfolio concept, and the taking of important corporate decisions will not be assisted by reference to a portfolio display that is based on roughcut or erroneous business definitions.

A business segment is correctly defined as separate for purposes of strategy if it is possible to establish and defend a competitive advantage in the segment alone, without needing to participate in other related segments.

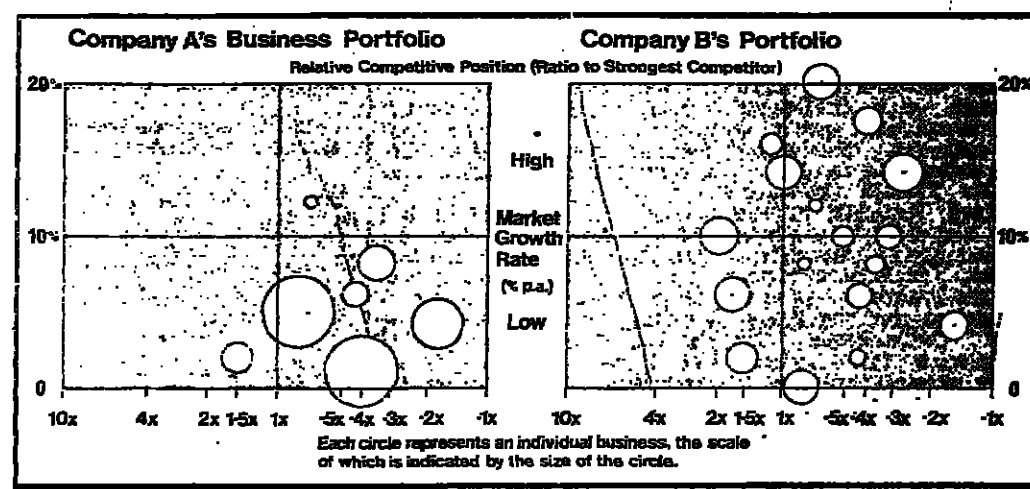
This criterion is in principle precise and can be applied with objective rigour.

There is no one segmentation scheme that can be applied to all business areas and the right segmentation will only emerge from a detailed understanding of the most important competitive factors in each area. It is, however, clear that traditional product-market segments are frequently not the right basis for strategic business definition and should only be used where they can be justified in the light of the economics of competition in the business.

Considerable analysis is necessary to determine the means by which a company can achieve the lowest costs and the highest prices in a given business area. This may demonstrate, for example, that in a commodity business the key to profitability lies in achieving high volume throughput in a certain manufacturing process. This would suggest a strategic segmentation based on grouping together all products that move through the process in question.

Alternatively, in a business with a higher marketing content, the vital distinction may be between intensive users of a product, who require high levels of service support and product quality, and more occasional users, for whom price may be the vital factor.

In a light engineering business, for example, a number of products were sold to a variety of customer groups. Management information was collected around segments defined in terms of end-user industry



sectors. Profitability varied considerably between sectors, but showed no systematic patterns.

Analysis of cost and price effects, however, showed that the sequence of manufacturing processes used was a far more important influence on product costs than the industrial sector into which the product was sold. By re-grouping products according to manufacturing process, and analyzing the effects of experience and scale within each process, it became clear that high profitability correlated with high process volume, which in turn led to low process costs. Since processes were essentially independent of each other, the correct segmentation was around individual processes.

Such a segmentation, of course, gave a fundamentally different impression of segment sizes and growth rates, and of the company's competitive position, than did the industry sector based segmentation. A portfolio plotted on the basis of industry sectors would have provided misleading results, and needed to be replaced by

one using the correct segmentation.

Business definition must therefore be based on thorough going analysis of the implications of different sorts of business focus for costs, prices and profitability. Such definitions must be continuously reviewed and updated, due to changes in technology, the market place and competition.

There are, of course, cases where the advantages for a producer active in a wide range of segments are closely balanced with those available to the producer who focuses on a narrower selection of segments. In these cases different competitive approaches to the market, and a definitive segmentation is not possible. Here, the right segmentation for a

company will depend to an unusual degree upon its assessment of the likely behaviour of its competitors.

All too frequently, however, a new portfolio positioning, and the plans for turning a business around are allowed to rely upon a new segmentation or repositioning of the business that is merely cosmetic. Unless it can be demonstrated that the new segmentation makes economic sense and genuinely permits the business to alter its competitive position, it should be rejected. Judgment concerning the way that different competitors will choose to play the game needs to be blended with a basic analysis of the economics of the business area.

Michael Gould is vice-president of BCG in London. Earlier articles in the series were published on November 11 and 13. The next will appear on Friday.

Management abstracts

These abstracts are condensed from the abstracting journals published by Amber Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p. & p. cash with order) from Amber, P.O. Box 23, Wembley HA3 8LN.

Benefits and management of stress. M. McGill in Training Research Bulletin (UK), Spring 81: p. 24 (8 pages, charts).

Argues that stress is an essential and "healthy" component of personal and organisational life, outlines its nature, sources and effects, discusses ways individuals can learn to cope with it, and suggests how it can be managed, either organisationally or personally.

Adding: accountancy's golden goose. J. Davidson in Management Today (UK), May 81: p. 60 (6 pages).

Describes the range of services offered by the accounting profession, and notes that auditing accounts for a large proportion of fees. Criticises the conduct of external audits, and questions whether there is a need for statutory audit; encourages managers to look closely at what they are getting for their money, e.g. are companies being used as a training ground for audit staff? Brings zero-base budgeting into focus. B. N. Schwartz in Managerial Accounting (U.S.), Mar/Apr 81: p. 24 (4 pages, tables).

Describes a zero-base budgeting implementation programme that recognises the organisation's particular requirements and takes into account the need to adapt to different ways of budgeting. Gives examples to show how implementation can be wrong.

Tracking competitors. T. Park in Sales and Marketing Management (U.S.), Mar 81: p. 90 (2 pages).

Describes how Signon (makers of strap devices to protect transported goods) has achieved a competitive advantage by training salesmen to keep their ears to the ground, as by compiling market profiles, rivals from field reports, serving customers' visits, and meeting with customers; presents if the conduct of external audits, and questions whether there is a need for statutory audit; encourages managers to look closely at what they are getting for their money, e.g. are companies being used as a training ground for audit staff? Brings zero-base budgeting into focus. B. N. Schwartz in Managerial Accounting (U.S.), Mar/Apr 81: p. 24 (4 pages, tables).

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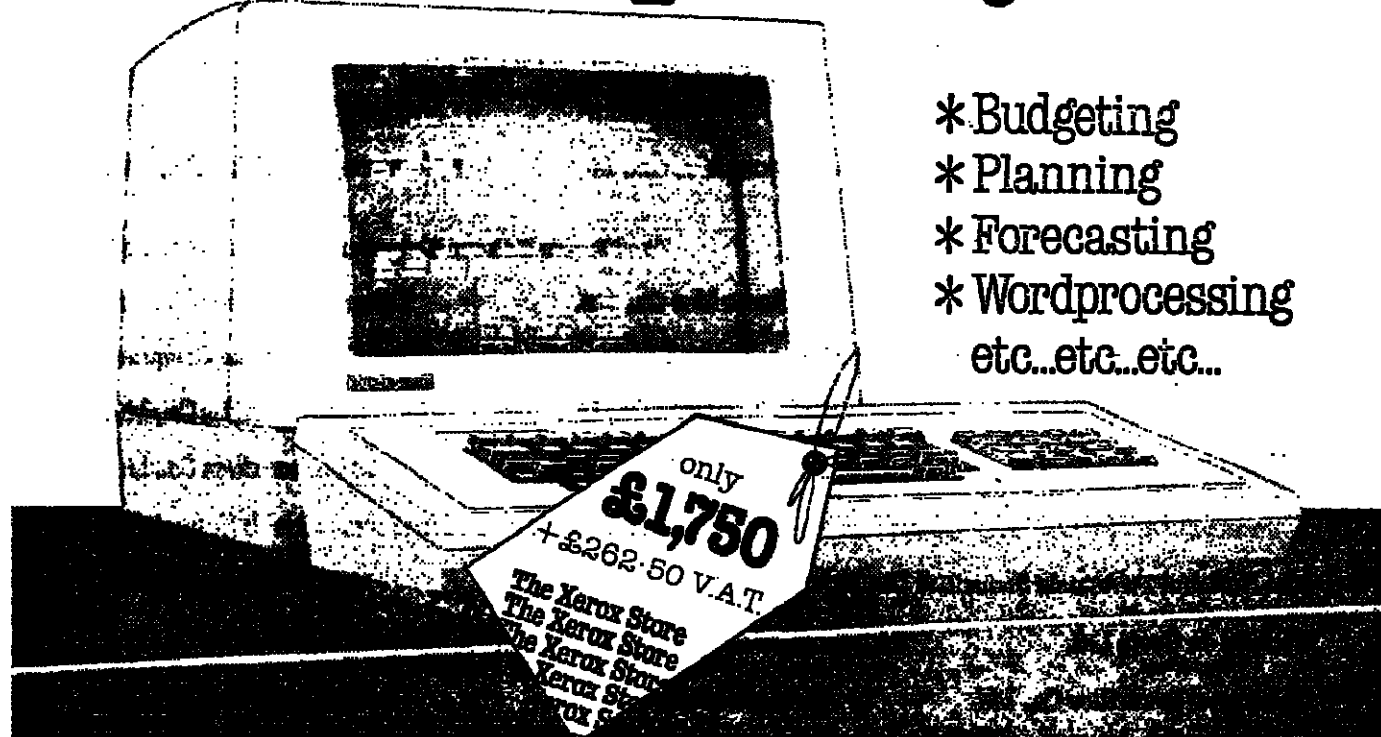
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1,782	189	—	8.7	5.0	8.4
7,506	87	—	5.5	5.7	4.3
4,537	121	+1	6.4	5.3	10.3
8,267	80	—	1.7	2.8	26.1
3,387	47	—	2	—	—
4,021	99	—	7.3	7.4	7.5
2,479	38	—	7.0	7.1	3.1
15,152	140	—	3.7	7.9	8.0
2,978	282	+4	31.3	10.7	4.1
2,730	68	+2	5.3	8.5	8.0
2,785	381	—	15.1	8.3	7.0
1,338	147	—	15.0	21.1	—
5,188	34	—	3.0	8.8	5.1
10,857	44	—	4.4	7.0	5.5
5,098	218	—	12.1	6.0	4.1

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October 1981

THE ARTS

Architecture

Drawing conclusions

by COLIN AMERY

Architectural drawings have been collected by those who enjoy both the aesthetic and the technical aspects of drawing. The collection is a drawing, and the realisation of it is about as much as a drawing can be.

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The Building Centre nearly 60 architects are showing their work—a fascinating glimpse of the state of the art of drawing and architecture.

The drawing illustrating this article by Edward Cullinan Architects is a good example of the sectional perspective that this practice uses to give an instant idea of the structure and interior of their buildings.

It is apparent from it that there is an element of simple craft architecture remaining in their work, the scale is related to the users and there is no hint of the overbearing efficiency of high technology.

I liked the calm elegance of the drawings from Ahrends, Burton and Koralek of the house in the old city of Jerusalem—in this case you would have to buy both drawings (which would set you back £600) as the conceptual sketches relate to the final elevational drawing.

The distinguished engineer Sir Ove Arup is selling his "meeting notes" as well as his designs for a chess set. In his case his engineering drawings would be more interesting.

Gordon Cullen remains one of our better townscapes artists and his work is long overdue for proper reassessment. His

view of downtown New York does catch that essence of place that townscape was originally all about.

Drawings by Peter Cook and the sketches of the Gyratron from the Canadian Expo '77 by George Djurkovic, the partner of the late Sean Kelly, will both make magnificent period pieces in another ten years. Sir Geoffrey Jellicoe's landscape concept for the city of Modena is a particularly interesting drawing. If I was asked to give a sound tip to collectors I would recommend searching out the landscape architects of this period, say from 1950 to the present, who are producing excellent work in the English tradition that leaves some of their architectural colleagues standing.

Some of the late modern work that seldom gets beyond the drawing stage falls into everything: it is just amusing graphics like many of the New York architects or is more serious stuff like the set of "Oneiro-critical studies" by John Outram? I hope Manspace will soon organise a show of American architectural drawings where I do feel the standard of presentation and draughtsmanship is much higher.

One of America's finest draughtsmen is the architect Michael Graves. In fact he would probably be insulted to be called a draughtsman—he is an artist. His pastel-shaded pencil drawings suggest a new kind of subtle architecture that takes notice of colour and geometric decoration. His name is brought to mind as he has just written an introduction to the new English language edition of Le Corbusier's *Selected Drawings* published by Academy Editions of London at £2.95. There are 20 of Le Corbusier's buildings shown through his drawings from the small private houses of the 1920's to the more monumental schemes like the great Indian city of Chandigarh.

Writing in *L'Esprit Nouveau* Le Corbusier said that architecture had nothing to do with styles. It is simpler to define in terms of volume, surface and plan. Corbusier was able to see the monuments of the Ancient world in terms of their pure geometry. Michael Graves points out how the quick sketch of the pyramid and the cylinder made on his travels reappear as the primary and symbolic elements on the roof of the Assembly at Chandigarh. Corbusier wanted to see the natural landscape as chaotic and buildings refined to their elements as a part of the cosmic world.

This week is an important one for architecture in London. The Sir Edwin Lutyens exhibition opens at the Art Council's Hayward Gallery on the South Bank and will be reviewed by my colleague Gillian Darley next week. As the chairman of the exhibition I am precluded from making any comment beyond saying that the aim of the exhibition is a rediscovery of the pleasure of architecture.

At the Victoria and Albert Museum the William Burgess opens to the public on the same day and includes much of Burgess's wild Gothic furniture.

Philadelphia

Mosè

In Philadelphia's *Mosè* (Moses in Italian translation) there was a decent cast and a clearer focus on the work. Franco Colavice had designed severe, handsome sets. Lella Cuberli (the Ellen of Pesarò's *Donna del lago*) was a delightful heroine. Julia Hamari was an accomplished mezzo. The tenors, Antonio Savastano and Krivoslav Cigol, were passable. Jerome Hines in the title role had dignity and presence, but his voice is not what it was. Alessandro Sicilian, the conductor, is a Rossinian with a fine command of phrase and pace.

After a long period in the dumps, the Philadelphia Opera has been taken over by a young woman, Margaret Anne Everett, of vision and enterprise. Both Houston and Philadelphia play in 3,000-seater houses. The Jones Hall has good acoustics. It is a pity that David Gockley, who also has vision and enterprise—has plans to build a new opera house for his company. In Philadelphia, *Mosè*—a soundly constructed, well-orchestrated out of the famous Academy of Music into a modern concert hall, which would leave that marvellous building more often accessible to the opera company. It seats its huge audience so cunningly and intimately that it feels, and possibly is—a shade smaller than Covent Garden.

ANDREW PORTER

Orange Tree, Richmond

Fall

by ROSALIND CARNE

Three sisters and their mother await the father's death. Their talk around a garden table on a hot summer afternoon is punctuated by male commentary from Fox (Richard Kay). He is unseen by them, assured, and emotionally distant, and his meditations are strangely akin to the obtrusive, authorial voice of John Fowles. As in Fowles, the effect is both engrossing and maddening. As a two-tier theatrical convention, it is not unsuccess, though it certainly accentuates the dismal feelings evoked by James Saunders's new play.

The title refers to death, sex, the coming season, and of course, the most famous fall of all. Yet I would stretch its connotations a little towards musical cadence. For the scenario moves in waves of idea and emotion, with three distinct crescendos as each daughter explodes in her tears and need. It would make ideal radio drama.

First to break is 18-year-old Ann. To begin with she asserts her self-sufficiency, despite her pregnancy, and her boyfriend's desertion. Confessedly in love with life, she dismisses the systems of thought which have trapped and disappointed her elder sisters. This is the best written part and Madeleine Church is startlingly good.

Helen (Caroline John) aged 30, is marginally less success-

ful. Typical of her generation, her philosophical journey—Marx, Freud, despair—has been well-aided elsewhere. (As an exact contemporary I should declare an interest here.) Middle sister Kate (Jean Perkins), aged 28, is troubled by a loss of direction after a surfeit of Zen and yoga.

The interrelations and clashes are imaginatively and convincingly drawn. Each decides to return to Mother (Barbara Atkinson). She is appealing in her own right, tight-lipped and warm-hearted. But the sudden revelations about her love life to Kate and Helen seem anomalous. The presence of death may awaken deep feelings; nevertheless, the extent of these admissions sound forced.

It is rare to see four modern women discussing weighty topics on stage for two hours, with only a brief hint about feminism. It crops up as one of Helen's failed ideologies, target of young Ann's scorn.

Yet each character has suffered or is suffering because of a man, each suffers or has suffered over childbirth, whether through experiencing it (Ann and Mother) or lacking the experience (Helen and Kate). The reasons are not explored. When Helen remarks that men work while women weep, she is commenting on the mood of the entire play. The unlikely Fox only confirms this. Hence my deflated female spirits.



Michael Feast and Jennifer Hilary

Bush

The Last Elephant

by MICHAEL COVENEY

Wigmore Hall

Franz Schubert

Quartet

by ANDREW CLEMENTS

Philadelphia

Mosè

Riverside

saved

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DOWN

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Monday November 16 1981

An insurance community

WHEN THE European Community was formed its main objective was to remove barriers, particularly the economic and commercial barriers, among its member states which would allow the free movement from one country to another of people, services, goods and capital. More than two decades later, while much has been achieved, the creation of a common market in insurance, one of the community's most important commercial activities, is still a long way off.

This week the Community will be studying a six-year-old draft directive which, if eventually adopted, could remove the existing national barriers for the provision of non-life insurance services among the member states. Those seeking freedom of services want a truly liberalised European insurance market, where insurance companies based in one country may compete for business risks in other European countries. European industry, as a buyer of insurance, would be able to cover its risks with those insurance companies which offer the most favourable and competitive terms.

Application

Unfortunately, little significant progress has been made in the negotiations on the directive, due to a variety of procedural, bureaucratic, technical and national considerations. Although the European Council adopted a general programme for the abolition of restrictions on freedom of establishment and freedom to provide services in 1981, the application of that programme has depended upon the desires of ministers of the member states to promote the issue.

Insurance wins few votes in domestic constituencies. Britain, with its Government heavily lobbied by the UK insurance industry, has been attempting to force the pace in the discussions during its period of office this year as holder of the Presidency of the Council of Ministers, but with little significant success. There are innumerable technical problems to overcome.

Questions relating to the extent to which national supervision should apply to a liberalised insurance market are unresolved. Likewise, the issue of taxation and the problems of reconciling the aspirations of individual member states to the future taxation of insurance premiums have yet to be determined. The treatment of insurance branches and agencies, and whether they should be able to compete across frontiers on the same basis as their head offices

in a newly liberalised market has still to be agreed.

For the UK insurance market, implementation of laws granting full freedom of services for non-life insurance business, unfettered by onerous restrictions, offers obvious advantages. UK insurers would be allowed to compete freely and directly for major business risks in markets which have been heavily supervised, such as France and Germany.

France and Germany have taken careful steps over the years to maintain a high degree of protection for the consumer of insurance. Special bodies have been created, with specific legally imposed duties, to supervise the operations of insurers under the law. By comparison, the British market operates a relatively relaxed system of regulation.

Those countries with tight regulatory systems are determined that the system of legislative protection built up over the years should not be man in South Africa, Mr Harry Oppenheimer of Anglo American Corporation, charitably opined (after making clear his disappointment with the past two years) that he felt the Premier was still set on the path to reform, though he could not judge how fast he intended to move.

Of course, it is the speed of Mr Botha's reform that concerns everybody. Verligte South Africans (a category which includes most senior businessmen) realise that time is short and they have to get a move on. As the second most powerful industrialist in the country, Mr Mike Rosenthal, executive chairman of Barlows Rand, told the conference: "Business does not believe, as the Government appears to, that there is unlimited time for the process of change," and he went on to criticise delays in policy-making in recent years. Meanwhile, from his sick bed in KwaZulu, Chief Gatsha Buthezi, arguably the most influential black man in South Africa outside prison, warned that P. W. Botha "will destroy us all if he cannot exercise the leadership he promised when he assumed office. He must be told bluntly that he appears weak and directionless."

"P.W." as he is known, is under scrutiny. Two years ago, he set the cat among the pigeons with his call on white South Africa to "adapt or die." Since then, he seems to have followed his speech last week to see whether he would be taken seriously.

On balance, the verligtes were disappointed. The speech was a section of the speech was read second-hand by a spokesman of South African Industries, which is concentrated in the four main metropolitan areas. The Government has been trying for

THERE WAS a cartoon in the Johannesburg Star the other day of a large tortoise bearing the unmistakable hand and fleshy features of the South African Prime Minister, Mr P. W. Botha. The tortoise was protesting: "How many times must I tell you that the pace of reform hasn't slackened?"

That sums it up. How fast must a reformer — a verligte, as they say in Afrikaans — move if he is not to be seen as a verligte (reactionary)? Mr Botha succeeded the tarnished Mr John Vorster in 1978; two years ago he assured the "Carlton Conference" of businessmen that "Change is the only alternative to revolution"; today he is accused of having lost his way.

Last week, here in Cape Town, he confronted 600 businessmen at a "Carlton Two" — everyone who is anyone in the republic was there — to give a reckoning of the past two years and solicit their co-operation in his future policies. But what are his policies these days? It is obviously important to know where the Prime Minister himself stands in the confrontation between hard-line white supremacy and verligte reform.

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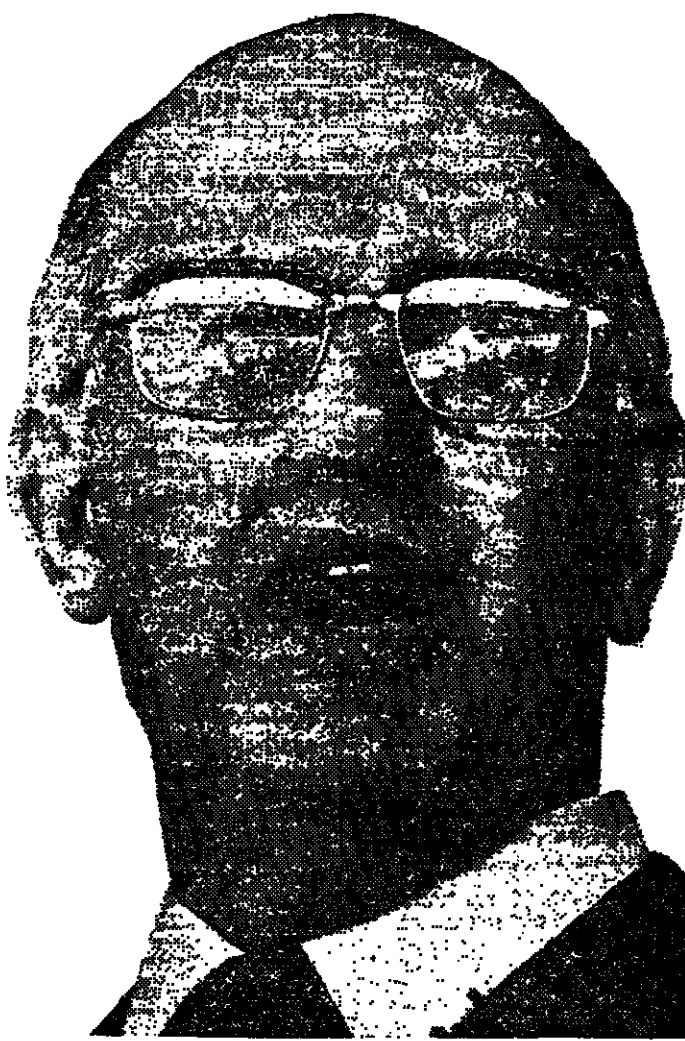
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REFORM IN SOUTH AFRICA

The way of the tortoise

By J. D. F. Jones in Cape Town



Two years ago, Mr Botha (left), set the cat among the pigeons with his call on white South Africa to "adapt or die." Since then, he seems to have faltered.

years to counter this trend — there are many governments throughout the world with a similar problem. The fact is that South African decentralisation policy, entailing a range of incentives to industry to move out to the underdeveloped tribal Homelands or at least to the "border areas," has been a dismal failure. Only 24,000 industrial jobs and 16,000 agricultural jobs have been created since the policy began, at a cost of R323m, over the decade when the labour supply in the Bantustans has been going up by over 100,000 a year.

Mr Botha announced an intensification and a redefining of this policy. New incentives were released, at an estimated cost of Rand 100m a year, and a new list of priority areas drawn up, headed by the Ciskei, which is particularly poor and politically important because it is to become an "independent" Bantustan on December 4.

There are three snags. First, it has failed before. Secondly R100m (about £58m) is peanuts when set against the size of the problem, and thirdly, it has to be admitted that the reasons for trying the policy again are as much political as economic. Put crudely, the South African Government's overriding concern is to stem the flow of blacks into the white areas. "Influx control," with all its apparatus of pass books and resettlement, has been the controversial and ineffective policy and is visibly faltering. What more sensible, then, than to move the jobs to the blacks (in their underdeveloped Bantustans) and so preempt their otherwise inevitable

journey, often illegal, to the white urban areas?

Unfortunately, too, this renewed commitment to decentralisation and regional development may not be wholehearted enough, because there appears to have been a serious casualty to the Prime Minister's original plan of two years ago: what has happened to the Southern African Development Bank, which was said to be a cornerstone of his new constellation structure?

Mr Botha last week explained that more time was needed. But it is widely known that, after much preparatory work had been done by Pretoria's mandarins, the Bank has so far been delayed not just by its cost (anything over R500m a year) nor even by the refusal of the genuinely independent regional states to join but by the reluctance of the Cabinet to give the Bank the autonomous status and guaranteed annual funding that its architects insist that it needs.

It looks as if the government wants to rely on business to play a large role in checking the flow of blacks to white areas. Mr Oppenheimer immediately cautioned the Conference, saying: "I am sure that the government would not expect the support of the private sector for decentralisation if its primary motivation was perceived to be not economic and social but political."

However, industrial decentralisation and Homeland development are at least areas where Mr Botha's government has a policy. Furthermore, it is no disaster that Mr Botha's other concept of a "constellation of

states" of Southern Africa looks like a non-starter. A confederation may well emerge as a more realistic idea. Rather, the complaint of the last few years has been that in many areas Mr Botha has been hesitant and indecisive.

A favourite tactic has been to set up high-powered commissions to study knotty problems (there are estimated to be more than a score of these still sitting) which after a long time deliver their report only to find basic sections either shelved or rejected out of hand.

For instance, the De Lange Commission recently came up with an enormous report on the nation's education needs, only for the Government immediately to reject the fundamental recommendation for an integrated educational system under a single Minister. To take another example, the Riekert Commission was appointed in 1977 to inquire into various aspects of the manpower crisis. There is still confusion about the fate of some of the main recommendations and a second commission was then set up to sort out those aspects relating to influx control. Its report is sitting on someone's desk.

A similar hesitation has even jeopardised the work of the President's Council. This august forum, containing Coloureds and Indians as well as whites — was nominated in 1980 after the abolition of the Senate to act as an "advisory" body. One of its first initiatives was to recommend the Government to resolve two longstanding popular grievances by returning District Six in Cape Town and Pageview in

Johannesburg to their original race-groups, the Coloureds and Indians respectively. Mr Botha promptly declined, and hopes for the Council declined, too.

More importantly, the President's Council has been working on proposals for constitutional reform, with the understood aim of finding a place for the Coloureds and Indians in some sort of joint, probably tri-cameral parliamentary system. For mysterious reasons the Council has just been directed to shift its attention to local government and is not expected to come up with proposals on the central issue until 1983.

On the other hand, many of the labour reforms of the Wileman Commission have been implemented and last week Mr Botha said he accepted "in principle" the Viljoen Committee's recommendations to meet the appalling shortage of black housing.

These are just a few examples of rule-by-tortoise. The reason for cabinet caution is evident. Mr Botha has been made aware of the strength of the White Right.

Outside his own party there is a clutch of right-wing, sometimes quasi-fascist, white-supremacist parties led by the Herstigte Nasionale Party, which in last April's election polled 200,000 votes.

More ominously for Mr Botha, the right wing within the National Party is flexing a considerable muscle. Its leader is the Cabinet minister and Transvaal party boss, Dr Andries Treurnicht — who rejoices in the nickname "Dr No". At this month's Transvaal Party Congress, Mr Botha

was imprecise and subdued while Dr No was widely agreed to have consolidated his claim to be an alternative, or successor, premier. Dr Treurnicht is an "arch-verligte" who likes to quote Calvin ("The forcing together of different peoples is tyranny").

But it is not simply that Mr Botha and his verligte Ministers have to cope with rivals and opponents. An even more effective brake is their horror of dividing the Afrikaner folk. Mr Botha seems so scared of precipitating this as any of his predecessors.

(His critics reply that the Afrikaners are already split and he should acknowledge this and rule the country from the middle ground. Other critics add that all this proves that the South African system will only change substantially if it comes under the most irresistible force, which would probably have to be some form of violence. For how many whites will give up their "domestic deities" unless revolution is perceived to be beating on the door?)

So while the verligtes desire, and "P.W." procrastinates, the initiative is taken up elsewhere. Chief Buthezi is consolidating his role as a national black leader. The black trade union leaders have realised their power and are learning to wield it, and every white businessman is having to rethink his labour policy. The African National Congress guerrillas may not yet be a great military threat but sabotage has become weekly news here and no one doubts that it will get worse.

The conclusion, then, is that the South African Government is largely reacting to events rather than taking the initiative in shaping the future. A general agreement about the nature of the central issues — education, labour, influx control, housing, rural poverty, urbanisation — all of them relating to a simple projection that in a mere 18 years' time, in the year 2000 there will be 37m blacks (no there are 21m excluding "independent" Bantustans) at the whites will have declined from the present 16 per cent to 11 per cent of the population.

Dr Dawie de Villiers, a Springbok captain, ex-dominion of the Dutch Reformed Church ex-ambassador to London, presently Minister of Commerce and Industries and man to watch, has been telling the story of the testotale guest at a cocktail party.

"Take that stuff away," he proclaimed as the waiter approached with his tray, would rather commit adultery than touch a glass of alcohol.

His neighbour hastily summoned the waiter and gave him his half-empty glass. "Take mine away too," he said, "I hadn't realised we had choice."

Mr de Villiers is presumably making a point about understanding alternatives. I am not unfair to say that Mr Botha also gives the impression that these days of being unable to make a firm choice about South Africa's way ahead.

The choice for Denmark

THE FALL of the socialist Danish Government has focused attention on the difficulties of yet another of Scandinavia's formerly model societies.

Mr Anker Joergensen, the Social Democratic head of a minority left wing government, was voted out on a proposal for channelling more investment into the languishing private sector. But the roots of the problem lie deeper. The entire balance of the economy is distorted by an overblown public sector; the budget and external current account are in deep deficit; economic expectations have been raised to levels which cannot be justified in the present-day world.

One third of the workforce is employed by the public authorities as civil servants, teachers, postmen and the like. Add in old age pensioners, the unemployed and others dependent upon transfer payments, and you find that more than half the adult population is kept in one way or another by the state.

Damage

High interest rates have severely hurt manufacturing industry and all but crippled construction. It was this damage that Mr Joergensen tried to remedy when he proposed that pension funds — at present free to invest their revenues tax free in government bonds with nominal coupons above the inflation rate — should be forced to provide equity and quasi equity capital (such as subordinated loans) — to the private sector.

His formula was 10 per cent of fund revenues, or about Dkr 3bn (about £220m) a year, to go to the private sector, and about 40 per cent into index-linked bonds yielding 2½ per cent points more than the prevailing inflation rate. Most of the latter would have gone into government paper, since the private sector would probably be reluctant to gamble on the inflation rate, conveniently reducing the burden of service

ing government debt. The pressure to reduce the public sector could be deduced from a public borrowing requirement that has swollen to 15 per cent of GDP.

The objectives of bringing down interest rates and of channelling more money into the private sector were broadly acceptable to the Danish parliament. The method chosen, however, caused a political storm. It is easily understood why. Prevailing interest rates are so high that, if they continue, the pension funds would be in a position to pay pensions higher than pay before retirement.

The two main opposition parties, the Liberal and Conservative, have produced an alternative programme. Its main ingredients are cuts of Dkr 5bn a year to taxes paid by business and a reduction of government spending next year of Dkr 14bn or 2½ per cent, mainly by shaving transfer payments and by introducing charges for medical treatment and prescriptions.

Liberals and Conservatives were at loggerheads at the time of the last election, because the Liberals had previously served in coalition under Mr Joergensen. But they have since buried their differences. They should represent a real force in the forthcoming election, though its outcome is uncertain.

Problem

If a bourgeois coalition should come out of the forthcoming elections, it would face the problem, familiar elsewhere, of how to moderate the expectations raised in what is a highly developed welfare state.

The conclusion is that whatever Government emerges from the polls will find it hard to reverse the existing rigidities and restore some balance to the economy — its structure, its budget, and its external account. But, provided it holds together, the emergence of a united Liberal-Conservative front does present the electorate with a genuine choice.

Flight path

Bernard Ashley, the entrepreneurial half of the Laura Ashley duo, feels he has crossed the Atlantic at least once too often in a noisy jet with a crowd of "punters" who paid a fraction of his fare for their tickets.

"Do you think Sir Freddie Laker would be interested in moving up market?" Ashley reflected wistfully after the hassle of another trip to London in search of a buyer for his FF 5m French chateau.

If not, he says, it is about time that British and U.S. businessmen hopping back and forth across the Atlantic got together to bring a bit more style and comfort to their travels.

There must be enough interested companies, Ashley reckons, to form an Atlantic Club that would charter its own Boeing 747 to make an each-way trip a day between, say,



"Between the idea and the act, falls the shadow."

Men & Matters

Gatwick and a relatively pleasant and quiet airport like Newark New Jersey.

Speed could actually be reduced a little to cut the noise and a retired butler engaged to minister to passengers' needs. "That would help them arrive in a fit mental state to do a job," he says.

Ashley is prepared to put £50,000 towards getting such a scheme off the ground — and invites others to contact him through Laura Ashley head quarters at Carno, Powys, Wales.

But for his personal jet-lag, Ashley tells me, everything would be moving smoothly. Two new shops are opening in the U.S. and a new one in Athens in December. Turnover has topped £50m and with an annual growth rate of more than 20 per cent, his textile company is still taking extra staff abroad.

Trade marks

There is a moral here somewhere — but not for me to draw. Four young women from the Abbey National office in Banbury were given the chance to manage the Soviet Union's economy for five years this weekend and ended up top of the world trade league table.

Sue Fowler, Anne Wildish, Jane Waltham and Margaret Mitchell were competing in the Bank of England's British Bank Challenge world trade league table.

Originally developed by the Institute of Social Studies in The Hague, the game is designed to foster understanding of the world economy as well as sharpen negotiating skills.

Each of the 11 teams in the final, representing a country or group of countries, was provided with money, raw materials and production capacity and by trade bargaining had to try to balance their economies.

A Midland Bank team from Guildford brought the EEC into second place behind the Ban-

bury soviet — but there were some complaints about the way Arab oil producers got together to restrict free trade and the economic growth of the poorer nations.

Pay scales

Sheer coincidence that the weekend should bring news from Moscow itself of a fresh spirit of enterprise.

The young people's daily Kommoskaya Pravda reports that high rates of pay are luring professional singers into the soviet Union's church choirs. Even members of the Young Communist League have been signing up for wages of 400 roubles a month compared with a standard pay of only 120 roubles in state concert halls, says the newspaper.

It asks for readers' suggestions on what should be done about the "problem" which it implies is becoming widespread despite attacks from both sides of the religious fence. "They may sing in church, but they only believe in roubles," the report quotes one elderly churchgoer. While an irate atheist complains that the young are "selling their souls" to the devil.

Title deeds

All too easy to trip over a name when you are talking about the Midland Bank these days.

Chairman Sir David Barran will soon be handing over to Sir Donald Barron, former chairman of Rowntree Macintosh; Malcolm Wilcox, architect of Midland's £830m bid for Crocker National, must not be confused with his chairman Tom Wilcox.

Just as well then to identify the Midland Bank group's new chief executive as Geoffrey Taylor, promoted from the number two spot.

He is not Harry Taylor, Manufacturers Hanover's vice-chairman, who, reports had it a few weeks ago, might be the target of an overseas foray by Midland

to fill the chief executive post.

Harry Taylor quit England for the U.S. after Barclays bought Martins Bank, where he was a senior executive, in 1982. He rose rapidly to the upper reaches of America's fourth largest bank and there is now much speculation about his chances of promotion to president, Hanover's second highest position.

When John McGillicuddy (no mistaking that name) took over as Hanover chairman, he also kept the title of president and tactfully designated the two contenders for the post — Taylor and the younger John Torelli — vice-chairmen.

The word is that the presidential title will soon be bestowed on one of them.

Bottoming out

Let the economists argue about industrial production and unemployment — what better place to discover whether the country is still being taken to the cleaners than Skelmersdale?

All the evidence there is that we are still at the bottom of the recession. Chairman Gerald Wightman reports a sharp increase since September in the amount of old clothes being brought to his shoe for repairs. "It's really a case of make-do-and-mend these days," says Wightman. "Leather patches on elbows, frayed trouser bottoms, new zips, new pockets — all our repair services are under great demand."

He reckons his repair business is up by 25 per cent on last year. But the depression has left a contrasting mark on the dry-cleaning side. Clothes are being brought in less frequently and noticeably dirtier.

Happy daze

Overheard: "No thanks, old boy. If I drink at lunch-time I come to a full stop during the afternoon." — "Oh. With me it's more like a coma."

Observer

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BRITAIN'S NEW AGRs

The factories of the future

By David Fishlock, Science Editor

BRITISH electricity in an unprecedented assist its suppliers, is a total of about £150m "renewed" manufacturing a, research and train- v factories, largely by the customers, are a stream in the North- Scotland.

factories, for such as Northern Eng- industries. Howden and are as advanced as UK manufacturing today. They are being oimly by the Central y Generating Board South of Scotland y Board as part of the for the two new power stations at in Lancashire and near Edinburgh. The positie, shows how the £150m is being spent. w production lines are nuclear industry. They ing costly and critical te—boilers, blowers, etc.—for the four new gas-cooled reactors under construction at in Lancashire and south of Edinburgh.

e first time since the hen it built the eight of Calder Hall and oss. Britain has a run of identical "They will not be rked in the corner ries," says Mr Dennis, responsible for the con- programme of the Electricity Generating

ing delay in formally the contract between JB and the National Corporation for con- of these reactors has up the manufacturing int. James Howden at is already cutting or the first of an order gas circulators, the size ero-engines and costing ece.

oe is far advanced with t of eight 1,000-tonne prefabrications. It will ved complete by large iddlesbrough to He- le next summer. ern Engineering Indus- t Gateshead has just a highly automated y-line for 48 boilers in ools of the company's sion will be making in critical welds before R orders are executed. advanced manufac-

turing investments planned by the electricity industry include a new machine shop for graphite which Fairley Engineer- ing requires to produce bricks for the cores of the AGRs; and a new "clean room" at NEI- Reyrolle for assembly of 760 control rod actuators.

The net effect of this invest- ment for what has been called "watchmaking on a tonnage scale" is to shift, a large part of the more exacting manufac- ture and testing of AGRs—far more than was believed in the early 1970s—away from the site, back into the factories. It may even be possible to claim that more of the AGR could now be factory-made than of the rival American pressurised water reactor.

Mr Ian Marshall is the engineer behind the new factory of James Howden at Renfrew. He was head of procurement for the NNC, the electricity industry's "agents" under the new AGR contracts for design and construction of the reactors. "I wanted to be some- where where I could influence things again."

Howden has received a £104m order for 40 gas circulators—eight per reactor, plus spares. They are 7,000hp electric pumps that keep carbon dioxide gas coolant at full-red heat compressed to the density and turbulence of a tidal wave. They will run round-the-clock yet are designed for a major overhaul only every eight years.

Ian Marshall has just begun to commission a £7m investment in a new factory which, by mid-summer 1982, is expected to

More of the AGR may be factory-made than its PWR rival

assemble and test one gas circulator a month. Before it leaves Howden it will be tested in a simulated reactor on the shop floor, at the temperature and pressure of a real AGR.

Howden has put up about one-quarter the cost, the rest being shared by the CEBG and South of Scotland Electricity Board, as customers for the new AGRs.

The most critical parts for the gas circulators, such as impellers and shafts, are machined

REBUILDING BRITAIN'S REACTOR INDUSTRY

(1980 prices)	
Additional manufacturing capacity	£40m
Design work (including preparation of manufactur- ing and site erection drawings)	£70m
Research and development	£30m
Training	£10m
Total	£150m*

* This would be a non-recurring cost, reducing the cost of any further orders for the AGR.

from solid alloy steel forgings by imported computer-con- trolled tools. "We really tried hard to buy British machine tools but they are just not avail- able," Mr Marshall laments.

Techniques to be found in the new factory include com- puter-controlled plasma cutting of steel plate, automatic 3-D inspection and a "totally live" computer-based stores system. "This is the future," Mr Mar- shall believes, as he builds up to around 250 staff at peak production.

At Gateshead, NEI has taken a boiler shop which once fabri- cated fossil-fired boilers by traditional "metal-bashing" and transformed it into a highly automated production line for AGR boilers. The investment is estimated at £6m, again coming mostly from the electricity boards. But it rests on a big investment by NEI in develop- ing unique boiler assembly techniques.

AGR boilers are built up from "plats," like huge electric kettle-heating elements of alloy steel tube, weaving their way up the boiler. The art is to take relatively short lengths of tube, weld them into much longer lengths, bend them through "hairpins" accurate to about 0.1in so that they will nestle within the confines of an AGR boiler, then weld the weaving plats into one rigid structure that will survive the 30-40 year life of the reactor.

A further complication is that all this must be done on three different materials, chosen to accommodate the conditions at different levels in the boiler. Feedwater entering the tube at the bottom is heated to 550

degrees C and 202 bar (atmo- spheres) pressure by the time it reaches the top.

The flagship of new tech- nology developed for this factory is spacer welding by robots. "Not the sort of robots you see on TV," Mr Don James, managing director of NEI- Power Engineering, points out. He believes it is the only robot welding to be found in boiler- making anywhere in the world.

Where TV robotic welding is usually the relatively un- demanding spot-welding of cars and appliances, spacer welding for the AGR boiler design calls for welds to exacting nuclear standards of quality and pre- cision. It transforms the large, floppy plats into a rigid assembly of thousands of feet of continuous boiler tube.

NEI's robots work in pairs from a gantry, welding plats in —1,200 welds per plat—auto- matically to a computer pro- gramme. Automatically, too, the robots turn aside at frequent intervals to "clear their throats," into spittions, of debris which could clog the welding head. "There's a great deal of experience built into these machines," Mr James claims proudly.

NEI has a contract worth about £150m to make 48 AGR boilers—an estimated 8m spacer welds for its robots—over the next three years.

AGR orders worth at least another £200m have been taken by other parts of the NEI empire, it is estimated. NEI- Reyrolle, for example, is plan- ning to rebuild a £400,000 facility for the assembly and testing of control rod mechan- isms, as part of a £6.5m contract for the regulation and emer- gency shut-down of the AGRs.

There are 190 of these actuators per reactor, each costing around £15,000.

The technology has much in common with Reyrolle's tradi- tional skills in switchgear, more mechanical than electrical in content, albeit with very exact- ing nuclear requirements for reliability. But control rods descending at a mere 8 ft per second in an emergency shut- down or "scram" are sluggish by their standards for electrical circuit-breaking, Reyrolle engi- neers say.

Physically most impressive of all the new AGR factories, how- ever, is Whessoe's £4m invest- ment at Dock Point, Middles- brough, in the gas baffle assembly building, from which the first of eight 1,000-tonne steel prefabrications is scheduled to roll next summer. Whessoe is providing more than 3,000 tonnes of steel for each reactor, in a contract worth more than £100m. Two-thirds of it will be assembled on the new production line at Dock Point, into two different 1,000-tonne

cisely predetermined, leaving welders perhaps high on the prefabrication with a restricted operating range. About 800 tonnes of the first one has already been assembled. When complete, the prefabrications will also be stress-relieved on the factory floor.

Whessoe developed the tech- niques for prefabrication and optically aligning such huge fabrications for North Sea plat- form contracts. "We couldn't have done 1,000-tonne prefabrications without North Sea experience," says Mr Ronnie Bishop, managing director of Whessoe Heavy Engineering. It shipped a 1,850-tonne prefabrication for the North Sea last year.

He believes such experience has put the AGR "well ahead" of the PWR in terms of factory assembly into big modules. Overall, he claims, Whessoe's new techniques have pulled 1,200-man years of work off the site and back into the factory for the four new AGRs.

Whessoe makes no secret of the fact that it is urging its customers to order more AGRs, and soon, despite the Govern- ment's declared intention of making the Sizewell B PWR Britain's next nuclear order. As "metal bashers," it was among the first contractors to receive AGR orders, and will be one of the first to finish. It points out that further AGR orders will not have to carry the heavy cost of the advanced manufacturing investment.

In spite of its commitment to the four AGRs, however, and the fact that it is the biggest single beneficiary so far, NEI denies that it has any prefer- ence for a particular reactor.

Mr Duncan McDonald, chair- man of NEI, says he sees his job as winning business for NEI from whatever power station contracts are being placed, and not as lobbying for a particular type of reactor.

Mr McDonald recently ordered a study of NEI man- ufacturing resources in relation to the requirements of PWRs. It concluded that, of those parts which might be expected to fall within its bailiwick—some 21 sub-systems or components—NEI factories could undertake everything required for the PWR except for the big forgings of the reactor pressure vessel and steam generators. No one else in Britain can make these forgings, either.

At Dock Point, the 1,000-tonne prefabrications are being erected by welders working with remote-controlled welding gear. Welding conditions are pre-

You have to think prefabrication on the drawing board

modules for each reactor, 100 per cent inspected in the fac- tory, where previously they have been assembled in tents on site. One is more than 100 ft in diameter. The third sub- assembly—the pressure vessel liner—has still to be fabricated on site, from 16 large pre- fabrications produced at Dar- lington.

"You have to think prefab- rication on the drawing board," one engineer explains.

Altogether, Whessoe is hoping for contracts worth about £150m from the NNC for the four AGRs. Smaller fabrications at Darlington include 32 steel barrels, each of 35 tonnes, to house Howden's gas circulators; and a £20m contract to weld up hundreds of standpipes lining the channels through the reactor for fuel and control rods—the nearest thing we have to mass- production.

At Dock Point, the 1,000-tonne prefabrications are being erected by welders working with remote-controlled welding gear. Welding conditions are pre-

Lombard

How to organise the good life

By Michael Dixon

"CIVIL WAR carried on by other means," says Alasdair MacIntyre of national politics in his new critique of social organisation. Although adapted from Clausewitz, his definition is topical. Fear that the other means will be lost down the gulf between Left and Right must explain much of the support in Britain for the central Social Democrat-Liberal alliance in spite of its lack of coherent policies.

Whether it is typically British to prefer muddle in the middle to logically clearer extremes, the question is: can this preference guarantee sustained civil peace in a turbu- lent future? The view of Prof. MacIntyre, a social philosopher, is that it cannot unless society solves a fundamental moral problem.

He insists that different in- dividuals and interest groups now claim inalienable rights which are too disparate to be reconciled by economic or political adjustments. For example, some citizens hold justice to require that people can keep wealth far above the average acquired. Others hold justice to necessitate that such advan- tage be confiscated and shared equally.

Logic cannot decide this issue, because neither view is more rational than the other. Peace- ful reconciliation is possible only by reference to shared, over-riding moral criteria. Such criteria depend, the professor argues, on prior agreement that there is a particularly good life which not only should but can be lived by all concerned.

Concepts of this kind pre- vailed from Aristotle until Christianity began to be frag- mented in the 18th century. They provided a coherent moral framework in which it could be judged whether something was good as distinct from expedient. No such concept exists today.

Truly moral argument is therefore prevented. All I can convey by telling you something is "good" is that I approve of it and believe you should too. If you do so, I may feel that you have been persuaded by the moral force of my view. But in reality your agreement can have been procured only

by my ability to manipulate or my power to coerce you to conform with my prejudice.

The moral framework is simply omitted by the Western approach of legally prescribing what should not be done and otherwise leaving individuals to decide what are virtues and vices. Nor can a substitute for the framework be provided by Marxist or like attempts to theorise a just world and derive from the theory rules prescribing how all the inhabitants will have to think and act.

People's outlooks and behav- iour cannot be regulated uni- versally. They are determined locally by the person's own history and circumstances and those of others in close con- tact, and so differ from place to place and change over time—a process which makes im- possible a reliably predictive social science.

This impossibility also pre- vents the framework from being substituted by bureaucratic organisation. Bureaucracies may be rational and fair in theory. But they cannot be so in practice unless their managers act with scientific impartiality—which presupposes reliable means of forecasting and decision taking, which in turn presupposes a predictive social science.

It is consequently futile to try to manage economies and com- mune social complexities as though they were subject to finite rules like games of chess. In real life, official checkmate is liable to be defeated by a job to the backhand corner. Leading citizens committed to peace would do better to set about formulating a coherent concept of the good life capable of being lived by all.

Evidently because people's outlooks and behaviour are locally determined, MacIntyre thinks the moral design necessitates a federation of essentially self-governing local communities. Each must be small enough to depend on a generally recognisable contribution to the communal good from every adequately able in- habitant, and to allow if not oblige each individual to engage in work or other activities which are self-fulfilling regardless of any external rewards they may generate.

*After Virtue: Duckworth, £24.

Letters to the Editor

bing the chairmen of nationalised industries

Mr S. Steward.
As one-time chairman of the Electricity Board I found it interesting to read (November 10) the Government's intention to appoint chairmen of the nationalised industries by their more accountable and sacking them by step out of line with the policy.

There is usually some mileage to be gained by nigrating nationalised es, I cannot see how performance would be ed if their chairmen were directly under the thumbs. The Govern- ment's policy does not much confidence in the abilities to direct the of large industrial actions and, if the judg- ment decisions of the chair- men to be influenced more

by political expediency than commercial advantage, enter- prise and initiative will be discouraged. Furthermore, the present difficulty of finding men of sufficient calibre to manage these large enterprises will be aggravated if the spec- ification calls for "yes men," prepared to execute someone else's bidding, right or wrong. I have noticed that Ministers have been reluctant to accept the onus of using their power to give directions to national- ised industries and I wonder if the arm twisting that could be exerted by the threat of dis- missal is considered a politi- cally safer option?

In addition to the reference to Sir Denis Rooke your report mentions Sir Derek Ezra, National Coal Board, and Mr Glyn England, Central Electri- city Generating Board, as candi-

dates for the chopping block. As far as the CEBG is con- cerned, the report of the Monopolies and Mergers Com- mission, while criticising the Board for investment appraisal, paid tribute to the general efficiency of operation, cost control and cost consciousness under Mr England's leadership. The Commission pointed out that there was little scope for further cost savings, except in the areas of coal and plant pro- curement where higher costs had resulted from Government intervention. If Mr England has disappointed the Govern- ment it is possible that this is because he has resisted political pressure to increase his costs. It would surely be wrong to weaken a resolve of this kind. Stanley Steward, The Athenaeum, Pall Mall SW1.

national textile trading needs regulation

Mr Director,
Textile Industries Federation.
Your editorial attack (November 9) on the CATT has aroused my (MFA) escape unchallenged. Creditable commentary on "trade" must always draw vassary but clear distinc- tions between trade with other countries, which, if should be totally un- regulated, and trade with the ed countries (Ldc) must be regulated at the levels.

Comparison with the UK wage levels in Ldc is from 52 per cent in Korea to as little as 10 in Sri Lanka and not hours a week, let alone for 60 hours and more of child labour is not un. The heavy over- employment protec- tion holidays, pensions of the other benefits workers in an advanced rightly, within reason, me to expect, invariably exist in third world es. Neither too does the of protecting the en- vironment of the MFA philo- sophy provides some real hope could not, therefore, be ed as an instrument of aided protectionism. more, it should be hailed means of providing a to an otherwise in- die dichotomy. But, un- textiles, over-generous base levels and growth which cannot be repeated, meant that despite the ver 1.5m jobs have been

lost at Community level, includ- ing 370,000 in the UK, in less than a decade. Only 25 per cent of these losses could be attributed to improved productivity and, this in spite of sectors like the UK knitting industries, enjoying a productivity levels together with a design and quality capability which are second to none worldwide.

Meanwhile, all strength to your elbow in seeking to persuade the U.S., Japan, Canada, Australia and other developed countries to accept, like the Community, a greater share of the burden by absorb- ing more Ldc manufactures while at the same time remov- ing often insuperable tariff and non-tariff barriers against our exports to them.

John Harrison,
7, Gregory Boulevard, Nottingham.

Peace groups keep on trying

From Margot Miller

Sir—In his article (Novem- ber 9) on U.S. defence policy (if there is one) Ian Davidson says "the nuclear disarmers in Europe are even more irrational in focusing their protests primarily on the theatre nuclear forces." I take this sentence out of the context of his argument about European reactions to the inconsistencies of U.S. foreign policy and the Hag/Weinberger battle, but I

wouldn't accept that peace groups have concentrated mainly on Cruise and Pershing —these are the brief slogans and headlines that the media are at last noticing.

Small peace groups have been objecting to the build up of nuclear arms for a long time, and particularly since the last UN special session on Disarmament. When media atten- tion is scant, messages have to be brief and simple. It is only in recent weeks that the news- papers have dealt in any length with complex "defence" issues, and the Financial Times has had very informative articles on eg. Trident costs, plutonium, nuclear disarmament, etc. If only all this information of dis- cussion had been around when we made—whoops—when the decisions to order Trident, hav- ing over 100 U.S. bases etc. were made.

Anyway—here we are in November, 1981—and we have to decide whether to order Trident II and the Netherlands have to decide whether to have Cruise and Pershing II. Women from various organisations will be joining Dutch women in the Hague at the end of November lobbying their Parliament to say "no," and then we go to Amster- dam where 250 women from East and West Europe will focus on the wider aspects of the nuclear weapons modernisa- tion, the arms race and how women can be involved in future decisions on "defence." Margot Miller, Pump Close, Shilton, Oxfordshire.

Trade unions should look to the future

From Mr D. Morris.

Sir—While the Labour Party, as the political wing of the trade unions, has been in government or opposition, the trade unions have exercised enormous power both directly and indirectly.

The "sea change" which we are now seeing in British politics, however, may mean the end of the trade union-controlled political party which is neither likely to achieve power or be the main opposition.

Perhaps the trade unions should take a serious look at their involvement in politics and the effect it has had on low pro- ductivity, and consequently low real wages, high inflation and high unemployment, for in future, if the trade unions are to have any influence, they are going to have to attract either the Conservative Party or the SDP-Liberal alliance, both of whom are involved in policies which are designed to lead to a genuine increase in the standard of living. Perhaps the "sea change" in British politics will lead to a fundamental change in industrial relations. David C. Morris, 21 Soho Square, W1.

London's transport problems

From the Executive Director Transport 2000

Sir—Lord Denning is quite right to say that his ruling will leave Greater London Council "at its wits end" as to how to sort out London Transport's problems.

On the one hand the GLC's attempts to restore life into London's public transport, which, if successful, would lead to more passengers, and an eventual reduction in subsidy have been declared illegal. On the other hand, the traditional policies for London's transport, carried out by both Labour and Conservative administrations, have only continued London Transport's vicious downward spiral and ended up requiring large subsidies to make up deficits. On the basis of the Appeal Court's ruling, this too, must be illegal.

Can Lord Denning really mean that the only legal bus service in London is one that doesn't run any buses? Nick Lester, 258 Pentonville Road, N.1.

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11021	11022	11023	11024	11025	11026	11027	11028	11029	11030
11031	11032	11033	11034	11035	11036	11037	11038	11039	11040
11041	11042	11043	11044	11045	11046	11047	11048	11049	11050
11051	11052	11053	11054	11055	11056	11057	11058	11059	11060
11061	11062	11063	11064	11065	11066	11067	11068	11069	11070
11071	11072	11073	11074	11075	11076	11077	11078	11079	11080
11081	11082	11083	11084	11085	11086	11087	11088	11089	11090
11091	11092	11093	11094	11095	11096	11097	11098	11099	11100
11101	11102	11103	11104	11105	11106	11107	11108	11109	11110
11111	11112	11113	11114	11115	11116	11117	11118	11119	11120
11121	11122	11123	11124	11125	11126	11127	11128	11129	11130
11131	11132	11133	11134	11135	11136	11137	11138	11139	11140
11141	11142	11143	11144	11145	11146	11147	11148	11149	11150
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11991	11992	11993	11994	11995	11996	11997	11998	11999	12000

Payment of the redemption price of the Bonds specified above will be made on the redemption date at the redemption price of 100 percent of the principal amount thereof. (a) at the IBG Securities Processing Department of Citibank, N.A., the Principal Paying Agent under the Trust Deed referred to above, No. 111 Wall Street, in the Borough of Manhattan, The City of New York or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A., in Amsterdam, Frankfurt/Main, London, Paris, Brussels, Luxembourg, and at Citibank (Luxembourg) S.A. in Luxembourg, at the principal offices of Union Bank of Switzerland in Zurich, the National Bank of Greece and the Commercial Bank of Greece in Athens. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City, or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on December 15, 1981. On and after the redemption date, interest on the said Bonds will cease to accrue, and, upon presentation and surrender of such Bonds with all coupons appertaining thereto maturing after the date fixed for redemption, payment will be made at the said redemption price out of funds to be deposited with the Principal Paying Agent. The amount of any missing unmaturing coupons will be deducted from the sum due for payment.

Coupons due December 15, 1981 should be detached and presented for payment in the usual manner.

PUBLIC POWER CORPORATION
(Dimosia Epitrisi Elektrismou)

By CITIBANK, N.A.
as Principal Paying Agent

November 16, 1981

The following Bonds previously called for redemption have not as yet been presented for redemption.

BONDS CALLED FOR REDEMPTION NOV. 15, 1980

9615 9616 12706

This advertisement complies with the requirements of the Council of The Stock Exchange.

RoyNat Inc
(Incorporated under the laws of Canada)

Can. \$40,000,000
17 1/4 % Secured Notes Series AO 1986

The following have agreed to subscribe or procure subscribers for the Notes:

Wood Gundy Limited
Continental Illinois Limited
Credit Suisse First Boston Limited
Kreditbank International Group
Union Bank of Switzerland (Securities) Limited

The Secured Notes, issued at 100 per cent, have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary global note.

Interest is payable annually on December 15, the first payment being made on December 15, 1982.

Particulars of the Secured Notes are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including November 30, 1981 from:

Wood Gundy Limited
30 Finsbury Square
London EC2A 1SB
November 16, 1981

Eurobond Quotations and Yields



The Association of International Bond Dealers

at 31st October 1981



Eurobonds in October

BY OUR EUROMARKETS STAFF

ation of International
rs (AIBD) compiles
rket quotations and
urebond issues.

ations and yields are monthly by the Times. The prices and yields are taken from quotations from market-makers working day

single stock or Eurobonds in recognised sense—market trading done on the between dealers cross the world's real centres.

ip of the AIBD
established in 1969)
over 550 institutions
130 countries.

THE EURODOLLAR bond market started October in a fairly buoyant mood. The slowing of the U.S. economy and the rise in the unemployment figures augured well for lower short-term interest rates and the market was hit by a mind-flood of new fixed-rate issues.

Although the wide variety of new issues provoked a certain selective response from investors, most of the offerings were fully digested.

of the Eurobond market was dominated by signs from New York that interest rates might at last be on the way down. Optimism spread throughout the markets and in Germany a calendar of new issues worth DM 750m—the highest for over a year—was set by the Capital markets sub-committee. Meanwhile in Switzerland, private placements made a return after an absence of nearly four weeks.

fuelled by a dip in the Federal funds rate, which at one stage was as low as 12½ per cent, and a slide in the six month Euro-dollar rate from 18 per cent at the beginning of the month to 16 per cent by the end. Economists were forecasting a continuing drop in rates until the end of the year. The cause of this stemmed from the efforts of the Federal Reserve to keep M1B — the narrower range of the money supply—to a ten per cent growth rate.

Caution returned, however, when Mr Henry Kaufman, chief economist at Salomon Bros and one of the most influential of the bond market gurus, refused to change his negative outlook. Mr Kaufman insisted the downward trend would be short-lived.

October was the first month for some considerable time when no convertible Eurobonds reached the Eurodollar sector. The uncertainty of world stock

prices therefore showed considerable improvements and early in the month a calendar of DM 650m worth of new issues was set—and accomplished—and was followed two weeks later by a schedule of a further DM 750m for the four weeks to

fears that the Government would increase borrowing to finance a deficit of DM 7bn in the 1982 federal budget brought downward pressure on foreign bond prices.

The Swiss franc market was boosted by the strength of the currency against the dollar. Increasing interest from foreign investors was noted and this helped the private placement sector which had been inactive for the four weeks up to the middle of October. Short-term interest rates came down from around 11½ to 10½ per cent over the month.

A new study by Salomon Brothers reveals that the share of the dollar in world bond markets fell by more than 10 per cent between the end of 1975 and the end of 1980. Dollar bond issues, including domestic bonds, Eurobonds and international bonds accounted for around 50 per cent of all standing bonds in the world's eight largest capital markets. A large part of the fall, however, is due to exchange rate movements. If the dollar had maintained its 1975 levels its share of the market would have been

The chairman of the AIBD, Mr Rupert Hambro, and seven other members of the board will resign at the end of their three-year term which expires next May. The new chairman and board members will be elected at the AGM in Venice in May.

November 20. By mid-month, however, uncertainty over interest rates and a declining D-mark led to a decline in prices. A domestic issue for the state railway company, Bundesbahn, which was priced toward the end of the month to yield 10.21, was a sign that domestic rates were heading upwards, though since then yields have moved lower again.

By the end of the month,

market trends meant that only one borrower—Wal-Mart Stores of the U.S.—attempted an issue. The issue was postponed after poor demand.

The decline in U.S. interest rates precipitated a one point cut in the Bundesbank's special Lombard rate from 12 to 11 per cent. In the foreign exchange markets the D-mark strengthened substantially against the dollar. D-mark foreign bond

Among the most popular of new dollar issues was a three year bond for GMAC through Morgan Stanley paying interest at 16½ per cent which was doubled from its original amount of \$150m.

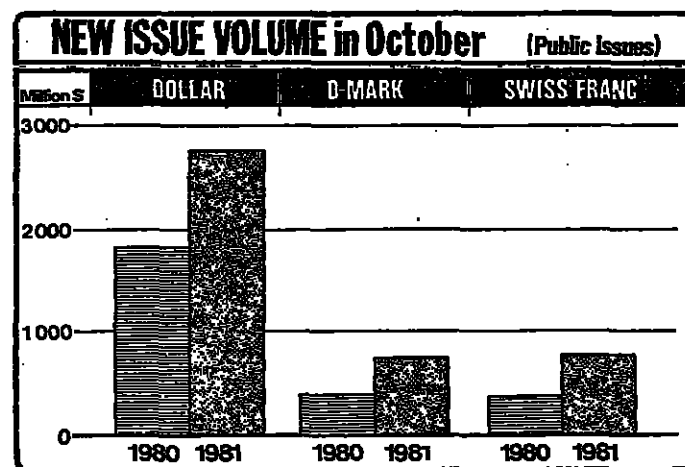
Credit Commercial de France, meanwhile, introduced a successful new technique to the market for the Municipal Finance Authority of British Columbia. The final maturity is 16 years but the borrower has the option, every four years, to change the interest rate. The investor meanwhile can accept the new coupon or redeem his bonds at par. The method was used again for the French borrower, Caisse Française des

The table of quotations and yields gives the latest rates available on October 31, 1981. This information is from reports from official and other sources which the Association of International Bond Dealers considers to be reliable, but adequate means of checking its accuracy are not available and the Association does not guarantee that the information it contains is accurate or complete.

All rates quoted are for indication purposes only and are not based on, nor are they intended to be used as a basis for, particular transactions. In quoting the rates the Association does not undertake that its members will take in all the listed Eurobonds and the Association, its members and the Financial Times Limited do not accept any responsibility for errors in the table.

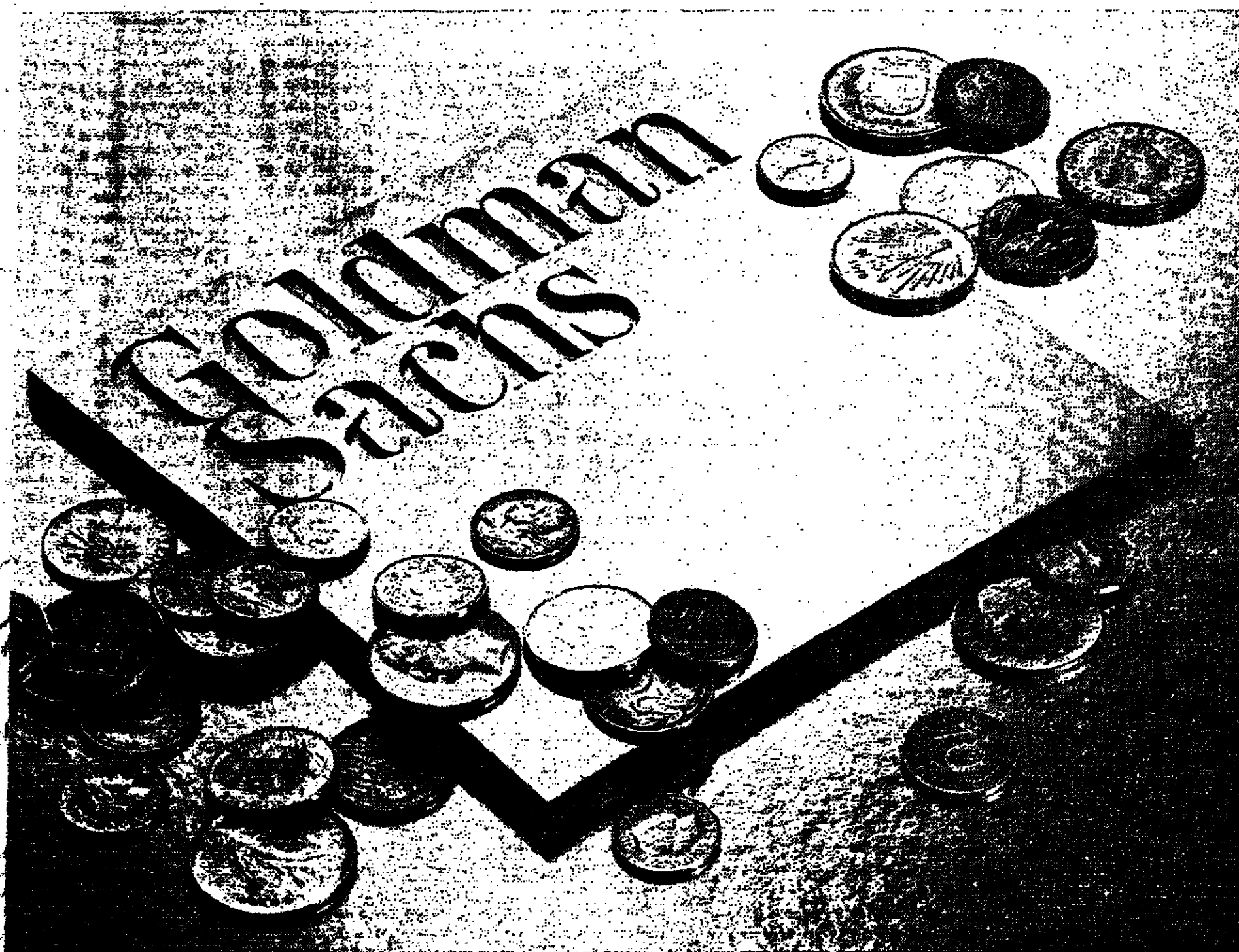
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Advertisement

Issue	Middle Price	Current Yield	Yield to Maturity*	Life*	Repayment 25-cent-par- 100-cent-par by lot at par 25-cent-par 25-cent-par
64% Light-Services 78/85 (G)	75.00	8.88	14.31	4.50	1.588
64% Light-Services 80/80 (G)	77.90	10.91	14.13	6.08	18.188-800
64% Lanhio Intam. 80/80	82.50	10.54	11.84	5.50	2.537
64% Luthania Intl. 78/88 PP	83.20	7.72	11.27	4.33	1.386
64% Malaysia 72/84	84.50	7.67	11.27	7.35	1.788-840
64% Malaya 78/88	84.60	7.68	11.70	3.83	1.885
64% Malmo 75/84	86.50	8.58	12.35	1.21	1.281-840
64% Malmo 75/83	86.70	8.33	12.59	0.82	1.380-830
64% Malmo 78/88	86.00	8.25	12.67	2.87	1.788
64% Manila Hydr. B. 72/87	89.75	7.52	9.16	5.58	1.678-875
64% Megal Fin. Comp. 75/80	78.76	8.25	10.87	8.17	1.185-905
7% Megal Fin. Comp. 78/89	88.50	8.87	10.80	7.42	1.487-899
64% M E L 78/88	87.25	8.12	11.88	2.68	1.688-880
74% Mexico 73/86	86.26	8.27	9.97	6.17	1.778-883
8% Mexico 75/82	88.50	9.14	11.29	1.57	1.782
8% Mexico 76/83	89.50	8.86	11.20	0.58	1.683
8% Mexico 77/83	91.50	8.68	11.33	0.58	1.684
8% Mexico 78/86	84.75	7.08	11.83	3.42	1.485
8% Michelin Finance 80/82 PP	88.50	7.88	11.23	6.04	18.187
8% Midland Int. Fin. 80/80	80.75	8.27	10.12	8.06	15.100
64% Mitsubishi Chemical 78/84	80.60	7.17	10.96	2.50	30.484
64% Mitsubishi Petro. 78/83	81.25	3.00	11.27	1.83	1.983
5% MODO 75/83	88.75	8.99	12.99	1.07	1.688-830
64% Montreal 80/88	87.00	8.55	11.55	3.20	1.870-890
64% Montreal 72/82	79.10	7.89	11.47	5.83	1.973-820
64% Montreal 73/83	81.75	8.11	9.49	11.52	1.788-835
64% Montreal 75/87	82.25	8.82	9.78	4.87	1.778-865
7% Montreal 77/87	88.76	8.07	10.15	5.71	16.778-875
7% Morsg. Denmark 80/84 (G)	87.25	7.71	8.74	3.00	1.1175-865
64% Morsg. Denmark 73/86	84.50	8.28	10.73	7.87	1.788-863
8% Morsg. Denmark 80/80 (G)	86.90	7.78	10.89	8.87	1.790
64% Morsg. Bk. Finl. 80/84 (G)	85.00	7.06	9.00	2.42	1.743-845
64% Nafi. Mexico 77/84 PP (G)	83.00	9.22	12.08	3.83	1.384
7% Nafi. Mexico 77/82 PP (G)	85.25	9.35	13.31	0.83	1.982
8% Nafi. Mexico 77/84 (G)	83.50	9.36	12.05	2.33	1.384
8% Nafi. Mexico 77/84 PP (G)	93.00	9.41	12.23	3.33	1.384
64% Nafi. Mexico 77/82 PP (G)	84.50	9.25	12.58	0.00	1.1185
7% Nat. Bk. Wustn. 77/82	88.25	7.93	10.15	4.92	1.1086
64% Nat. Bk. Wustn. Bk. 73/88	92.60	8.84	10.96	5.92	1.1079-885
7% Nat'l. Wustm. Bk. 81/81	93.75	8.83	9.60	5.50	1.1233-86
64% Natl. Estate 78/88	93.75	8.83	9.60	5.50	1.1233-86
8% Nederl. Geasnie 80/87	96.50	8.81	9.34	5.23	1.384-875
64% New Brunswick 72/87	81.00	7.42	8.74	5.00	1.1178-875
64% Newfoundland 78/88	87.25	8.23	10.45	5.75	1.875-885
64% Newfoundland 71/85	98.00	8.33	9.06	4.75	1.877-883
64% Newfoundland 82/84	87.60	7.71	9.50	6.00	1.1178-878
64% Newfoundland 83/86	94.25	8.23	10.45	5.75	1.875-885
6% New Zealand 79/86	84.35	7.15	12.22	1.21	1.275-840
7% New Zealand 71/85	93.25	8.04	11.08	2.40	1.577-880
7% New Zealand 72/87	90.75	7.71	9.27	5.59	1.577-870
64% New Zealand 78/88	95.75	8.33	11.03	1.23	1.383
74% New Zealand 78/83	93.40	8.30	10.51	2.90	1.1182-860
64% New Zealand 77/84	91.00	8.87	10.48	2.50	1.584
64% New Zealand 78/86	92.50	8.87	10.48	2.33	1.584
6% New Zealand 79/86 PP	84.00	7.14	10.88	4.25	1.288
8% New Zealand 78/85	89.00	7.25	10.11	5.17	1.187
74% New Zealand 79/87	86.65	8.22	10.25	5.67	1.187
64% New Zealand 78/84 PP	93.00	8.87	11.04	3.08	1.184
64% New Zealand 78/85 PP	93.00	8.87	11.04	3.08	1.184
6% Nippon Housing Loan 78/84 PP	88.75	8.83	12.34	2.54	16.584
64% Nippon Kosen 78/84	90.75	7.18	11.03	2.42	1.484
64% Nippon Sumitomo 78/84	90.75	7.18	11.03	2.42	1.484
84% Nippon T + T 75/82 (G)	99.65	8.78	9.58	3.33	1.382
84% Nippon T + T 75/82 (G)	98.50	8.38	10.65	0.58	1.682
74% Nippon T + T 78/83 (G)	95.80	8.78	11.19	1.92	1.1033
74% Nippon T + T 78/84 PP	95.80	8.78	11.62	1.92	1.1033
54% Norcam 78/85	85.00	6.76	11.38	3.33	1.385
74% Norcam 78/86 PP	83.50	8.88	12.20	4.83	1.988
74% Norcam LB Intl. 78/84 PP	88.25	8.58	10.58	2.54	1.988
64% Nordic Inv. Bank 79/86	83.85	7.45	13.31	4.17	1.188
74% Norges Komm. Bank 70/85 (G)	97.00	8.76	9.63	3.82	1.1076-858
64% Norges Komm. Bank 77/89 (G)	89.50	8.82	8.89	7.43	1.480-899
64% Norges Komm. Bank 77/89 (G)	89.50	8.82	8.89	7.43	1.480-899
64% Norges Komm. Bank 77/89 1/1 (G)	81.75	7.34	9.31	8.08	1.1280-885
64% Norges Komm. Bank 78/89 (G)	80.90	7.42	9.27	8.75	1.881-905
64% Norges Komm. Bank 78/89 (G)	81.25	7.68	9.40	7.17	1.184-885
74% Norges Komm. Bank 79/89 PP (G)	96.00	8.58	10.04	7.78	1.684-885
74% Norges Komm. Bank 79/89 (G)	86.10	8.00	10.03	8.67	1.784-911
84% Norges Komm. Bank 79/94 (G)	87.25	8.48	10.03	13.12	16.1288-948
84% Norpipe 78/84	97.00	8.76	10.01	2.25	2.260-845
84% Norpipe 78/84	97.00	8.76	10.01	2.25	2.260-845

74%	Norske Gas	70/88	85.75	8.46	10.18	7.08	1,124.83	888
74%	Norske Gas	77/89	82.90	8.44	10.32	7.67	1,484	995
9%	Norske Hydro	75/87	87.75	8.21	9.95	2.70	1,380	67D
8%	Norsk Hydro	76/88	82.00	8.70	9.71	6.42	1,463	888
84%	Norsk Hydro	77/88	87.25	7.74	9.14	7.58	1,682	895
67%	Norway	71/82	89.50	6.53	9.40	0.17	1	1.82

54%	Norway 77/82	98.10	6.37	10.96	0.42	1.82
55%	Norway 77/82	97.00	5.93	10.03	0.75	1.82
56%	Norway 77/82	97.00	5.93	10.94	1.17	1.82
40%	Norway 78/84	92.30	4.74	10.46	1.42	1.43
64%	Norway 78/84	91.50	6.83	10.37	2.42	1.43
64%	Norway 78/84	91.50	7.89	10.37	3.21	1.58
74%	Norw. Mortgage 77/87	88.50	11.2	11.05	1.44	1.83-87D
76%	Norw. Mortgage 77/88	83.50	7.1	11.05	2.47	1.81-83-89D
76%	Norw. Scotia 77/87	92.75	6.36	10.93	2.98	1.12-77-88D
76%	Norw. Scotia 77/87	92.75	6.36	10.93	2.98	1.12-77-88D
90%	Nuclear 80/96 (G)	83.75	10.59	12.23	6.87	1.98-88-87S
64%	Occident, Int. Fin. 78/90	76.75	8.79	10.91	9.08	1.12-85-90D
64%	Occident, Czech. 78/85	80.00	7.58	11.05	1.12	1.12-85-90D
6%	Oester. Donaukr. 58/84 (G)	94.00	6.38	10.07	1.74	1.85-84D
64%	Oester. Donaukr. 73/88 (G)	77.75	7.69	9.39	6.33	1.379-88S
84%	Oester. Donaukr. 75/86 (G)	87.05	9.02	10.90	1.77	1.381-88D
76%	Oest. A. V. 67/87	92.00	6.51	10.87	2.60	1.27-87D
76%	Oest. B. Wirtsch. 76/83 PP (G)	92.00	6.51	10.87	2.60	1.27-87D
62%	Oest. Ind. Verwaltung 78/85 PP (G)	83.50	5.99	11.21	3.67	1.785
62%	Oest. Inv. Kredit. 78/84 PP	93.75	6.96	7.33	2.89	1.11-84
64%	Oest. Kontrollbank 77/83 PP (G)	92.00	7.61	10.93	5.25	1.12-83
64%	Oest. Kontrollbank 77/84 PP (G)	91.50	7.38	11.19	2.25	1.12-83
64%	Oest. Kontrollbank 77/84 PP (G)	95.00	7.26	11.24	2.67	1.784
64%	Oest. Kontrollbank 77/85 PP (G)	88.25	7.26	11.24	2.75	1.84
6%	Oest. Kontrollbank 77/85 PP (G)	84.50	7.10	11.00	4.00	1.85
54%	Oest. Kontrollbank 78/84 PP (G)	88.00	6.53	11.02	2.75	1.84
64%	Oest. Kontrollbank 78/84 PP (G)	81.00	6.02	10.40	7.12	1.612-88D
64%	Oest. Kontrollbank 78/85 PP (G)	88.25	7.26	11.24	2.75	1.84
74%	Oest. Kontrollbank 78/88	84.00	6.78	10.44	7.52	1.10-88
64%	Oest. Kontrollbank 78/84 PP (G)	83.00	8.00	10.77	3.08	1.12-84
74%	Oest. Kontrollbank 78/88 PP (G)	88.75	7.26	11.24	2.75	1.84
8%	Oest. Kontrollbank 80/87 (G)	91.50	8.74	10.15	5.25	1.287
84%	Oest. Kontrollbank 80/85 PP (G)	94.50	9.26	10.74	3.27	1.35-85
84%	Oest. Kontrollbank 80/85 PP (G)	91.75	9.26	10.74	3.27	1.35-85
9%	Oest. Kontrollbank 80/85 PP (G)	93.50	9.63	10.58	15.87	1.12-87
9%	Oest. Kontrollbank 80/85 PP (G)	89.00	9.27	8.96	10.77	1.792
9%	Oest. Kontrollbank 80/85 PP (G)	88.25	8.99	10.87	6.83	1.938
5%	Oest. Kreditbank 77/82	85.00	7.06	10.07	1.98	1.78-82D
64%	Ontario 68/84	92.25	8.67	11.15	1.74	1.275-84D
64%	Ontario 72/87	87.00	6.80	11.05	1.38	1.920-87D
64%	Ontario Hydro 71/86	92.65	8.09	10.43	2.98	1.12-77-88D
64%	Ontario Hydro 72/87	89.00	7.70	11.06	8.53	1.680-87D
6%	Ontario Hydro 75/88	89.85	7.23	10.43	3.14	1.21-88D
64%	Orel 38/84	95.00	7.89	10.65	1.97	1.11-78-84D
64%	Orel 38/84	95.25	7.87	8.94	5.17	2.178-87S
64%	Orel 78/87	84.00	6.94	10.33	6.87	1.78-87S
64%	Orel 78/87	97.55	9.22	8.59	5.33	1.378-87S
81%	Orel 78/87	92.00	9.80	10.18	8.23	1.383-80S
64%	Papir 73/88	88.00	7.84	10.89	1.57	1.78-88D
64%	Parker-Hannifin 77/87 PP (G)	84.25	8.01	12.60	3.47	1.653-87D
64%	Parker-Hannifin 79/87	85.00	8.82	11.87	4.63	1.785-87D
64%	Pax 78/88	93.75	7.82	12.07	2.83	1.785-87D
64%	Pax 78/88	94.00	8.23	12.09	4.17	1.86
64%	Petrobras 77/88	82.25	7.26	12.16	2.83	1.984
74%	Petrobras 78/88	76.25	11.8	14.15	4.78	1.10-84-88D
64%	Petrobras 78/88	77.40	10.34	13.93	5.79	1.10-85-88D
64%	Phillips 78/85	84.75	8.55	13.33	3.00	1.11-84
64%	Phillips 78/85	85.00	8.55	13.43	4.42	1.465
64%	Phyllis 75/82	98.90	9.85	11.91	0.37	15.382
64%	PK-Banken 78/88	79.60	7.23	12.01	4.39	1.584-88D
64%	Postbank 78/88 PP	93.00	8.93	12.08	1.78	1.78-88D
74%	Privatb. Copenh. 77/87	93.00	7.80	12.88	1.42	1.483
64%	Pyhm Autobahn 77/88 (G)	81.00	7.72	12.28	5.18	1.984-88D
64%	Quebec 72/87	87.75	7.41	11.51	3.01	1.778-87D
64%	Quebec 77/87	88.00	7.70	10.30	2.55	1.78-87D
74%	Quebec 77/87	88.00	8.24	10.13	5.08	1.697
64%	Quebec 78/90	77.85	7.71	11.27	5.84	1.585-90D
10%	Quebec 78/90	77.85	7.71	11.27	5.84	1.585-90D
64%	Quebec Hydro El. 68/84	90.50	6.82	7.38	2.25	1.275-84S
74%	Quebec Hydro El. 68/84	90.50	7.05	9.85	1.83	1.975-84D
64%	Quebec Hydro El. 71/86	94.50	6.94	7.78	1.83	1.977-88D
64%	Quebec Hydro El. 72/87	88.50	7.34	11.57	2.76	1.977-88D
64%	Quebec Hydro El. 73/88	87.75	7.41	11.35	3.12	1.379-88D
64%	Quebec Hydro El. 75/87	87.75	7.41	11.35	3.12	1.379-88D
64%	Quebec Hydro El. 77/87	81.00	7.72	10.85	7.08	1.12-86
64%	Queensland Aul. 70/85	96.25	8.83	9.89	4.00	1.1176-88S
64%	Raurikum 73/88 (G)	80.00	7.19	11.93	4.30	1.483-88D
64%	Rhone 78/85 PP (G)	91.50	8.10	10.17	1.17	1.78-85D
74%	Renault 80/85 PP	87.50	8.87	11.07	3.83	1.985
64%	Renault 81/85 PP	95.75	10.69	11.07	4.67	1.786
64%	Renault 81/85 PP	95.75	10.69	11.07	4.67	1.786
64%	Renfo 76/82 (G)	87.50	7.82	12.04	3.97	1.782-82S
74%	Renfo 76/82 (G)	87.50	8.72	12.03	2.42	1.484
64%	Rep. Chile 80/86	80.50	8.70	11.96	5.58	1.887
64%	Renf. 77/84 (G)	92.00	7.78	11.24	2.75	1.828

West-B Euro-Deutschebank Yield Index						
Oct. 30, 1981: 10.85% (Sept. 30, 1981: 11.49%)						
54%	Rical Comp. 78/83	89.75	5.85	12.05	1.75	1.83
74%	Roy. Bk. of Canada 80/90	88.50	8.78	9.75	7.75	1.830
64%	Roy. Lease 78/84 PP	90.00	7.90	10.93	2.92	1.10-84
64%	S&W 71/84	94.00	9.09	9.61	5.58	1.677-88S
74%	Sege Petroliimi 77/87 PP	90.00	8.33	9.87	5.87	1.78-87D
74%	Shandvik 72/87	87.35	8.39	12.55	2.58	1.278-87D
64%	Shandvik 75/87	93.00	8.12	11.51	1.25	1.81-87D
74%	Sanko Sibemash 77/84	91.50	7.65	11.46	2.25	1.254
84%	Selvy Stores 80/86	91.25	9.04	10.86	4.33	1.386
64%	Shell Int'l. 72/87	92.25	7.05	8.22	5.42	1.478-87S
64%	Shell Int'l. 75/83 PP (G)	91.50	7.38	11.19	2.25	1.12-83
74%	Singapore 72/82	97.25	7.20	11.69	0.67	1.778-82S
64%	Singapore 77/83	91.00	7.14	13.44	1.50	1.583
64%	Sis Aina 78/85	91.00	7.14	13.44	1.50	1.583
64%	Soc. C.F. 68/83 (G)	94.75	8.86	9.82	2.83	1.1072-83S
74%	Soc. Dev. Reg. 76/86 (G)	91.75	8.87	11.25	2.65	1.460-86D
64%	Soc. Dec. Reg. 79/89 PP (G)	77.00	8.12	11.87	2.17	1.612-89D
64%	Soc. Mer. 78/83 PP (G)	91.50	7.38	11.19	2.25	1.12-83
64%	Sorrento 78/84 PP	88.25	7.25	13.86	2.21	1.84-84
84%	South-Africa 68/84	95.50	6.78	7.10	2.42	1.472-84S
64%	South-Africa 73/83	99.00	6.67	9.32	4.00	1.1176-83S
74%	South-Africa 76/85	91.00	6.78	10.88	2.42	1.1176-85S
74%	South-Africa 78/87	91.10	7.28	8.93	8.00	1.1176-87S
64%	South-Africa 78/87	82.75	8.70	10.75	5.67	1.757
74%	South-Afr. Oil Fund 76/82 I PP (G)	96.00	8.07	13.59	0.75	1.882
74%	South-Afr. Oil Fund 76/82 I PP (G)	95.25	8.15	13.51	0.87	1.882
74%	South-Afr. Oil Fund 76/82 I PP (G)	95.25	8.15	13.51	0.87	1.882
74%	South-Afr. Oil Fund 78/84 PP (G)	91.50	8.52	12.37	2.33	1.384
74%	South-Afr. Railway 72/88 (G)	90.00	8.28	9.49	6.68	1.678-88S
74%	South-Afr. Railway 76/83 PP (G)	96.50	8.12	11.57	5.50	1.782-83S
84%	South-Afr. Railway 76/83 I PP (G)	81.00	8.78	14.36	1.67	1.763
8%	South-Afr. Railway 76/83 I PP (G)	91.00	8.78	13.84	1.83	1.933
74%	South-Afr. Railway 78/83 PP (G)	88.00	8.71	14.19	2.08	1.583
64%	South-Afr. Sec. 78/88	91.00	8.78	13.78	1.88	1.79-88S
64%	Spain 77/84	87.25	7.74	12.47	2.75	1.864
64%	Spain 78/88	77.00	7.79	11.14	6.50	1.588
64%	Starbank Oslo 76/89 PP	91.25	7.36	11.83	1.17	1.60-89D
64%	Starbank Oslo 76/89 PP	93.00	6.16	15.14	7.75	1.882
64%	Stand. Char. Bank 78/88	82.00	7.93	10.51	6.17	1.188
64%	Statiol 78/88 (G)	89.50	7.47	11.08	6.83	1.938-88S
64%	Statis 78/88	90.00	7.36	10.91	6.83	1.986-88S
74%	Stiisforening 77/85	91.50	8.75	12.62	1.76	1.382-85D
84%	Stockholm County 75/87	94.10	9.30	11.31	2.76	1.479-87D

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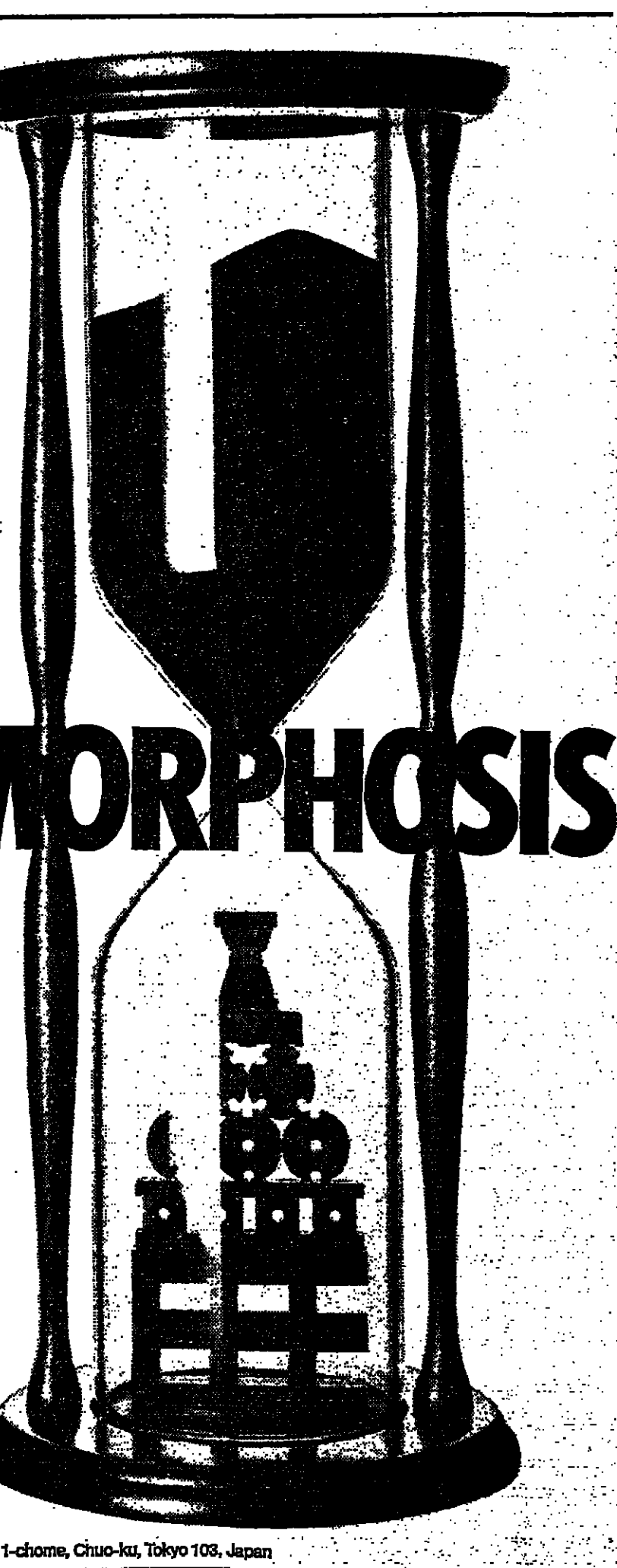
BANQUE GENERALE Du LUXEMBOURG							
Funds 31/10/1981	Price	First Issue Price	Yield %	Div. Date	1/11/80 High	30/10/81 Low	1/11/78 31, High
Reninvest Capital Reninvest	LuxFr894	LuxFr1000	10.38	20/11/81 (84)	LuxFr699	LuxFr727	LuxFr699 Li
	LuxFr1784	LuxFr1000	(Capitalisation)		LuxFr1793	LuxFr1430	LuxFr1793 Lus

						Repayment
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METAMORPHOSIS

This totally integrated process — from material to components, to savings for manufacturers and satisfaction for consumers — has made TDK into a highly successful and forward looking company. So many years after first commercializing it, we are still one of the world's leading producers of ferrite.

 **TDK**
TDK ELECTRONICS CO., LTD. 13-1, Nihonbashi



is and Markets

WORLD STOCK MARKETS

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Companies
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INTL. COMPANIES & FINANCE

RECENT ISSUES

Swiss banks concerned at Luxembourg reform plans

BY PETER MONTAGNON IN LONDON AND JOHN WICKS IN ZURICH

LUXEMBOURG IS studying the possibility of changing its banking regulations so as to allow the establishment of Swiss-style fiduciary accounts in the Grand Duchy.

Swiss bankers fear that the move could bring about a shift of some of this growing and lucrative business away from Switzerland, whose parliament is currently examining plans to impose a 5 per cent withholding tax on fiduciary account interest.

Fiduciary business has grown dramatically in recent years as investors have been attracted to the high interest rates payable on Eurocurrency deposits. Fiduciary assets of Swiss banks totalled some SwFr 165bn (\$49bn) in mid-1981, nearly 60 per cent more than a year earlier.

Luxembourg officials deny, however, that they intend to steal business away from Switzerland. They say the new fiduciary accounts, which could get the go-ahead some time next year, should be seen merely as one of a number of changes intended to bring Luxembourg banking up to date.

These changes also include a revision of the way gold and precious metals held on clients' accounts by Luxembourg banks are treated in their balance sheets. The intention is to improve security for the client so that if the bank runs into trouble, he can be sure of getting all his gold back just as securities held by the bank on his account would be returned intact.

Under the Swiss fiduciary system, a client deposits money

in a Swiss bank at his own risk. The bank then deposits this money on the client's behalf in the Eurocurrency, frequently through banks in Luxembourg. The funds are not carried in the Swiss bank's balance sheet because technically they do not represent risks incurred.

Luxembourg banks do engage in a small amount of fiduciary business, but this usually involves specific transactions requested by established customers for tax reasons. The deposits are carried in their balance sheets.

The changes under consideration would allow Luxembourg banks to attract fiduciary deposits on a broader scale. The deposits would not in future be carried on the balance sheet and therefore they would not affect the banks' gearing ratios.

Boliden forecast cut after poor third quarter

By William Duffell in Stockholm

BOLDEN, the Swedish metals and chemicals group, reports a SKr 91m fall in earnings to SKr 140m (\$25.5m) for the first nine months. The management has cut back its forecast for 1981 pre-tax profit to SKr 275m from SKr 415m predicted at the half-way stage. In April Boliden expected to end last year's earnings of SKr 430m.

Group sales during the nine months rose by 11.4 per cent to SKr 4.15bn (\$754m). Turnover for 1981 as a whole is forecast to reach SKr 5.5bn, slightly less than in 1980.

The unexpected setback in the third quarter, which gave earnings of only SKr 24m compared with SKr 116m for the first half, is attributed to the drop in the price of gold. The loss of production is put at 2m tonnes, resulting in a profit setback of SKr 150m. Aitk's problems are expected to be "brought under control" in the beginning of 1982.

The devaluation of the krona in September has reinforced Boliden's competitive position against North American and Australian metal producers, but revaluation of its dollar loans at the end of September took SKr 37m from the nine-month profit.

Technical difficulties have continued at the Aitik mine, which supplies about two-thirds of the group's copper output. The loss of production is put at 2m tonnes, resulting in a profit setback of SKr 150m. Aitk's problems are expected to be "brought under control" in the beginning of 1982.

The devaluation of the krona in September has reinforced Boliden's competitive position against North American and Australian metal producers, but revaluation of its dollar loans at the end of September took SKr 37m from the nine-month profit.

Opponents lead Colt battle

By Our New York Staff

SHAREHOLDERS opposing Penn Central's takeover bid for Colt Industries, the New York industrial manufacturing company, appear to be winning.

A preliminary count at the end of last week showed the opponents of the deal narrowly leading with 10.2m shares, against 10.1m in favour. However, about 400,000 shares remain to be counted, and by law there must be two days for reviews and challenges.

Leading opponents of the merger, which is valued at more than \$1bn, include the Hunt oil family of Dallas, and several large institutional shareholders.

Kyoto Ceramic suffers slip in first-half earnings

TOKYO — Kyoto Ceramic

U.S. and elsewhere. At the same time, product prices fell because of the drop in the price of gold, which is used in making ceramic packages for electronic products.

Sales of integrated circuit and other packages were down by 3.4 per cent over the year. Meanwhile, ceramic products for use in industrial machinery showed a 23.3 per cent rise in sales.

Exports in the period dropped by 13.3 per cent and the company said that slow demand in the U.S. had led to a drop in the share of exports in overall sales from 45.2 per cent to 44 per cent.

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CURRENCIES, MONEY and GOLD

Rates in the melting pot

BY COLIN MILLHAM

NATIONAL Westminster Bank caused some surprise at the beginning of last week by cutting its base rate to 15 per cent from 15½ per cent, but the decision appears to have been vindicated largely as a result of a complete change in market sentiment. The gloom and despondency of early October has been replaced with a mood of growing confidence, underpinned by recent events on the other side of the Atlantic.

It was only three weeks ago that a level of 18 per cent looked too low for base rates, but now further cuts are expected before the end of the year. A rate of 14 per cent by the end of December is probably not too much to hope for, although the optimists are talking of even lower figures.

They have been encouraged by the fall of the 3 per cent rate in the U.S. dollar interest rates since the end of October, and the cut of 1½ per cent in U.S. bank prime rates to 16½ per cent.

It was at the end of last month that the slow down in the U.S. economy was graphically illustrated by publication of the leading economic indicators for September, showing a fall of 2.7 per cent, compared with 0.5 per cent in August. Other factors, such as Friday's figures on industrial production, point towards a growing recession in the U.S. and presumably a continuing downward trend in interest rates.

Sterling and the Swiss franc seemed to be the main beneficiaries of the resulting weakness in the dollar, with the pound rising above \$1.90, to the highest level since the end of June, while the Swiss authorities took steps to limit the appreciation of their own currency.

Despite lower Swiss interest rates and central bank intervention the D-mark fell to its lowest level against the Swiss franc for over three years.

The interest rate picture for the next few months seems fairly clear, with rates coming off under the influence of the U.S. recession, but the situation thereafter is much less certain. If the U.S. economy begins to pick up at the same time that the Administration is trying to fund a very large budget deficit the downward trend in rates will surely be short-lived.

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GOLD

	Nov. 13	Nov. 12
Gold Bullion (fine ounce)		
London	\$411.4-412.2	\$411.4-412.2
Amsterdam	1,614.4-1,615.2	1,614.4-1,615.2
Frankfurt	1,614.4-1,615.2	1,614.4-1,615.2
Paris	1,614.4-1,615.2	1,614.4-1,615.2
Geneva	1,614.4-1,615.2	1,614.4-1,615.2
Basel	1,614.4-1,615.2	1,614.4-1,615.2
Zurich	1,614.4-1,615.2	1,614.4-1,615.2
Vienna	1,614.4-1,615.2	1,614.4-1,615.2
Bombay	1,614.4-1,615.2	1,614.4-1,615.2
Calcutta	1,614.4-1,615.2	1,614.4-1,615.2
Rangoon	1,614.4-1,615.2	1,614.4-1,615.2
Singapore	1,614.4-1,615.2	1,614.4-1,615.2
Manila	1,614.4-1,615.2	1,614.4-1,615.2
Cebu	1,614.4-1,615.2	1,614.4-1,615.2
Yokohama	1,614.4-1,615.2	1,614.4-1,615.2
Osaka	1,614.4-1,615.2	1,614.4-1,615.2
Tokyo	1,614.4-1,615.2	1,614.4-1,615.2
Seoul	1,614.4-1,615.2	1,614.4-1,615.2
Beijing	1,614.4-1,615.2	1,614.4-1,615.2
Peking	1,614.4-1,615.2	1,614.4-1,615.2
Harbin	1,614.4-1,615.2	1,614.4-1,615.2
Qingdao	1,614.4-1,615.2	1,614.4-1,615.2
Tientsin	1,614.4-1,615.2	1,614.4-1,615.2
Shanghai	1,614.4-1,615.2	1,614.4-1,615.2
Hangzhou	1,614.4-1,615.2	1,614.4-1,615.2
Nanchang	1,614.4-1,615.2	1,614.4-1,615.2
Kobe	1,614.4-1,615.2	1,614.4-1,615.2
Kyoto	1,614.4-1,615.2	1,614.4-1,615.2
Fukuoka	1,614.4-1,615.2	1,614.4-1,615.2
Sapporo	1,614.4-1,615.2	1,614.4-1,615.2
Utsunomiya	1,614.4-1,615.2	1,614.4-1,615.2
Maebashi	1,614.4-1,615.2	1,614.4-1,615.2
Utsunomiya	1,614.4-1,615.2	1,614.4-1,615.2
Maebashi	1,614.4-1,615.2	1,614.4-1,615.2
Utsunomiya	1,614.4-1,615.2	1,614.4-1,615.2
Maebashi	1,614.4-1,615.2	1,614.4-1,615.2

OTHER CURRENCIES

	Nov. 13	Nov. 12
Argentine Peso	1,614.4-1,615.2	1,614.4-1,615.2
Australian Dollar	1,614.4-1,615.2	1,614.4-1,615.2
Belgian Franc	1,614.4-1,615.2	1,614.4-1,615.2
British Pound	1,614.4-1,615.2	1,614.4-1,615.2
Canadian Dollar	1,614.4-1,615.2	1,614.4-1,615.2
Deutsche Mark	1,614.4-1,615.2	1,614.4-1,615.2
Dutch Guilder	1,614.4-1,615.2	1,614.4-1,615.2
French Franc	1,614.4-1,615.2	1,614.4-1,615.2
Italian Lira	1,614.4-1,615.2	1,614.4-1,615.2
Japanese Yen	1,614.4-1,615.2	1,614.4-1,615.2
Swiss Franc	1,614.4-1,615.2	1,614.4-1,615.2
U.S. Dollar	1,614.4-1,615.2	1,614.4-1,615.2
West German Mark	1,614.4-1,615.2	1,614.4-1,615.2
Yugoslav Dinar	1,614.4-1,615.2	1,614.4-1,615.2

EURO-CURRENCY INTEREST RATES (Market closing rates)

	Nov. 13	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Japanese Yen
Short term	15-15½	13-13½	17-18½	11½-11¾	11½-11¾	4½-5½	10-10½	15½-16	17-19	6½-6¾
3 months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
6 months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
12 months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
One year	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½

FT LONDON INTERBANK FIXING (11.00 a.m. NOVEMBER 13)

3 months U.S. dollars: bid 13 7/16, offer 13 9/16

6 months U.S. dollars: bid 13 1/16, offer 13 3/16

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

LONDON MONEY RATES

	Nov. 13	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Japanese Yen
Overnight	15-15½	13-13½	17-18½	11½-11¾	11½-11¾	4½-5½	10-10½	15½-16	17-19	6½-6¾
2 days notice	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
7 days notice	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
One month	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
Three months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
Six months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
Nine months	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
One year	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½
Two years	14-14½	12-12½	16-17½	11-11½	11-11½	4-5	9-9½	14-14½	16-17	6-6½

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates normally three years 14½ per cent; four years 15 per cent; five years 15 per cent. Bank rates in table are buying rates for prime paper. Buying rates for four month bank bills 13½ per cent; four month trade bills 14½ per cent. Approximate selling rate for one month Treasury bills 13½ per cent; three month Treasury bills 14½ per cent; six month Treasury bills 15½ per cent. Approximate selling rate for one month bank bills 14½ per cent; three month bank bills 15½ per cent; six month bank bills 16½ per cent; one year bank bills 17½ per cent; two year bank bills 18½ per cent; three year bank bills 19½ per cent; four year bank bills 20½ per cent; five year bank bills 21½ per cent; six year bank bills 22½ per cent; seven year bank bills 23½ per cent; eight year bank bills 24½ per cent; nine year bank bills 25½ per cent; ten year bank bills 26½ per cent.

Finance Houses Base Rates (published by the Finance Houses Association) 16 per cent from November 1 1981. Clearing Bank Deposit Rates for sums of seven days' notice 14½ per cent; Clearing Bank Rates for lending 15½ per cent; Treasury Bills: Average tender rate of discount 13.8500 per cent.

EQUITIES

Issue price p	Amount Paid up Latest Date	1981		Stock		Closing price p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div %	Amount covered	Gross p	Net p	Div p	Div
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OIL AND GAS—Continued

Month/Day	Stock	Price	Last	Net	Chg	Vol
Aug.	May/Brk. Petroleum	519	549	20.25	2.5	1
Aug.	Oct. 9% Pk. 100	16	15.9	3.4	133.34	1
Aug.	Brandsden Oil RL	7 1/4				
Aug.	Hyd. Res. Inc. 100	11 1/2	0.11	6.5	2.8	1
Aug.	Oct. 10% Pk. 100	157 1/2	137	20.5	14.8	1
Aug.	HCCP North Sea	122				
Aug.	Calchem Oil RL 200	11 1/2				
Aug.	Centenary 100	219				
Aug.	HL-Canada Res. 200	11 1/2	15.4	27.5	1.7	2
Aug.	Century 100	119	15.8	2.8	2.8	5
Aug.	Gen. Res. CSE 200	11 1/2				
Aug.	Chapman Res. 200	46	24.8	17	1.8	2
May	Ch. Fr. Peoples R.	110	27	25.75	1.8	26
May	Ch. Gulf Oil E1	10 1/2	18.12			
May	Ch. Gulf Oil E2	242				
May	Ch. Gulf Oil E3	242				
May	Ch. Gulf Oil E4	15 1/2	6.53	1.8	0.1	1
May	Ch. Gulf Oil E5	15 1/2				
May	Ch. Gulf Oil E6	65				
May	Ch. Gulf Oil E7	65				
May	Ch. Gulf Oil E8	65				
May	Ch. Gulf Oil E9	65				
May	Ch. Gulf Oil E10	65				
May	Ch. Gulf Oil E11	65				
May	Ch. Gulf Oil E12	65				
May	Ch. Gulf Oil E13	65				
May	Ch. Gulf Oil E14	65				
May	Ch. Gulf Oil E15	65				
May	Ch. Gulf Oil E16	65				
May	Ch. Gulf Oil E17	65				
May	Ch. Gulf Oil E18	65				
May	Ch. Gulf Oil E19	65				
May	Ch. Gulf Oil E20	65				
May	Ch. Gulf Oil E21	65				
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May	Ch. Gulf Oil E118	65				
May	Ch. Gulf Oil E119	65				
May	Ch. Gulf Oil E120	65				
May	Ch. Gulf Oil E121	65				
May	Ch. Gulf Oil E122	65				
May	Ch. Gulf Oil E123	65				
May	Ch. Gulf Oil E124	65				
May	Ch. Gulf Oil E125	65				
May	Ch. Gulf Oil E126	65				
May	Ch. Gulf Oil E127	65				
May	Ch. Gulf Oil E128	65				
May	Ch. Gulf Oil E129	65				
May	Ch. Gulf Oil E130	65				
May	Ch. Gulf Oil E131	65				
May	Ch. Gulf Oil E132	65				
May	Ch. Gulf Oil E133	65				
May	Ch. Gulf Oil E134	65				
May	Ch. Gulf Oil E135	65				
May	Ch. Gulf Oil E136	65				
May	Ch. Gulf Oil E137	65				
May	Ch. Gulf Oil E138	65				
May	Ch. Gulf Oil E139	65				
May	Ch. Gulf Oil E140	65				
May	Ch. Gulf Oil E141	65				
May	Ch. Gulf Oil E142	65				
May	Ch. Gulf Oil E143	65				
May	Ch. Gulf Oil E144	65				
May	Ch. Gulf Oil E145	65				
May	Ch. Gulf Oil E146	65				
May	Ch. Gulf Oil E147	65				
May	Ch. Gulf Oil E148	65				
May	Ch. Gulf Oil E149	65				
May	Ch. Gulf Oil E150	65				
May	Ch. Gulf Oil E151	65				
May	Ch. Gulf Oil E152	65				
May	Ch. Gulf Oil E153	65				
May	Ch. Gulf Oil E154	65				
May	Ch. Gulf Oil E155	65				
May	Ch. Gulf Oil E156	65				
May	Ch. Gulf Oil E157	65				
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May	Ch. Gulf Oil E161	65				
May	Ch. Gulf Oil E162	65				
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May	Ch. Gulf Oil E167	65				
May	Ch. Gulf Oil E168	65				
May	Ch. Gulf Oil E169	65				
May	Ch. Gulf Oil E170	65				
May	Ch. Gulf Oil E171	65				
May	Ch. Gulf Oil E172	65				
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May	Ch. Gulf Oil E175	65				
May	Ch. Gulf Oil E176	65				
May	Ch. Gulf Oil E177	65				
May	Ch. Gulf Oil E178	65				
May	Ch. Gulf Oil E179	65				
May	Ch. Gulf Oil E180	65				
May	Ch. Gulf Oil E181	65				
May	Ch. Gulf Oil E182	65				
May	Ch. Gulf Oil E183	65				
May	Ch. Gulf Oil E184	65				
May	Ch. Gulf Oil E185	65				
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May	Ch. Gulf Oil E187	65				
May	Ch. Gulf Oil E188	65				
May	Ch. Gulf Oil E189	65				
May	Ch. Gulf Oil E190	65				
May	Ch. Gulf Oil E191	65				
May	Ch. Gulf Oil E192	65				
May	Ch. Gulf Oil E193	65				
May	Ch. Gulf Oil E194	65				
May	Ch. Gulf Oil E195	65				
May	Ch. Gulf Oil E196	65				
May	Ch. Gulf Oil E197	65				
May	Ch. Gulf Oil E198	65				
May	Ch. Gulf Oil E199	65				
May	Ch. Gulf Oil E200	65				
May	Ch. Gulf Oil E201	65				
May	Ch. Gulf Oil E202	65				
May	Ch. Gulf Oil E203	65				
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May	Ch. Gulf Oil E244	65				
May	Ch. Gulf Oil E245	65				
May	Ch. Gulf Oil E246	65				
May	Ch. Gulf Oil E247	65				
May	Ch. Gulf Oil E248	65				
May	Ch. Gulf Oil E249	65				
May	Ch. Gulf Oil E250	65				
May	Ch. Gulf Oil E251	65				
May	Ch. Gulf Oil E252	65				
May	Ch. Gulf Oil E253	65				
May	Ch. Gulf Oil E2					

Australian

[illegible]

Amal Nigeria 1b	8	8.80
Ayer Hitam \$M1	235	16.30
Geovor	165	16.60

[illegible]

NOTES

[illegible]

REGIONAL MARKETS

[illegible]

OPTIONS

[illegible]

"Recent Issues" and "Rights" Page 30

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FT SHARE INFORMATION SERVICE

LOANS

Interest	Stock	Price	Last	1st	2nd	3rd
14	14/10	14/10	14/10	14/10	14/10	14/10
30	30/10	30/10	30/10	30/10	30/10	30/10
310	310/10	310/10	310/10	310/10	310/10	310/10

Public Board and Ind

14	30	310	14	30	310
14/10	30/10	310/10	14/10	30/10	310/10
14/10	30/10	310/10	14/10	30/10	310/10
14/10	30/10	310/10	14/10	30/10	310/10

Financial

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

Building Societies

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

FOREIGN BONDS & RAILS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

AMERICANS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

Over Fifteen Years

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

Undated

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

INT. BANK AND O'SEAS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

GOVT. STERLING ISSUES

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

CORPORATION LOANS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

COMMONWEALTH AND AFRICAN LOANS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

CANADIANS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

CANADIANS—Continued

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

BANKS AND HIRE PURCHASE

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

BUILDING INDUSTRY—Contd.

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

CHEMICALS, PLASTICS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

ELECTRICALS—Continued

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

MACHINE TOOLS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

DRAPERY AND STORES

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

BEERS, WINES AND SPIRITS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

BUILDING INDUSTRY, TIMBER AND ROADS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

ELECTRICALS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

FOOD, GROCERIES—Contd.

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

HOTELS AND CATERERS

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

INDUSTRIALS (Miscel.)

200	200	200	200	200	200
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10
200/10	200/10	200/10	200/10	200/10	200/10

Notice of Change of Address

from
Monday 16th November 1981
our address will be:

11th Floor
6/8 Bishopsgate
London EC2N 4AE
Telephone: 01-283 3166
Telex: 887641

CARIPLO
CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE

11/11/81

OIL AND GAS—Continued

Month	Commodity	Unit	Price	Unit	Price	Unit	Price
July	Brit. Petroleum	310	50	169	20.25	2.5	1.0
Aug.	US Gulf (O.N.L.)	79	1	154	5.59	1.53	0.5
Sept.	US Gulf (O.N.L.)	79	1	154	5.59	1.53	0.5
Oct.	US Gulf (O.N.L.)	79	1	154	5.59	1.53	0.5
Nov.	US Gulf (O.N.L.)	79	1	154	5.59	1.53	0.5
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Brown (J.)	10	Maric. & Sparr	10	Town & City	24
Burns Ord.	8	Mitchell Bank	7	Oil	
Calhoun	6	Mut. Inv. Bank	30	Brit. Petroleum	20
Chapman	36	P & O Dtd.	6	Burnish Oil	20
Dalhousie	3	Plumco	7	Imperial Petroleum	10
Dealers	1	R.H. Elect.	7	MCA	4
Engle Star	1	R.H. M.	7	Premier	7
F.N.P.C.	4	Rank Org. Ord.	14	Refrigerator	20
Gen. Accident	1	Reed Ind.	23	Ultramar	46
Gen. Electric	1	Resco	30	Minas	
G.I.C.S.	1	Texas	10	Charter Const.	20
Glenn Mt.	1	Texas EMI	13	Cons. Gold	40
Gordon	1	Tube Home	10	Reg. T. Zinc	40
G.P.C. & N.	1	Union & Newell	10		
Hawker Stid	1	Unilever	50		

July	Rand Min. Props. R1	298	24.71	Q30c
Feb.	Sentrust 10c	418	28.8	Q94c

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FINANCIAL TIMES

Monday November 16 1981

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Surcharge on credit cards may be barred

By Elinor Goodman,
Political Correspondent

THE Trade Department is believed to have decided against implementing for the present the Monopoly Commission's recommendation on credit cards.

Mrs Sally Oppenheim, the Consumer Affairs Minister, is expected to tell other ministers soon that her department believes it would be wrong to force credit-card operators to drop the surcharge.

The surcharge is a 3 per cent increase in the price of goods and services. The clauses prevent retailers charging higher prices for credit-card transactions than for cash.

Instead, the department is believed to argue the matter would be better left to voluntary negotiation and that the director-general of Fair Trading should be asked to keep a watching brief. One possibility, discussed with credit-card companies, is that operators should reduce commission, they charge to retailers.

If other ministers accept this recommendation it will mean those retailers who surcharge credit-card transactions will have to drop the surcharge and reintroduce the charging of credit-card customers the same price as cash customers.

The overturning of a recommendation of the Monopolies Commission would be unusual. After lengthy discussion, however, trade ministers seem to have concluded that implementing the report would create more problems than it would solve.

The commission recommended more than a year ago that credit-card companies such as Barclaycard and Access should be made to drop from their contracts those clauses which prevent retailers charging customers more for credit-card sales than for cash.

The commission argued that retailers had to accept the fee they paid to the credit-card companies somehow, and that, as a result, cash customers were in effect subsidising credit-card customers.

The report was welcomed by many petrol-retailers who used it immediately to justify putting a surcharge on credit-card sales. It put the Government, however, in a difficult position. Its implementation would almost certainly result in retailers raising prices to credit-card customers rather than lowering them for cash customers. No Government wants to be blamed for price rises.

Moreover, it would put Britain out of line with other countries. In most countries in which credit-card companies operate, retailers are prevented from charging credit-card users extra.

Labour braced for more feuds

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

IN SPITE OF renewed pleas for unity from Mr Michael Foot, the Labour leader, Labour's internal feuding looked set yesterday to enter a new phase, with the Left trying to regroup its divided forces, and the centre Right trying to reverse some of the Left's earlier victories.

A group of Mr Tony Benn's closest supporters decided at the weekend it was essential that Mr Denis Healey should be challenged for the deputy leadership next year. The executive of the Campaign for Labour Party Democracy, one of the key organisations behind Mr Benn's deputy leadership bid this year, agreed on Saturday to put a motion before its annual general meeting next month calling for another deputy leadership contest next year.

The decision of the CDP executive to back another deputy leadership contest was in sharp contrast to that taken by another group of the Left, the Labour Co-ordinating Committee, which decided last weekend to reserve judgment on the issue. It will come as a blow to Mr Foot, who said yesterday, in his first interview

since disowning Mr Benn on Friday, that it would be "almost criminal" if the feuding continued.

MR BOB MELLISH, the former Labour chief whip, confirmed last night that he would be stepping down as MP for Bermondsey next year. Mr Foot had hoped Mr Mellish to stay on to avoid a by-election in a seat the SDP might win.

continued for another year as a result of another deputy leadership contest.

Meanwhile, in another indication of the pressures on Mr Foot, MPs to the Right of the party, belonging to the Solidarity group at Westminster, are preparing to join the Left. Efforts are being made to persuade Mr Foot to

back moves to deal with "entrism" of the party by extremists with no commitment to Labour.

Mr Foot's strategy of giving Mr Benn every possible chance to rehabilitate himself within the shadow Cabinet infuriated right-wingers last week, but in the short term at least, Mr Foot's tactics do seem to have succeeded in isolating Mr Benn.

Each surge in the gilt-edged market, however, carries with it the seeds of the next decline. A burst of easy funding takes the pressure off the authorities, and with money market interest rates evidently still heading downwards Sir Geoffrey Howe's position at the time of his scheduled economic statement at the end of the month could be a good deal more relaxed than seemed likely only very recently.

For the moment, domestic considerations are having very little influence on a gilt-edged market that is dominated by transatlantic gyrations. The overshooting by sterling M3, the struggle over next year's level of public spending, and factors like the miners' pay struggle are all being swept aside.

Yields on long gilts of 15½ per cent or so are, of course, more than enough to take care of any inflationary trouble over the next year or so. The persistence of double figure inflation is a little disappointing—in October the year-on-year rate edged up to 11.7 per cent—but there is nothing in the current pay round or in the prospects for commodity prices to upset the view that the pace of price rises will subside again next year.

At some stage in the not too distant future, however, the gilt-edged analysts will begin peering more seriously at the outlook for 1983, and beyond. Already the medium-term financial strategy has been abandoned as a credible framework by most City economists. At the very least it is assumed that the monetary growth constraints will be broadened and blurred, while there is strong pressure on the Government to switch to a cyclically adjusted fiscal path which can only mean more sales of gilt-edged. And there is an increasingly second-best attitude in the gilt-edged market: better for the

Government to bend with the wind and stand a chance of winning another term in 1983 or 1984 than to proceed rigidly to electoral disaster.

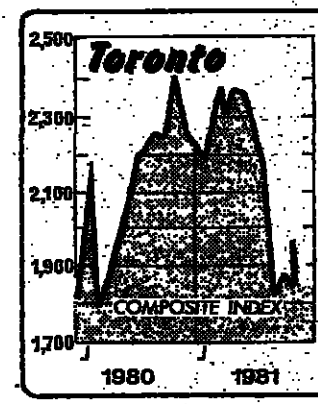
Over the next year or so, there is likely to be an increasing politicisation of sentiment in the gilt-edged market. If the SDP/Liberal handwag continues to roll, the market will have to come to terms with an impending shift in the economic framework, which at present is ill-defined but will presumably become more clearly focused. The prospect would not necessarily be alarming—after all, Mr Roy Jenkins was the last UK Chancellor ever to balance a budget—but at the very least the Alliance's trade-off between inflation and unemployment would be viewed less enthusiastically by long bond holders than the stance adopted by the Tories in the first half of their term.

None of this process of reassessment need rule out a further fall in sterling bond yields, but the downside scope is bound to be limited. And in any case the risk persists of another US credit crunch next year which would once again push UK domestic considerations into the background.

The Toronto stock market, which has been staging a tentative recovery from its miserable collapse in the summer, was unimpressed with the budget when dealings began on Friday. The package includes changes in capital gains tax which might just threaten the proposed takeover by Dome Petroleum of the outstanding minority in Hudson's Bay Oil and Gas. But there is otherwise little in the budget to undermine stock market confidence. The main danger for investors is that the Liberals will succumb to pressure within their own party for more reactionary and nationalist policies at a later stage.

THE LEX COLUMN Long term limits on gilt-edged

Foreign investors moved back into the UK gilt-edged market last week as dollar interest rates plummeted and the yield relationships began once more to move strongly in favour of sterling securities. The progress of the market was far from smooth, with some of the foreigners apparently getting tangled over the timing of Friday's call on the former long tap stock Exchange 15 per cent 1987. Against the background of a general expectation that sterling will stay reasonably strong against the dollar over the next few months, the prospects for gilts look fair for the time being.



and that the nationalistic energy programme would be extended to other sectors, notably mining, have proved unfounded. A rumour that a runaway tax on banks has failed to materialise and the government has rejected income and price controls, as weapons against inflation. Exchange controls have also been ruled out.

Parts of this budget would win favour even among the policy-makers of London and Washington. Defence expenditure is being increased by 3 per cent in real terms, but the overall level of Federal spending is expected to rise at a slower rate than GDP. The government has apparently resisted the temptation to spend the energy tax revenue which will be rising steeply two years from now.

But the Trudeau government parts company with Washington over the means of stimulating a flagging economy. Marginal tax rates have been reduced, but the lost revenue will be more than recovered by closing tax loopholes. Moreover, provincial governments are being asked to shoulder a greater burden of the national deficit and may be tempted to push up their own income tax rates.

The 5 per cent surcharge on corporation tax has been retained for the coming year and capital allowances have been tightened, so there is little fiscal stimulus for either the personal or corporate sector. The hope instead is to encourage investment by setting the scene for a reduction in long-term interest rates. Short-term money rates will continue to follow movements in the US, unless the Bank of Canada reverses its current exchange rate policy. But by accelerating the decline in the Federal deficit, the government may manage to inject more life into the bond market.

The Canadian budget, presented at the end of last week, is likely to allay the recent fears of foreign investors. The Liberal government's energy policies have frequently provoked accusations of sabre-rattling nationalism, particularly from the US, but these criticisms should be softened by a financial package which is fiscally conservative and accommodating to direct investment from abroad.

The budget is as remarkable for its omissions as for its proposals. Fears that Canada's Foreign Investment Review Agency would be strengthened

Australian property may net Crown Agents £242m

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE CROWN AGENTS are likely to place on the market this week a portfolio of Australian properties with a book value of £109.1m and a possible market value of A\$400m (£242m).

Any sale would mark significant progress in the efforts of the Crown Agents to withdraw from the property and second-hand banking sectors, where involvement between 1967 and 1974 led to losses of more than £200m.

The properties are held by Abbey Capital Holdings, the Australian subsidiary of the Crown Agents. They were described in the latest annual report of the Crown Agents holding and realisation board as being "of high quality in the office, retail and hotel sectors."

Jones Lang Wootton at the end of 1980 valued the freehold properties at £83m, the part-freehold part-leasehold properties at £22.7m and the leasehold properties at £3.3m.

But a shortage of office space has developed in Australia, especially over the past year. Commercial rents in Sydney have risen by 35 per cent in that period. Market values are at a substantial premium over book values.

If the Crown Agents decide on disposal now it will be in line with what it calls "the broad policy of retaining the portfolio until a favourable opportunity for realisation occurs."

This policy has been followed to reduce potential losses in Australia arising from the events of 1967-74. The Crown

Agents' liabilities in Australia are thought to be about £185m.

An Australian sale would not necessarily affect the losses of the Crown Agents in the UK, property and secondary banking sectors in 1973-74 and the failure of companies like those owned by Mr William Stern.

The process of realising assets and meeting liabilities will take several years.

The Crown Agents disengagement from these sectors in both the UK and Australia is being handled by the holding and realisation board. Its establishment and the incorporation by statute of the Crown Agents followed grants by the Government of £175m to prevent the bankruptcy of the Crown Agents.

Three-way talks on Polish crisis

BY CHRISTOPHER ROBINSKI IN WARSAW

LEADERS OF Poland's Communist Party, Roman Catholic Church and the Solidarity trade union are expected to meet again, probably this week, in a further attempt to reach a working relationship aimed at reducing tension in the country and solving the mounting economic crisis.

The meeting between General Wojciech Jaruzelski, the Communist Party leader, Mr Lech Walesa, the Solidarity leader, and Archbishop Jozef Glemp, head of the Polish church, fol-

lows a similar meeting on November 4.

One of the main issues at the proposed tripartite meeting will be the national agreement seen by the authorities as a new form of the National Unity Front. This is a Communist-controlled umbrella organisation which names candidates for national and local elections.

Meanwhile, Mr Marian Krzak, the Finance Minister, has admitted in a radio interview that membership of the International Monetary Fund should

help convince society of the need for unpopular economic measures and provide credibility for government policies.

Already, some Solidarity organisations, like one in the important industrial region of Silesia, have told their members to start registering candidates for the February election.

Any agreement reached now will be a precedent for national parliamentary elections in 1984. IMF credits for Poland, which he said could reach \$3.5bn, would be tied to conditions.

Shipbrokers move to go public

BY WILLIAM HALL

CAPITALFIN International, the Italian-controlled investment company, has placed the bulk of its shares in H. Clarkson with UK financial institutions as part of a plan to seek a public quotation for Britain's biggest firm of shipbrokers in the next two years.

The company has placed 55 per cent of the shares in H. Clarkson with UK financial institutions, reducing its stake from 75 per cent to 20 per cent. As part of the deal, Finance for Shipping, owned by Finance for Industry, has ended up as the single biggest shareholder with 26.9 per cent.

The 8.5m shares were

placed privately some weeks ago at 65p each, valuing the group at £10.6m. An associate and a subsidiary of British Linen Bank have acquired a 3.75 per cent stake and a further 2.44 per cent has been placed with institutions.

Capitalfin became involved with H. Clarkson in the early 1970s after it helped Mr Boris Vlasov, the Monte Carlo-based shipping magnate, win control of Shipping Industrial Holdings, Clarkson's parent.

After the takeover, the Office of Fair Trading required the Vlasov interests to divest the shipbroking and insurance broking interests of SIH. The two businesses were injected into H. Clarkson (Holdings)

in 1975 and the majority of the finance was provided by Capitalfin.

Just over a year ago Clarkson's insurance broking interests were sold for £5m to Gilbrooke (Insurance) Holdings, jointly owned by the Gill and Duffus Group and Brooke Bond Liebig. The major part of the proceeds were used to pay off a \$15m loan.

Clarkson made pre-tax profits of £2.96m in 1980 and is forecasting a 30 per cent increase to £3.85m this year. The group intends to pay a dividend of 4.75p a share net for 1982. At the placing price of 65p, this would give a yield of 10.43 per cent.

China cracks down on smugglers

A CAMPAIGN is under way in China to stamp out smuggling which has reached epidemic proportions in some areas. Official accounts admit the situation in the three south coast provinces of Guangdong, Fujian and Zhejiang is "acute."

Several smuggling rings are operating in these areas, some involving "enterprises, rural communities, leading cadres and government organisations" who are "directly involved in smuggling activities."

Navy and coastal customs units have been reinforced and extra patrol boats sent to the area. From March to September, according to the official Hsinhua news agency, 800 boats carrying US\$40m worth of smuggled goods were captured.

The latest outbreak is a direct result of the "open-door" policy which combines economic liberalisation at home with greater access to China's consumers for overseas Chinese traders.

The situation is also beginning to affect provinces deep within the Chinese mainland. Jilin, more than 1,500 miles from Guangdong, has just banned the purchase of any goods from

the three southern provinces. Smuggled goods include everything from television sets to cigarettes and refrigerators.

In an interview with the official Hsinhua news agency, Xiang Nan, one of the party chiefs of Fujian province, said the problem in one town was "so serious that peasants abandoned their farm work, workers refused to do their jobs, and students were not willing to attend classes. They all took part in smuggling."

Xiang revealed that, until a recent crackdown, the town was clogged with 1,700 lorries picking up smuggled goods every day.

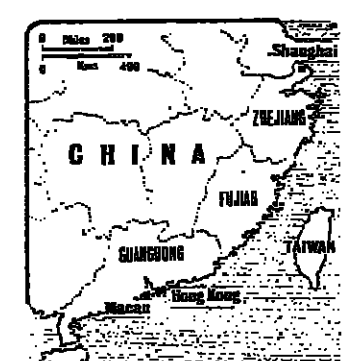
In another instance, officials

revealed that the number of cases against smugglers from Hong Kong and Macau handled by Canton security organisations had risen by 85 per cent over the same period last year.

This follows a case in September when the Canton authorities smashed a major drug ring which used the city as a clearing house.

Eight men and six women were arrested with a substantial quantity of opium which had been smuggled across the border from Indochina's notorious "Golden Triangle."

Smuggling is regarded so seriously by the leadership that a national anti-smuggling conference was organised in Peking at the end of August.



The profits are so big by Chinese standards that officials are being offered bribes of between £400 and £500—the equivalent of two years' salary.

Observers now fear that hard-liners within the leadership who strongly oppose the economic policies may use smuggling and corruption as a pretext to try to lead China back on to a more strictly Marxist path.

The campaign against official corruption is already in full swing. China's strong man, Deng Xiaoping, is on record as being "concerned about it."

Continued from Page 1

Initiative

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